



**Tanger Factory Outlet Centers, Inc.**

**Supplemental Operating and Financial Data**

**September 30, 2017**

Supplemental Operating and Financial Data for the  
Quarter Ended 9/30/2017



## Notice

*For a more detailed discussion of the factors that affect our operating results, interested parties should review the Tanger Factory Outlet Centers, Inc. Annual Report on Form 10-K for the fiscal year ended December 31, 2016.*

*This Supplemental Portfolio and Financial Data is not an offer to sell or a solicitation to buy any securities of the Company. Any offers to sell or solicitations to buy any securities of the Company shall be made only by means of a prospectus.*

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**Geographic Diversification**  
**As of September 30, 2017**  
**Consolidated Properties**

State	# of Centers	GLA	% of GLA
South Carolina	5	1,599,024	13%
New York	2	1,478,780	12%
Georgia	3	1,121,567	9%
Pennsylvania	3	997,757	8%
Michigan	2	671,539	5%
Texas	2	649,616	5%
Delaware	1	557,404	4%
Alabama	1	556,677	4%
North Carolina	3	505,080	4%
New Jersey	1	489,706	4%
Tennessee	1	448,355	4%
Ohio	1	411,849	3%
Arizona	1	407,673	3%
Florida	1	351,704	3%
Missouri	1	329,861	3%
Louisiana	1	321,066	3%
Mississippi	1	320,341	3%
Utah	1	319,661	2%
Connecticut	1	311,614	2%
Iowa	1	276,331	2%
New Hampshire	1	250,107	2%
Maryland	1	198,800	2%
<b>Total</b>	<b>35</b>	<b>12,574,512</b>	<b>100%</b>

**Unconsolidated Joint Venture Properties**

	# of Centers	GLA	Ownership %
Charlotte, NC	1	397,844	50.00%
Ottawa, ON	1	355,497	50.00%
Columbus, OH	1	355,220	50.00%
Texas City, TX	1	352,705	50.00%
National Harbor, MD	1	341,156	50.00%
Cookstown, ON	1	307,779	50.00%
Bromont, QC	1	161,307	50.00%
Saint-Sauveur, QC	1	99,405	50.00%
<b>Total</b>	<b>8</b>	<b>2,370,913</b>	

**Property Summary - Occupancy at End of Each Period Shown**  
**Consolidated properties**

Location	Total GLA 9/30/17	% Occupied 9/30/17	% Occupied 12/31/16	% Occupied 9/30/16
Deer Park, NY	749,074	95%	97%	97%
Riverhead, NY	729,706	98%	99%	99%
Rehoboth Beach, DE	557,404	99%	99%	99%
Foley, AL	556,677	99%	99%	97%
Atlantic City, NJ	489,706	87%	90%	90%
San Marcos, TX	471,816	97%	98%	97%
Sevierville, TN	448,355	100%	100%	100%
Savannah, GA	429,089	97%	99%	99%
Myrtle Beach Hwy 501, SC	425,334	94%	98%	97%
Jeffersonville, OH	411,849	95%	96%	96%
Glendale, AZ (Westgate)	407,673	97%	100%	99%
Myrtle Beach Hwy 17, SC	403,339	100%	98%	99%
Charleston, SC	382,117	97%	97%	98%
Lancaster, PA	377,299	93%	98%	96%
Pittsburgh, PA	372,958	100%	99%	100%
Commerce, GA	371,408	97%	100%	99%
Grand Rapids, MI	357,080	97%	97%	96%
Daytona Beach, FL	351,704	97%	94%	N/A
Branson, MO	329,861	100%	100%	99%
Locust Grove, GA	321,070	97%	100%	100%
Gonzales, LA	321,066	99%	99%	99%
Southaven, MS	320,341	97%	97%	96%
Park City, UT	319,661	97%	100%	98%
Mebane, NC	318,910	100%	100%	100%
Howell, MI	314,459	98%	94%	92%
Mashantucket, CT (Foxwoods)	311,614	94%	96%	96%
Williamsburg, IA	276,331	97%	99%	99%
Tilton, NH	250,107	93%	99%	100%
Hershey, PA	247,500	100%	100%	100%
Hilton Head II, SC	206,564	96%	100%	98%
Ocean City, MD	198,800	98%	80%	77%
Hilton Head I, SC	181,670	99%	100%	100%
Terrell, TX	177,800	96%	98%	98%
Blowing Rock, NC	104,009	98%	98%	98%
Nags Head, NC	82,161	100%	96%	100%
Westbrook, CT <sup>(1)</sup>	N/A	N/A	86%	87%
<b>Total</b>	<b>12,574,512</b>	<b>97%</b> <sup>(2)</sup>	<b>98%</b> <sup>(3)</sup>	<b>97%</b> <sup>(4)</sup>

(1) Sold Westbrook outlet center in May 2017.

(2) Excludes the occupancy rate at our Daytona Beach outlet center which opened during the fourth quarter of 2016 and has not yet stabilized.

(3) Excludes the occupancy rate of centers not stabilized (our Foxwoods, Southaven, and Daytona centers, which opened during the second quarter of 2015, fourth quarter of 2015, and fourth quarter of 2016, respectively).

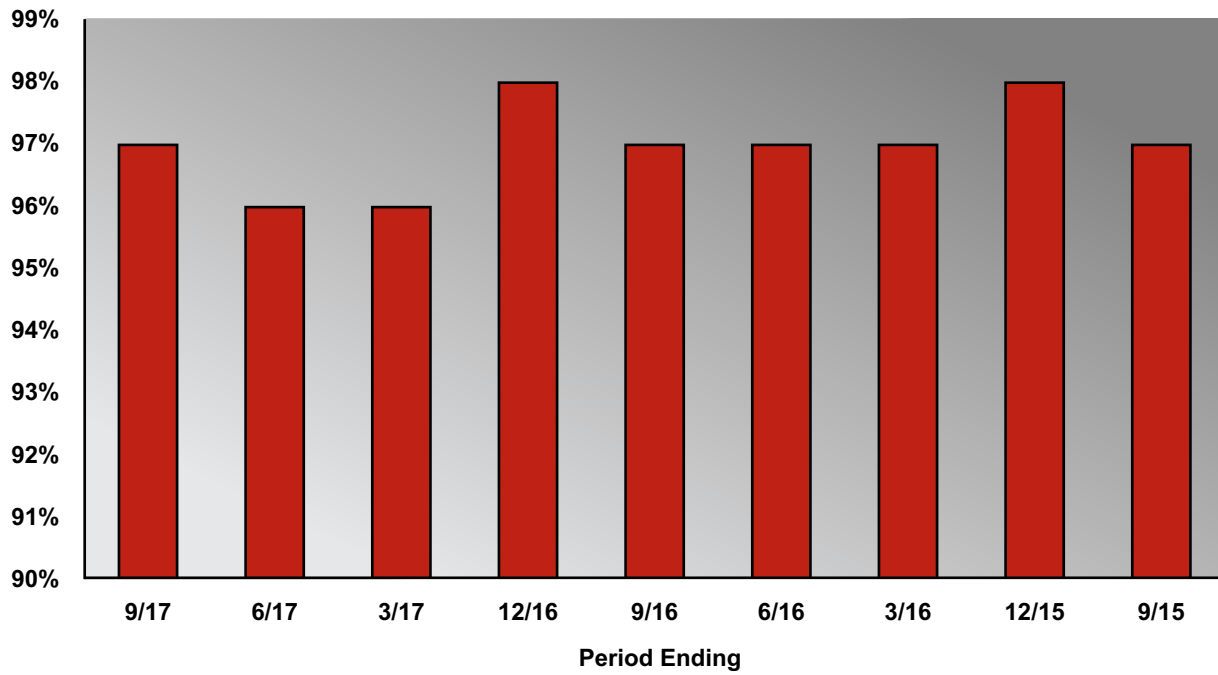
(4) Excludes the occupancy rate of centers not stabilized (Foxwoods and Southaven centers which opened during the second and fourth quarters of 2015, respectively).

### Unconsolidated joint venture properties

Location	Total GLA 9/30/17	% Occupied 9/30/17	% Occupied 12/31/16	% Occupied 9/30/16
Charlotte, NC	397,844	99%	98%	97%
Ottawa, ON	355,497	93%	99%	98%
Columbus, OH	355,220	96%	98%	96%
Texas City, TX (Galveston/Houston)	352,705	99%	99%	99%
National Harbor, MD	341,156	98%	99%	99%
Cookstown, ON	307,779	98%	99%	99%
Bromont, QC	161,307	72%	69%	72%
Saint-Sauveur, QC	99,405	96%	97%	94%
<b>Total</b>	<b>2,370,913</b>	<b>95% <sup>(1)</sup></b>	<b>96% <sup>(1)</sup></b>	<b>96% <sup>(1)</sup></b>

(1) Excludes the occupancy rate at our Columbus outlet center which opened in June 2016 and has not yet stabilized.

**Portfolio Occupancy at the End of Each Period <sup>(1)</sup>**



(1) Excludes unconsolidated outlet centers. See table on page 4.

## Average Tenant Sales Per Square Foot by Outlet Center Ranking As of September 30, 2017 <sup>(1)</sup>

Ranking <sup>(2)</sup>	12 Months SPSF	Period End Occupancy	Sq Ft (thousands)	% of Square Feet	% of Portfolio NOI <sup>(3)</sup>
<b>Consolidated Centers</b>					
Centers 1 - 5	\$ 518	98%	2,805	23%	31%
Centers 6 - 10	\$ 426	97%	1,900	16%	16%
Centers 11 - 15	\$ 387	99%	1,153	9%	10%
Centers 16 - 20	\$ 354	95%	2,011	16%	17%
Centers 21 - 25	\$ 318	97%	1,932	16%	14%
Centers 26 - 30	\$ 280	95%	1,452	12%	8%
Centers 31 - 34	\$ 260	96%	970	8%	4%

Ranking <sup>(2)</sup>	Cumulative 12 Months SPSF	Cumulative Period End Occupancy	Cumulative Sq Ft (thousands)	Cumulative % of Square Feet	Cumulative % of Portfolio NOI <sup>(3)</sup>
<b>Consolidated Centers</b>					
Centers 1 - 5	\$ 518	98%	2,805	23%	31%
Centers 1 - 10	\$ 480	98%	4,705	39%	47%
Centers 1 - 15	\$ 459	98%	5,858	48%	57%
Centers 1 - 20	\$ 431	97%	7,869	64%	74%
Centers 1 - 25	\$ 408	97%	9,801	80%	88%
Centers 1 - 30	\$ 391	97%	11,253	92%	96%
Centers 1 - 34	\$ 381	97%	12,223	100%	100%
<b>Unconsolidated centers <sup>(4)</sup></b>	\$ 434	98%	1,447	n/a	n/a
<b>Domestic centers <sup>(5)</sup></b>	\$ 387	97%	13,670	n/a	n/a

(1) Sales are based on reports for the trailing 12 months by retailers which have occupied outlet center stores for a minimum of 12 months. Sales per square foot are based on all stores less than 20,000 square feet in size. Centers are ranked by sales per square foot for the twelve months ended September 30, 2017. Excludes outlet center in Daytona Beach, Florida (opened in the fourth quarter of 2016) which have been open for less than 12 full calendar months.

(2) Outlet centers included in each ranking group above are as follows (in alphabetical order):

Centers 1 - 5:	Deer Park, NY	Mebane, NC	Rehoboth Beach, DE	Riverhead, NY	Sevierville, TN
Centers 6 - 10:	Branson, MO	Charleston, SC	Lancaster, PA	Myrtle Beach 17, SC	Westgate (Glendale), AZ
Centers 11 - 15:	Gonzales, LA	Hershey, PA	Hilton Head I, SC	Locust Grove, GA	Nags Head, NC
Centers 16 - 20:	Atlantic City, NJ	Grand Rapids, MI	Park City, UT	Pittsburgh, PA	San Marcos, TX
Centers 21 - 25:	Foley, AL	Foxwoods (Mashantucket), CT	Howell, MI	Savannah, GA	Southaven (Memphis), MS
Centers 26 - 30:	Commerce, GA	Hilton Head II, SC	Myrtle Beach 501, SC	Ocean City, MD	Tilton, NH
Centers 31 - 34:	Blowing Rock, NC	Jeffersonville, OH	Terrell, TX	Williamsburg, IA	

(3) Based on the Company's forecast of 2017 Portfolio NOI (see Non-GAAP Definitions). The Company's forecast is based on management's estimates as of September 30, 2017 and may be considered a forward-looking statement which is subject to risks and uncertainties. Actual results could differ materially from those projected due to various factors including, but not limited to, the risks associated with general economic and real estate conditions. For a more detailed discussion of the factors that affect operating results, interested parties should review the Tanger Factory Outlet Centers, Inc. Annual Report on Form 10-K for the fiscal year ended December 31, 2016.

(4) Includes domestic outlet centers open 12 full calendar months (in alphabetical order):

Unconsolidated:	Charlotte, NC	Columbus, OH	National Harbor, MD	Texas City (Houston), TX
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(5) Includes consolidated portfolio and domestic unconsolidated joint ventures

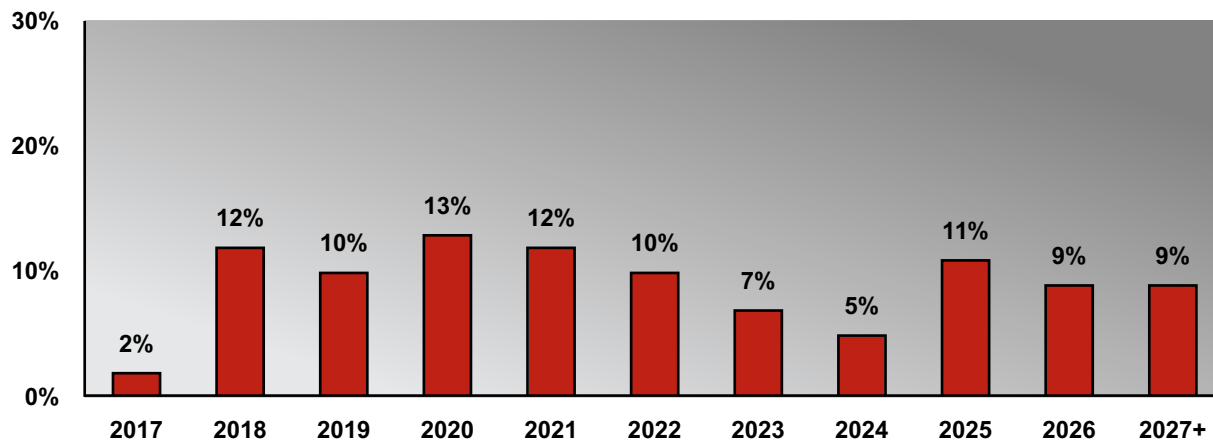


**Major Tenants <sup>(1)</sup>**  
**Ten Largest Tenants as of September 30, 2017**

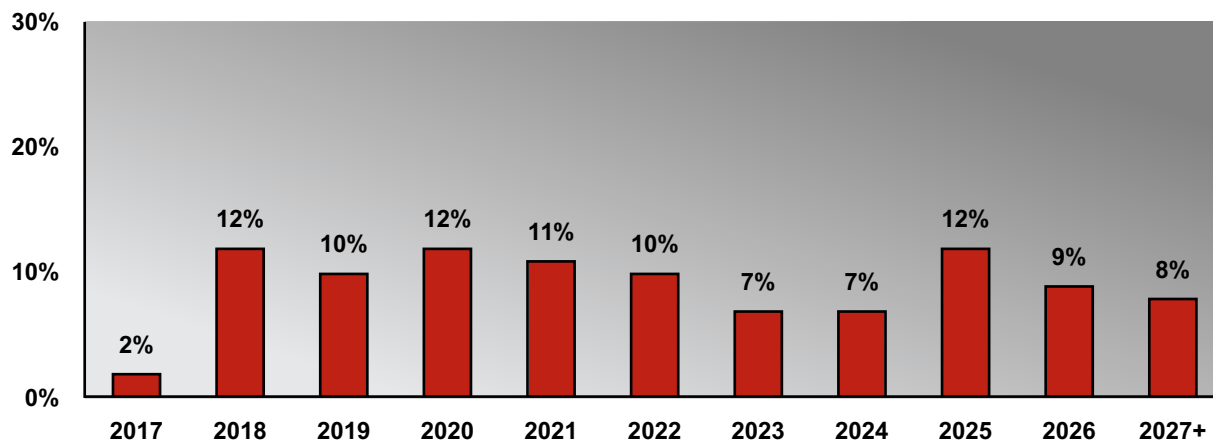
Tenant	# of Stores	GLA	% of Total GLA
The Gap, Inc.	91	956,402	7.6%
Ascena Retail Group, Inc.	144	865,640	6.9%
Nike, Inc.	43	452,537	3.6%
PVH Corp.	65	399,608	3.2%
Ralph Lauren Corporation	37	363,712	2.9%
V. F. Corporation	44	361,415	2.9%
H&M Hennes & Mauritz L.P.	17	357,154	2.8%
G-III Apparel Group, Ltd.	63	292,110	2.3%
Carter's, Inc.	60	260,506	2.1%
Under Armour, Inc.	33	257,396	2.0%
<b>Total of All Listed Above</b>	<b>597</b>	<b>4,566,480</b>	<b>36.3%</b>

(1) Excludes unconsolidated outlet centers. See table on page 4.

Percentage of Total Gross Leasable Area <sup>(1)</sup>



Percentage of Total Annualized Base Rent <sup>(1)</sup>



(1) Excludes unconsolidated outlet centers. See table on page 4.

## Leasing Activity <sup>(1)</sup>

	TTM ended 9/30/17	TTM ended 9/30/16
<b>Re-tenanted Space:</b>		
Number of leases	81	103
Gross leasable area	277,979	401,230
New initial base rent per square foot	\$ 37.28	\$ 36.90
Prior expiring base rent per square foot	\$ 33.86	\$ 33.05
Percent increase <sup>(2)</sup>	10.1%	11.6%
New straight line base rent per square foot	\$ 41.89	\$ 41.47
Prior straight line base rent per square foot	\$ 33.08	\$ 31.96
Percent increase <sup>(2)</sup>	26.6%	29.8%
<b>Renewed Space:</b>		
Number of leases	253	290
Gross leasable area	1,125,999	1,337,161
New initial base rent per square foot	\$ 30.84	\$ 30.66
Prior expiring base rent per square foot	\$ 29.52	\$ 28.38
Percent increase	4.4%	8.0%
New straight line base rent per square foot	\$ 32.56	\$ 32.22
Prior straight line base rent per square foot	\$ 29.02	\$ 27.57
Percent increase	12.2%	16.9%
<b>Total Re-tenanted and Renewed Space:</b>		
Number of leases	334	393
Gross leasable area	1,403,978	1,738,391
New initial base rent per square foot	\$ 32.11	\$ 32.10
Prior expiring base rent per square foot	\$ 30.38	\$ 29.46
Percent increase <sup>(2)</sup>	5.7%	9.0%
New straight line base rent per square foot	\$ 34.40	\$ 34.35
Prior straight line base rent per square foot	\$ 29.82	\$ 28.58
Percent increase <sup>(2)</sup>	15.4%	20.2%

(1) Represents change in rent (base rent and common area maintenance) for leases for new stores that opened or renewals that started during the respective trailing twelve month periods. Includes consolidated portfolio outlet centers owned as of period end date. Excludes unconsolidated outlet centers. See table on page 4.

(2) Excludes 6 leases (102,441 square feet) with an average suite size of approximately 17,100 square feet related to re-merchandising projects. Rent spreads including these leases were as follows:

	TTM ended 9/30/17
<b>Re-tenanted Space:</b>	
Cash basis	(2.3)%
Straight-line basis	10.7 %
<b>Total Re-tenanted and Renewed Space:</b>	
Cash basis	2.6 %
Straight-line basis	11.8 %

## External Growth Pipeline Summary as of September 30, 2017

Project/Market	Projected Opening Date	Approx Size in Sq Ft (000s)	Est Total Net Cost (millions)	Cost to Date (millions)	Tanger Ownership Percentage	Est Total Construction Loan (millions)	Amount Drawn (millions)	Est Future Tanger Capital Requirement (millions)	Projected Stabilized Yield <sup>(1)</sup>
<b>Under Construction</b>									
<b>New Developments:</b>									
Fort Worth, TX	10/27/2017	352	\$ 90.2	\$ 63.6	100%	\$ —	\$ —	26.6	9.5% - 10.5%
<b>Total New Developments</b>		<b>352</b>	<b>\$ 90.2</b>	<b>\$ 63.6</b>		<b>\$ —</b>	<b>\$ —</b>	<b>26.6</b>	<b>10.0%</b>
<b>Expansions:</b>									
<b>Total Expansions</b>		<b>—</b>	<b>\$ —</b>	<b>\$ —</b>		<b>\$ —</b>	<b>\$ —</b>	<b>—</b>	
<b>Total Under Construction</b>		<b>352</b>	<b>\$ 90.2</b>	<b>\$ 63.6</b>		<b>\$ —</b>	<b>\$ —</b>	<b>26.6</b>	<b>10.0%</b>

(1) Weighted average projected stabilized yield for projects under construction is calculated using the midpoint of the projected stabilized yield disclosed for each project

The Company's estimates, projections and judgments with respect to projected opening date, approximate size, estimated total net cost, Tanger ownership percentage, estimated total construction loan, estimated future Tanger capital requirement and projected stabilized yield for new development and expansion projects are subject to adjustment prior to and during the development process. Estimated total net cost shown net of outparcel sales and public financing, if applicable. There are risks inherent to real estate development, some of which are not under the direct control of the Company. Please refer to the Company's filings with the Securities and Exchange Commission on Form 10-K and Form 10-Q for a discussion of these risks.

**Consolidated Balance Sheets (dollars in thousands)**

	September 30, 2017	December 31, 2016
<b>Assets</b>		
Rental property:		
Land	\$ 268,821	\$ 272,153
Buildings, improvements and fixtures	2,694,549	2,647,477
Construction in progress	87,762	46,277
	3,051,132	2,965,907
Accumulated depreciation	(875,121)	(814,583)
Total rental property, net	2,176,011	2,151,324
Cash and cash equivalents	8,773	12,222
Investments in unconsolidated joint ventures	125,819	128,104
Deferred lease costs and other intangibles, net	135,768	151,579
Prepays and other assets	95,075	82,985
<b>Total assets</b>	<b>\$ 2,541,446</b>	<b>\$ 2,526,214</b>
<b>Liabilities and Equity</b>		
<b>Liabilities</b>		
Debt:		
Senior, unsecured notes, net	\$ 1,134,181	\$ 1,135,309
Unsecured term loan, net	323,011	322,410
Mortgages payable, net	170,776	172,145
Unsecured lines of credit, net	146,013	58,002
Total debt	1,773,981	1,687,866
Accounts payable and accrued expenses	84,091	78,143
Other liabilities	74,339	54,764
<b>Total liabilities</b>	<b>1,932,411</b>	<b>1,820,773</b>
Commitments and contingencies		
<b>Equity</b>		
<b>Tanger Factory Outlet Centers, Inc.:</b>		
Common shares, \$.01 par value, 300,000,000 shares authorized, 94,528,188 and 96,095,891 shares issued and outstanding at September 30, 2017 and December 31, 2016, respectively	945	961
Paid in capital	781,020	820,251
Accumulated distributions in excess of net income	(183,975)	(122,701)
Accumulated other comprehensive loss	(19,713)	(28,295)
<b>Equity attributable to Tanger Factory Outlet Centers, Inc.</b>	<b>578,277</b>	<b>670,216</b>
<b>Equity attributable to noncontrolling interests:</b>		
Noncontrolling interests in Operating Partnership	30,758	35,066
Noncontrolling interests in other consolidated partnerships	—	159
<b>Total equity</b>	<b>609,035</b>	<b>705,441</b>
<b>Total liabilities and equity</b>	<b>\$ 2,541,446</b>	<b>\$ 2,526,214</b>

Consolidated Statements of Operations (in thousands, except per share data)

	Three months ended		Nine months ended	
	September 30,		September 30,	
	2017	2016	2017	2016
<b>Revenues:</b>				
Base rentals	\$ 80,349	\$ 79,569	\$ 241,467	\$ 227,195
Percentage rentals	3,138	2,995	6,798	7,471
Expense reimbursements	34,180	33,125	104,801	97,121
Management, leasing and other services	588	806	1,776	3,259
Other income	2,510	2,642	6,905	6,229
<b>Total revenues</b>	<b>120,765</b>	<b>119,137</b>	<b>361,747</b>	<b>341,275</b>
<b>Expenses:</b>				
Property operating	37,571	37,442	115,074	110,328
General and administrative	10,934	12,128	33,846	35,368
Acquisition costs	—	487	—	487
Abandoned pre-development costs	(99)	—	528	—
Depreciation and amortization	30,976	29,205	95,175	82,078
<b>Total expenses</b>	<b>79,382</b>	<b>79,262</b>	<b>244,623</b>	<b>228,261</b>
<b>Operating income</b>	<b>41,383</b>	<b>39,875</b>	<b>117,124</b>	<b>113,014</b>
<b>Other income (expense):</b>				
Interest expense	(16,489)	(15,516)	(49,496)	(44,200)
Loss on early extinguishment of debt	(35,626)	—	(35,626)	—
Gain on sale of assets	—	1,418	6,943	6,305
Gain on previously held interest in acquired joint ventures	—	46,258	—	95,516
Other non-operating income (expense)	591	24	683	378
<b>Income (loss) before equity in earnings (losses) of unconsolidated joint ventures</b>	<b>(10,141)</b>	<b>72,059</b>	<b>39,628</b>	<b>171,013</b>
Equity in earnings (losses) of unconsolidated joint ventures	(5,893)	715	(1,201)	7,680
<b>Net income (loss)</b>	<b>(16,034)</b>	<b>72,774</b>	<b>38,427</b>	<b>178,693</b>
Noncontrolling interests in Operating Partnership	815	(3,668)	(1,920)	(9,009)
Noncontrolling interests in other consolidated partnerships	—	(2)	—	(13)
<b>Net income attributable to Tanger Factory Outlet Centers, Inc.</b>	<b>(15,219)</b>	<b>69,104</b>	<b>36,507</b>	<b>169,671</b>
Allocation of earnings to participating securities	(306)	(627)	(907)	(1,649)
<b>Net income available to common shareholders of Tanger Factory Outlet Centers, Inc.</b>	<b>\$ (15,525)</b>	<b>\$ 68,477</b>	<b>\$ 35,600</b>	<b>\$ 168,022</b>
<b>Basic earnings per common share:</b>				
Net income (loss)	\$ (0.17)	\$ 0.72	\$ 0.38	\$ 1.77
<b>Diluted earnings per common share:</b>				
Net income (loss)	\$ (0.17)	\$ 0.72	\$ 0.38	\$ 1.76

## Unconsolidated Joint Venture Information

The following table details certain information as of September 30, 2017, except for Net Operating Income ("NOI") which is for the nine months ended September 30, 2017, about various unconsolidated real estate joint ventures in which we have an ownership interest (dollars in millions):

Joint Venture	Center Location	Tanger's Ownership %	Square Feet	Tanger's Share of Total Assets	Tanger's Share of NOI	Tanger's Share of Net Debt <sup>(1)</sup>
Charlotte	Charlotte, NC	50.0%	397,844	\$ 41.8	\$ 5.3	\$ 44.9
Columbus	Columbus, OH	50.0%	355,220	49.6	3.8	42.2
Galveston/Houston	Texas City, TX	50.0%	352,705	27.9	3.5	39.7
National Harbor	National Harbor, MD	50.0%	341,156	46.6	4.0	43.2
RioCan Canada <sup>(2)</sup>	Various	50.0%	923,988	122.5	5.9 <sup>(3)</sup>	5.7
<b>Total</b>			<b>2,370,913</b>	<b>\$ 288.4</b>	<b>\$ 22.5</b>	<b>\$ 175.7</b>

(1) Net of debt origination costs and premiums.

(2) Includes a 161,307 square foot center in Bromont, Quebec; a 307,779 square foot center in Cookstown, Ontario; a 355,497 square foot center in Ottawa, Ontario; and a 99,405 square foot center in Saint-Sauveur, Quebec.

(3) Excludes impairment charges related to the Bromont and Saint-Sauveur centers, in which our share was \$9.0 million.

**Debt Outstanding Summary**  
**As of September 30, 2017**  
(dollars in thousands)

	Total Debt Outstanding	Our Share of Debt	Stated Interest Rate	End of Period Effective Interest Rate <sup>(1)</sup>	Maturity Date <sup>(2)</sup>	Weighted Average Years to Maturity <sup>(2)</sup>
<b>Consolidated Debt:</b>						
<b>Unsecured debt:</b>						
Unsecured lines of credit <sup>(3)</sup>	\$ 148,200	\$ 148,200	LIBOR + 0.90%	2.14%	10/29/2020	3.1
2023 Senior unsecured notes	250,000	250,000	3.875%	4.08%	12/1/2023	6.2
2024 Senior unsecured notes	250,000	250,000	3.75%	3.82%	12/1/2024	7.2
2026 Senior unsecured notes	350,000	350,000	3.125%	3.19%	9/1/2026	8.9
2027 Senior unsecured notes	300,000	300,000	3.875%	3.93%	7/15/2027	9.8
Unsecured term loan	325,000	325,000	LIBOR + 0.95%	2.11%	4/13/2021	3.5
Net debt discounts and debt origination costs	(19,995)	(19,995)				
<b>Total net unsecured debt</b>	<b>1,603,205</b>	<b>1,603,205</b>		<b>3.30%</b>		<b>6.8</b>
<b>Secured mortgage debt:</b>						
Atlantic City, NJ	38,230	38,230	5.14% - 7.65%	5.05%	11/15/2021 - 12/8/2026	7.1
Foxwoods, CT	70,250	70,250	LIBOR + 1.55%	2.79%	12/5/2019	2.2
Southaven, MS	60,000	60,000	LIBOR + 1.75%	2.99%	4/29/2020	2.6
Debt premium and debt origination costs	2,296	2,296				
<b>Total net secured mortgage debt</b>	<b>170,776</b>	<b>170,776</b>		<b>3.37%</b>		<b>3.4</b>
<b>Total consolidated debt</b>	<b>1,773,981</b>	<b>1,773,981</b>		<b>3.30%</b>		<b>6.5</b>
<b>Unconsolidated JV debt:</b>						
Charlotte	90,000	45,000	LIBOR + 1.45%	2.69%	11/24/2019	2.2
Columbus	85,000	42,500	LIBOR + 1.65%	2.89%	11/28/2021	4.2
Galveston/Houston <sup>(4)</sup>	80,000	40,000	LIBOR + 1.65%	2.89%	7/1/2022	4.8
National Harbor	87,000	43,500	LIBOR + 1.65%	2.89%	11/13/2019	2.1
RioCan Canada	10,945	5,472	5.75%	4.18%	5/10/2020	2.6
Debt premium and debt origination costs	(1,623)	(811)				
<b>Total unconsolidated JV net debt</b>	<b>351,322</b>	<b>175,661</b>		<b>2.87%</b>		<b>3.2</b>
<b>Total</b>	<b>\$ 2,125,303</b>	<b>\$ 1,949,642</b>		<b>3.26%</b>		<b>6.2</b>

- (1) The effective interest rate includes the impact of discounts and premiums and interest rate swap agreements, as applicable. See page 17 for additional details.
- (2) Includes applicable extensions available at our option.
- (3) The Company has an unsecured, syndicated credit line with a borrowing capacity totaling \$500.0 million and a separate cash management line of credit with a borrowing capacity of \$20.0 million with one of the participants in the syndication. A 15 basis point facility fee is due annually on the entire committed amount of each facility. The syndicated credit line may be increased to \$1.0 billion through an accordion feature in certain circumstances.
- (4) In July 2017, the joint venture amended and restated the initial construction loan to increase the amount available to borrow from \$70.0 million to \$80.0 million and extended the maturity date until July 2020 with two one-year options. The amended and restated loan also changed the interest rate from LIBOR + 1.50% to an interest rate of LIBOR + 1.65%. At the closing of the amendment, the joint venture distributed approximately \$14.5 million equally between the partners.



**Summary of Our Share of Fixed and Variable Rate Debt**  
**As of September 30, 2017**  
(dollars in thousands)

	Total Debt %	Our Share of Debt	End of Period Effective Interest Rate	Average Years to Maturity <sup>(1)</sup>
<b>Consolidated:</b>				
Fixed <sup>(2)</sup>	84%	\$ 1,497,939	3.40%	7.1
Variable	16%	276,042	2.76%	2.7
	100%	1,773,981	3.30%	6.5
<b>Unconsolidated Joint ventures:</b>				
Fixed	3%	\$ 5,675	4.18%	2.6
Variable	97%	169,986	2.83%	3.3
	100%	175,661	2.87%	3.2
<b>Total:</b>				
Fixed	77%	1,503,614	3.40%	7.1
Variable	23%	446,028	2.79%	2.9
<b>Total share of debt</b>	<b>100%</b>	<b>\$ 1,949,642</b>	<b>3.26%</b>	<b>6.2</b>

(1) Includes applicable extensions available at our option.

(2) The effective interest rate includes interest rate swap agreements that fix the base LIBOR rate at an average of 1.16% on notional amounts aggregating \$325.0 million as follows:

- (a) Interest rate swaps entered into in October 2013 to hedge our variable interest rate exposure on notional amounts aggregating \$150.0 million. These interest rate swap agreements fix the base LIBOR rate at an average of 1.30% through August 14, 2018, and
- (b) Interest rate swaps entered into in April 2016 to hedge our variable interest rate exposure on notional amounts aggregating \$175.0 million. These interest rate swap agreements fix the base LIBOR rate at an average of 1.03% through January 1, 2021.

**Future Scheduled Principal Payments (dollars in thousands)**  
**As of September 30, 2017**

Year	Tanger Consolidated Payments <sup>(1)</sup>	Tanger's Share of Unconsolidated JV Payments <sup>(1)</sup>	Total Scheduled Payments <sup>(1)</sup>
2017	\$ 767	\$ 74	\$ 841
2018	3,183	305	3,488
2019	73,619	88,823	162,442
2020 <sup>(2)</sup>	211,766	4,770	216,536
2021	330,793	42,500	373,293
2022	4,436	40,000	44,436
2023	254,768	—	254,768
2024	255,140	—	255,140
2025	1,501	—	1,501
2026	355,707	—	355,707
2027 & thereafter	300,000	—	300,000
	<b>\$ 1,791,680</b>	<b>\$ 176,472</b>	<b>\$ 1,968,152</b>
Net debt discounts and debt origination costs	(17,699)	(811)	(18,510)
	<b>\$ 1,773,981</b>	<b>\$ 175,661</b>	<b>\$ 1,949,642</b>

(1) Includes applicable extensions available at our option.

(2) Includes principal balance of \$148.2 million outstanding under the Company's unsecured lines of credit.

**Senior Unsecured Notes Financial Covenants <sup>(1)</sup>**  
**As of September 30, 2017**

	Required	Actual	Compliance
Total Consolidated Debt to Adjusted Total Assets	<60%	52%	Yes
Total Secured Debt to Adjusted Total Assets	<40%	5%	Yes
Total Unencumbered Assets to Unsecured Debt	>150%	184%	Yes
Consolidated Income Available for Debt Service to Annual Debt Service Charge	>1.5	4.88	Yes

(1) For a complete listing of all debt covenants related to the Company's Senior Unsecured Notes, as well as definitions of the above terms, please refer to the Company's filings with the Securities and Exchange Commission.

## NON-GAAP SUPPLEMENTAL MEASURES

### Funds From Operations

Funds From Operations ("FFO") is a widely used measure of the operating performance for real estate companies that supplements net income (loss) determined in accordance with GAAP. We determine FFO based on the definition set forth by the National Association of Real Estate Investment Trusts ("NAREIT"), of which we are a member. FFO represents net income (loss) (computed in accordance with GAAP) before extraordinary items and gains (losses) on sale or disposal of depreciable operating properties, plus depreciation and amortization of real estate assets, impairment losses on depreciable real estate of consolidated real estate and after adjustments for unconsolidated partnerships and joint ventures, including depreciation and amortization, and impairment losses on investments in unconsolidated joint ventures driven by a measurable decrease in the fair value of depreciable real estate held by the unconsolidated joint ventures.

FFO is intended to exclude historical cost depreciation of real estate as required by GAAP which assumes that the value of real estate assets diminishes ratably over time. Historically, however, real estate values have risen or fallen with market conditions. Because FFO excludes depreciation and amortization of real estate assets, gains and losses from property dispositions and extraordinary items, it provides a performance measure that, when compared year over year, reflects the impact to operations from trends in occupancy rates, rental rates, operating costs, development activities and interest costs, providing perspective not immediately apparent from net income.

We present FFO because we consider it an important supplemental measure of our operating performance. In addition, a portion of cash bonus compensation to certain members of management is based on our FFO or Adjusted Funds From Operations ("AFFO"), which is described in the section below. We believe it is useful for investors to have enhanced transparency into how we evaluate our performance and that of our management. In addition, FFO is frequently used by securities analysts, investors and other interested parties in the evaluation of REITs, many of which present FFO when reporting their results. FFO is also widely used by us and others in our industry to evaluate and price potential acquisition candidates. NAREIT has encouraged its member companies to report their FFO as a supplemental, industry-wide standard measure of REIT operating performance.

FFO has significant limitations as an analytical tool, and you should not consider it in isolation, or as a substitute for analysis of our results as reported under GAAP. Some of these limitations are:

- FFO does not reflect our cash expenditures, or future requirements, for capital expenditures or contractual commitments;
- FFO does not reflect changes in, or cash requirements for, our working capital needs;
- Although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and FFO does not reflect any cash requirements for such replacements;
- FFO, which includes discontinued operations, may not be indicative of our ongoing operations; and
- Other companies in our industry may calculate FFO differently than we do, limiting its usefulness as a comparative measure.

Because of these limitations, FFO should not be considered as a measure of discretionary cash available to us to invest in the growth of our business or our dividend paying capacity. We compensate for these limitations by relying primarily on our GAAP results and using FFO only as a supplemental measure.

### Adjusted Funds From Operations

We present AFFO as a supplemental measure of our performance. We define AFFO as FFO further adjusted to eliminate the impact of certain items that we do not consider indicative of our ongoing operating performance. These further adjustments are itemized in the table below. You are encouraged to evaluate these adjustments and the reasons we consider them appropriate for supplemental analysis. In evaluating AFFO you should be aware that in the future we may incur expenses that are the same as or similar to some of the adjustments in this presentation. Our presentation of AFFO should not be construed as an inference that our future results will be unaffected by unusual or non-recurring items.

We present AFFO because we believe it assists investors and analysts in comparing our performance across reporting periods on a consistent basis by excluding items that we do not believe are indicative of our core operating performance. In addition, we believe it is useful for investors to have enhanced transparency into how we evaluate management's performance and the effectiveness of our business strategies. We use AFFO when certain material, unplanned transactions occur as a factor in evaluating management's performance and to evaluate the effectiveness of our business strategies, and may use AFFO when determining incentive compensation.

AFFO has limitations as an analytical tool. Some of these limitations are:

- AFFO does not reflect our cash expenditures, or future requirements, for capital expenditures or contractual commitments;
- AFFO does not reflect changes in, or cash requirements for, our working capital needs;
- Although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and AFFO does not reflect any cash requirements for such replacements;
- AFFO does not reflect the impact of certain cash charges resulting from matters we consider not to be indicative of our ongoing operations; and
- Other companies in our industry may calculate AFFO differently than we do, limiting its usefulness as a comparative measure.

Because of these limitations, AFFO should not be considered in isolation or as a substitute for performance measures calculated in accordance with GAAP. We compensate for these limitations by relying primarily on our GAAP results and using AFFO only as a supplemental measure.

### **Funds Available for Distribution**

Funds Available for Distribution ("FAD") is a non-GAAP financial measure that we define as FFO, excluding corporate depreciation, amortization of finance costs, amortization of net debt discount (premium), amortization of share-based compensation, straight line rent amounts, market rent amounts, less 2nd generation tenant allowances, capital improvement expenditures, and our share of the items listed above for our unconsolidated joint ventures. Investors, analysts and the Company utilize FAD as an indicator of common dividend potential. The FAD payout ratio, which represents regular distributions to common shareholders and unit holders of the Operating Partnership expressed as a percentage of FAD, facilitates the comparison of dividend coverage between REITs.

We believe that net income (loss) is the most directly comparable GAAP financial measure to FAD. FAD does not represent cash generated from operating activities in accordance with GAAP and should not be considered as an alternative to net income (loss) as an indication of our performance or to cash flows as a measure of liquidity or our ability to make distributions. Other companies in our industry may calculate FAD differently than we do, limiting its usefulness as a comparative measure.

### **Portfolio Net Operating Income and Same Center Net Operating Income**

We present portfolio net operating income ("Portfolio NOI") and same center net operating income ("Same Center NOI") as supplemental measures of our operating performance. Portfolio NOI represents our property level net operating income which is defined as total operating revenues less property operating expenses and excludes termination fees and non-cash adjustments including straight-line rent, net above and below market rent amortization and gains or losses on the sale of outparcels recognized during the periods presented. We define Same Center NOI as Portfolio NOI for the properties that were operational for the entire portion of both comparable reporting periods and which were not acquired, or subject to a material expansion or non-recurring event, such as a natural disaster, during the comparable reporting periods.

We believe Portfolio NOI and Same Center NOI are non-GAAP metrics used by industry analysts, investors and management to measure the operating performance of our properties because they provide performance measures directly related to the revenues and expenses involved in owning and operating real estate assets and provide a perspective not immediately apparent from net income, FFO or AFFO. Because Same Center NOI excludes properties developed, redeveloped, acquired and sold; as well as non-cash adjustments, gains or losses on the sale of outparcels and termination rents; it highlights operating trends such as occupancy levels, rental rates and operating costs on properties that were operational for both comparable periods. Other REITs may use different methodologies for calculating Portfolio NOI and Same Center NOI, and accordingly, our Portfolio NOI and Same Center NOI may not be comparable to other REITs.

Portfolio NOI and Same Center NOI should not be considered alternatives to net income (loss) or as an indicator of our financial performance since they do not reflect the entire operations of our portfolio, nor do they reflect the impact of general and administrative expenses, acquisition-related expenses, interest expense, depreciation and amortization costs, other non-property income and losses, the level of capital expenditures and leasing costs necessary to maintain the operating performance of our properties, or trends in development and construction activities which are significant economic costs and activities that could materially impact our results from operations. Because of these limitations, Portfolio NOI and Same Center NOI should not be viewed in isolation or as a substitute for performance measures calculated in accordance with GAAP. We compensate for these limitations by relying primarily on our GAAP results and using Portfolio NOI and Same Center NOI only as supplemental measures.

## Non-GAAP Pro Rata Balance Sheet and Income Statement Information

The pro rata balance sheet and pro rata income statement information is not, and is not intended to be, a presentation in accordance with GAAP. The pro rata balance sheet and pro rata income statement information reflect our proportionate economic ownership of each asset in our portfolio that we do not wholly own. These assets may be found in the table found earlier in this report entitled, "Unconsolidated Joint Venture Information." The amounts in the column labeled "Pro Rata Portion Unconsolidated Joint Ventures" were derived on a property-by-property basis by applying to each financial statement line item the ownership percentage interest used to arrive at our share of net income or loss during the period when applying the equity method of accounting. A similar calculation was performed for the amounts in the column labeled "Pro Rata Portion Noncontrolling interests."

We do not control the unconsolidated joint ventures and the presentations of the assets and liabilities and revenues and expenses do not represent our legal claim to such items. The operating agreements of the unconsolidated joint ventures generally provide that partners may receive cash distributions (1) quarterly, to the extent there is available cash from operations, (2) upon a capital event, such as a refinancing or sale or (3) upon liquidation of the venture. The amount of cash each partner receives is based upon specific provisions of each operating agreement and vary depending on factors including the amount of capital contributed by each partner and whether any contributions are entitled to priority distributions. Upon liquidation of the joint venture and after all liabilities, priority distributions and initial equity contributions have been repaid, the partners generally would be entitled to any residual cash remaining based on the legal ownership percentage shown in the table found earlier in this report entitled "Unconsolidated Joint Venture Information".

We provide pro rata balance sheet and income statement information because we believe it assists investors and analysts in estimating our economic interest in our unconsolidated joint ventures when read in conjunction with the Company's reported results under GAAP. The presentation of pro rata financial information has limitations as an analytical tool. Some of these limitations include:

- The amounts shown on the individual line items were derived by applying our overall economic ownership interest percentage determined when applying the equity method of accounting and do not necessarily represent our legal claim to the assets and liabilities, or the revenues and expenses; and
- Other companies in our industry may calculate their pro rata interest differently than we do, limiting the usefulness as a comparative measure.

Because of these limitations, the pro rata balance sheet and income statement information should not be considered in isolation or as a substitute for our financial statements as reported under GAAP. We compensate for these limitations by relying primarily on our GAAP results and using the pro rata balance sheet and income statement information only supplementally.

**Reconciliation of Net Income to FFO and AFFO (dollars and shares in thousands)**

	Three months ended		Nine months ended	
	September 30,		September 30,	
	2017	2016	2017	2016
<b>Net income (loss)</b>	<b>\$ (16,034)</b>	<b>\$ 72,774</b>	<b>\$ 38,427</b>	<b>\$ 178,693</b>
Adjusted for:				
Depreciation and amortization of real estate assets - consolidated	30,396	28,850	93,634	80,992
Depreciation and amortization of real estate assets - unconsolidated joint ventures	3,583	4,325	10,971	15,472
Impairment charges - unconsolidated joint ventures	9,021	2,919	9,021	2,919
Gain on sale of assets	—	—	(6,943)	(4,887)
Gain on previously held interest in acquired joint ventures	—	(46,258)	—	(95,516)
<b>FFO</b>	<b>26,966</b>	<b>62,610</b>	<b>145,110</b>	<b>177,673</b>
FFO attributable to noncontrolling interests in other consolidated partnerships	—	(3)	—	(62)
Allocation of earnings to participating securities	(306)	(539)	(1,346)	(1,675)
<b>FFO available to common shareholders <sup>(1)</sup></b>	<b>\$ 26,660</b>	<b>\$ 62,068</b>	<b>\$ 143,764</b>	<b>\$ 175,936</b>
As further adjusted for:				
Director compensation upon termination of service <sup>(2)</sup>	—	887	—	1,180
Acquisition costs	—	487	—	487
Abandoned pre-development costs	(99)	—	528	—
Demolition costs	—	259	—	441
Gain on sale of outparcel	—	(1,418)	—	(1,418)
Make-whole premium due to early extinguishment of debt <sup>(3)</sup>	34,143	—	34,143	—
Write-off of debt discount and debt origination costs due to early extinguishment of debt <sup>(3)</sup>	1,483	—	1,483	882
Impact of above adjustments to the allocation of earnings to participating securities	(249)	(2)	(254)	(15)
<b>AFFO available to common shareholders <sup>(1)</sup></b>	<b>\$ 61,938</b>	<b>\$ 62,281</b>	<b>\$ 179,664</b>	<b>\$ 177,493</b>
<b>FFO available to common shareholders per share - diluted <sup>(1)</sup></b>	<b>\$ 0.27</b>	<b>\$ 0.62</b>	<b>\$ 1.44</b>	<b>\$ 1.75</b>
<b>AFFO available to common shareholders per share - diluted <sup>(1)</sup></b>	<b>\$ 0.63</b>	<b>\$ 0.62</b>	<b>\$ 1.80</b>	<b>\$ 1.76</b>

**Weighted Average Shares:**

Basic weighted average common shares	93,923	95,156	94,781	95,075
Effect of notional units	—	426	—	393
Effect of outstanding options and restricted common shares	—	90	23	68
<b>Diluted weighted average common shares (for earnings per share computations)</b>	<b>93,923</b>	<b>95,672</b>	<b>94,804</b>	<b>95,536</b>
Exchangeable operating partnership units	5,028	5,053	5,028	5,053
<b>Diluted weighted average common shares (for FFO and AFFO per share computations) <sup>(1)</sup></b>	<b>98,951</b>	<b>100,725</b>	<b>99,832</b>	<b>100,589</b>

- (1) Assumes the Class A common limited partnership units of the Operating Partnership held by the noncontrolling interests are exchanged for common shares of the Company. Each Class A common limited partnership unit is exchangeable for one of the Company's common shares, subject to certain limitations to preserve the Company's REIT status.
- (2) Represents cash severance and accelerated vesting of restricted shares associated with the termination of an executive officer in August 2016 and the accelerated vesting of restricted shares due to the death of a director in February 2016.
- (3) Due to charges related to the redemption of our \$300.0 million 6.125% senior notes due 2020 and the January 28, 2016 early repayment of the \$150.0 million mortgage secured by the Deer Park property, which was scheduled to mature August 30, 2018.

**Reconciliation of FFO to FAD (dollars and shares in thousands)**

	Three months ended		Nine months ended	
	September 30,		September 30,	
	2017	2016	2017	2016
<b>FFO available to common shareholders</b>	<b>\$ 26,660</b>	<b>\$ 62,068</b>	<b>\$143,764</b>	<b>\$175,936</b>
Adjusted for:				
Corporate depreciation excluded above	580	355	1,541	1,086
Amortization of finance costs	1,655	845	3,404	2,350
Amortization of net debt discount (premium)	837	84	1,082	1,160
Amortization of equity-based compensation	3,318	4,160	10,114	11,815
Straight line rent adjustment	(1,456)	(1,772)	(4,749)	(5,092)
Market rent adjustment	416	783	2,107	2,087
2 <sup>nd</sup> generation tenant allowances	(5,573)	(2,487)	(14,788)	(6,962)
Capital improvements	(9,567)	(11,290)	(30,907)	(22,724)
Adjustments from unconsolidated joint ventures	(269)	(693)	(1,411)	(1,581)
<b>FAD available to common shareholders <sup>(1)</sup></b>	<b>\$ 16,601</b>	<b>\$ 52,053</b>	<b>\$110,157</b>	<b>\$158,075</b>
<b>Dividends per share</b>	<b>\$ 0.3425</b>	<b>\$ 0.3250</b>	<b>\$ 1.0100</b>	<b>\$ 0.9350</b>
<b>FFO payout ratio</b>	<b>127%</b>	<b>52%</b>	<b>70%</b>	<b>53%</b>
<b>FAD payout ratio</b>	<b>201%</b>	<b>63%</b>	<b>92%</b>	<b>60%</b>
<b>Diluted weighted average common shares</b>	<b>98,951</b>	<b>100,725</b>	<b>99,832</b>	<b>100,589</b>

(1) Assumes the Class A common limited partnership units of the Operating Partnership held by the noncontrolling interests are exchanged for common shares of the Company. Each Class A common limited partnership unit is exchangeable for one of the Company's common shares, subject to certain limitations to preserve the Company's REIT status.

**Reconciliation of Net Income to Portfolio NOI and Same Center NOI for the consolidated portfolio (in thousands)**

	Three months ended		Nine months ended	
	September 30,		September 30,	
	2017	2016	2017	2016
<b>Net income (loss)</b>	<b>\$ (16,034)</b>	<b>\$ 72,774</b>	<b>\$ 38,427</b>	<b>\$ 178,693</b>
Adjusted to exclude:				
Equity in (earnings) losses of unconsolidated joint ventures	5,893	(715)	1,201	(7,680)
Interest expense	16,489	15,516	49,496	44,200
Gain on sale of assets	—	(1,418)	(6,943)	(6,305)
Gain on previously held interest in acquired joint venture	—	(46,258)	—	(95,516)
Loss on early extinguishment of debt	35,626	—	35,626	—
Other non-operating (income) expense	(591)	(24)	(683)	(378)
Depreciation and amortization	30,976	29,205	95,175	82,078
Other non-property (income) expenses	372	(47)	993	(437)
Abandoned pre-development costs	(99)	—	528	—
Acquisition costs	—	487	—	487
Demolition Costs	—	259	—	441
Corporate general and administrative expenses	11,020	12,076	33,499	34,989
Non-cash adjustments <sup>(1)</sup>	(1,020)	(967)	(2,580)	(2,938)
Termination rents	(162)	(1,450)	(2,796)	(3,491)
<b>Portfolio NOI</b>	<b>82,470</b>	<b>79,438</b>	<b>241,943</b>	<b>224,143</b>
Non-same center NOI <sup>(2)</sup>	(9,813)	(7,320)	(29,643)	(13,514)
<b>Same Center NOI</b>	<b>\$ 72,657</b>	<b>\$ 72,118</b>	<b>\$ 212,300</b>	<b>\$ 210,629</b>

(1) Non-cash items include straight-line rent, above and below market rent amortization and gains or losses on outparcel sales.

(2) Excluded from Same Center NOI:

Outlet centers opened:		Outlet centers sold:		Outlet centers acquired:		Outlet center Expansions:	
Daytona Beach	November 2016	Fort Myers	January 2016	Glendale (Westgate)	June 2016	Lancaster	September 2017
		Westbrook	May 2017	Savannah	August 2016		



**Non-GAAP Pro Rata Balance Sheet Information as of September 30, 2017 (in thousands)**

	Non-GAAP Pro Rata Portion Unconsolidated Joint Ventures <sup>(1)</sup>
<b>Assets</b>	
Rental property:	
Land	\$ 47,999
Buildings, improvements and fixtures	257,432
Construction in progress	1,425
	<b>306,856</b>
Accumulated depreciation	(44,081)
<b>Total rental property, net</b>	<b>262,775</b>
Cash and cash equivalents	11,885
Deferred lease costs and other intangibles, net	5,718
Prepays and other assets	7,985
<b>Total assets</b>	<b>\$ 288,363</b>
<b>Liabilities and Owners' Equity</b>	
<b>Liabilities</b>	
Mortgages payable, net	\$ 175,661
Accounts payable and accruals	6,732
<b>Total liabilities</b>	<b>182,393</b>
<b>Owners' equity</b>	<b>105,970</b>
<b>Total liabilities and owners' equity</b>	<b>\$ 288,363</b>

(1) The carrying value of our investments in unconsolidated joint ventures as reported in our Consolidated Balance Sheet differs from our pro rata share of the net assets shown above due to adjustments to the book basis, including intercompany profits on sales of services that are capitalized by the unconsolidated joint ventures. The differences in basis totaled \$3.7 million as of September 30, 2017 and are being amortized over the various useful lives of the related assets.

**Non-GAAP Pro Rata Statement of Operations Information year to date September 30, 2017 (in thousands)**

	Non-GAAP Pro Rata Portion Unconsolidated Joint Ventures
<b>Revenues:</b>	
Base rentals	\$ 21,208
Percentage rentals	2,041
Expense reimbursements	12,579
Other income	466
<b>Total revenues</b>	<b>36,294</b>
<b>Expense:</b>	
Property operating	13,621
General and administrative	144
Depreciation and amortization	10,972
Impairment charge	9,021
<b>Total expenses</b>	<b>33,758</b>
<b>Operating income</b>	<b>2,536</b>
<b>Other income (expense):</b>	
Interest expense	(3,748)
Other nonoperating income (expense)	11
<b>Net income (loss)</b>	<b>\$ (1,201)</b>

## Investor Information

Tanger Outlet Centers welcomes any questions or comments from shareholders, analysts, investment managers, media and prospective investors. Please address all inquiries to our Investor Relations Department.

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