

## Section 1: 8-K (8-K)

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

Current Report Pursuant to Section 13 or 15(d) of  
The Securities Exchange Act of 1934

Date of Report (date of earliest event reported): November 1, 2018

TANGER FACTORY OUTLET CENTERS, INC.

(Exact name of registrant as specified in its charter)

North Carolina

1-11986

56-1815473

(State or other jurisdiction of  
Incorporation)

(Commission File Number)

(I.R.S. Employer Identification  
Number)

3200 Northline Avenue, Greensboro, North Carolina 27408

(Address of principal executive offices) (Zip Code)

(336) 292-3010

(Registrants' telephone number, including area code)

N/A

(former name or former address, if changed since last  
report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

## Item 2.02 Results of Operations and Financial Condition

On November 1, 2018, Tanger Factory Outlet Centers, Inc. (the "Company") issued a press release announcing its results of operations and financial condition as of and for the quarter ended September 30, 2018. A copy of the Company's press release is hereby furnished as Exhibit 99.1 to this report on Form 8-K. The information contained in this report on Form 8-K, including Exhibit 99.1, shall not be deemed "filed" with the Securities and Exchange Commission nor incorporated by reference in any registration statement filed by the Company under the Securities Act of 1933, as amended, unless specified otherwise.

## Item 7.01 Regulation FD Disclosure

On November 1, 2018, the Company made publicly available on its website, [www.tangeroutlet.com](http://www.tangeroutlet.com), certain supplemental operating and financial information for the quarter ended September 30, 2018. This supplemental operating and financial information is hereby attached to this current report as Exhibit 99.2. The information contained in this report on Form 8-K, including Exhibit 99.2, shall not be deemed "filed" with the Securities and Exchange Commission nor incorporated by reference in any registration statement filed by the Company under the Securities Act of 1933, as amended, unless specified otherwise. The information found on, or otherwise accessible through, the Company's website is not incorporated into, and does not form a part of, this current report on Form 8-K or any other report or document the Company files with or furnishes to the United States Securities and Exchange Commission.

## Item 9.01 Financial Statements and Exhibits

(d) Exhibits

The following exhibits are included with this Report:

Exhibit No.

99.1

[Press release announcing the results of operations and financial condition of the Company as of and for the quarter ended September 30, 2018.](#)

99.2

[Supplemental operating and financial information of the Company as of and for the quarter ended September 30, 2018.](#)

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: November 1, 2018

TANGER FACTORY OUTLET CENTERS, INC.

By: /s/ James F. Williams  
James F. Williams  
Executive Vice President, Chief Financial Officer

[\(Back To Top\)](#)

## Section 2: EX-99.1 (EXHIBIT 99.1)

EXHIBIT 99.1

### News Release

#### TANGER REPORTS THIRD QUARTER RESULTS

**Improves Consolidated Portfolio Occupancy to 96.4%**

**Raises Guidance for Full Year 2018**

Greensboro, NC, November 1, 2018, Tanger Factory Outlet Centers, Inc. (NYSE:SKT) today reported financial and operating results for the three and nine months ended September 30, 2018.

#### Third Quarter Financial Results

- Net loss available to common shareholders was \$0.24 per share, or \$22.2 million, compared to a net loss available to common shareholders of \$0.17 per share, or \$15.5 million, for the prior year period. The current year period was impacted by a non-cash impairment charge totaling \$49.7 million, or approximately \$0.51 per share, related to the Company's outlet center in Jeffersonville, Ohio. The prior year period was impacted by a loss on the early extinguishment of debt totaling \$35.6 million, or approximately \$0.36 per share, and a \$9.0 million, or \$0.09 per share, non-cash impairment charge related to an unconsolidated joint venture.
- Funds from operations ("FFO") available to common shareholders was \$0.63 per share, or \$61.9 million, compared to \$0.27 per share, or \$26.7 million, for the prior year period, which was impacted by the loss on the early extinguishment of debt discussed above.
- Adjusted funds from operations ("AFFO") available to common shareholders was \$0.63 per share, or \$61.9 million, compared to \$0.63 per share, or \$61.9 million, for the prior year period.

#### Year-to-Date Financial Results

- Net income available to common shareholders was \$0.25 per share, or \$23.1 million, compared to \$0.38 per share, or \$35.6 million, for the prior year period. The current year period was impacted by a non-cash impairment charge discussed above totaling \$49.7 million, or approximately \$0.51 per share. The prior year period was impacted by the loss on the early extinguishment of debt and impairment charge discussed above and a gain on sale of assets totaling \$6.9 million, or approximately \$0.07 per share.
- FFO available to common shareholders was \$1.83 per share, or \$180.3 million, compared to \$1.44 per share, or \$143.8 million, for the prior year period, which was impacted by the loss on early extinguishment of debt discussed above.
- AFFO available to common shareholders grew 1.7% to \$1.83 per share, or \$180.3 million, compared to \$1.80 per share, or \$179.7 million, for the prior year period.
- Repurchased approximately 919,000 common shares for approximately \$20.0 million.

FFO, AFFO, and FAD are widely accepted supplemental non-GAAP financial measures used in the real estate industry to measure and compare the operating performance of real estate companies. Complete reconciliations containing adjustments from GAAP net income to FFO, AFFO, and FAD are included in this release. Per share amounts for net income, FFO and AFFO are on a diluted basis.

"We are pleased to see continued incremental improvement in the operating metrics we achieved during the quarter," said Steven B. Tanger, Chief Executive Officer. "In conjunction with our tenants, we implemented successful marketing campaigns and events, and we continue to drive engagement as consumers exhibit their ongoing desire to discover values and shop at our centers. We are encouraged by our progress and the overall improvement in the tone of our interactions with tenants and prospects. Our team has successfully increased occupancy by 80 basis points since the end of the second quarter to 96.4% for our consolidated portfolio. However, we remain cautious in our expectations for 2019. There may still need to be selective adjustments to rents and term as we aggressively work to ultimately further increase occupancy with productive tenants. As we have demonstrated throughout our history, the benefit of our proven approach of working with limited, specific tenants to maintain occupancy allows us to be opportunistic in our pursuit of long-term growth."

### Operating Metrics

For the quarter ended September 30, 2018, the Company's portfolio results were as follows:

- Portfolio NOI for the consolidated portfolio increased 2.2% for the quarter and increased 1.1% year-to-date.
- Same Center NOI for the consolidated portfolio decreased 1.0% for the quarter and decreased 1.5% year to date, reflecting the impact of the multiple bankruptcies, lease modifications and store closures in 2017 and 2018.

- Consolidated portfolio occupancy rate was 96.4% on September 30, 2018, compared to 95.6% on June 30, 2018 and 96.9% on September 30, 2017.
- Commenced leases for the trailing twelve months for all renewals and re-tenanting achieved a 6.1% improvement in blended average rental rates on a straight-line basis and a 0.6% decline on a cash basis.
- Commenced leases for the trailing twelve months that were renewed or released for a term of more than twelve months achieved an 11.4% improvement in blended average rental rates on a straight-line basis and a 4.1% increase on a cash basis, excluding the impact of strategic re-merchandising activities.
- Lease termination fees totaled \$0.1 million and \$0.2 million, respectively, for the third quarters of 2018 and 2017 and for the 2018 and 2017 year-to-date periods totaled \$1.1 million and \$2.8 million, respectively.
- During the third quarter of 2018, Hurricane Florence caused seven Tanger Outlet Centers, or 13% of the Company's overall portfolio, to close for a cumulative total of 27 days in 2018. The impact on local residents and tourists resulted in a significant reduction in traffic and tenant sales in the weeks before, during, and after the storms.
- Average tenant sales productivity for the consolidated portfolio was \$383 per square foot for the twelve months ended September 30, 2018, compared to \$381 per square foot in the comparable prior year period. Average tenant sales for the twelve months ended September 30, 2018 includes the Company's Daytona center which stabilized in the first quarter of 2018.
- Same center tenant sales performance for the overall portfolio increased 1.1% for the twelve months ended September 30, 2018 compared to the twelve months ended September 30, 2017.
- Occupancy cost ratio for the trailing twelve months ended September 30, 2018 was 10.0%.

Same Center NOI and Portfolio NOI are supplemental non-GAAP financial measures of our operating performance. Complete definitions of Same Center NOI and Portfolio NOI and a reconciliation to the nearest comparable GAAP measure are included in this release.

### **Leasing Activity**

Total commenced leases for the trailing twelve months ended September 30, 2018 that were renewed or released for all terms, included 361 leases totaling approximately 1.8 million square feet.

Tanger recaptured approximately 123,000 square feet within its consolidated portfolio during first nine months of 2018 related to bankruptcies and brand-wide restructurings by retailers, including 17,000 square feet during the third quarter. During the first nine months of 2017, the Company recaptured approximately 166,000 square feet, including 24,000 square feet during the third quarter of 2017.

### **Balance Sheet and Capital Market Activity**

As of September 30, 2018:

- Total enterprise value was \$4.0 billion and debt-to-enterprise value ratio was 44%
- Total outstanding floating rate debt was \$215 million, representing 12% of total consolidated debt outstanding, or about 5% of total enterprise value
- Unused capacity under the Company's \$600 million unsecured lines of credit was 66%, or \$391 million
- Weighted average interest rate was 3.5% and weighted average term to maturity of outstanding consolidated debt, including extension options, was approximately 5.9 years
- Approximately 94% of the Company's consolidated square footage was unencumbered by mortgages
- Interest coverage ratio was 4.5 times for the third quarter 2018, compared to 4.4 times for the third quarter 2017
- FFO payout ratio was 56% for the third quarter 2018

The Company did not repurchase any shares during the third quarter of 2018. During the first nine months of 2018, the Company repurchased approximately 919,000 common shares at a weighted average price of \$21.74 per share for total consideration of approximately \$20.0 million, leaving \$55.7 million remaining under Tanger's \$125 million share repurchase authorization, which is valid through May 2019.

Subsequent to quarter end, on October 25, 2018, the Company amended and restated the bank term loan, increasing the outstanding balance to \$350 million from \$325 million, extending maturity to April 2024 from April 2021, and reducing the interest rate spread to 90 basis points from 95 basis points over LIBOR. The additional \$25 million of proceeds was used to pay down the balances outstanding under the Company's unsecured lines of credit.

The Company's priority uses of capital at this time include: reinvesting in its assets, paying its dividend, timely repurchases of common shares, and deleveraging its balance sheet, while evaluating potential long-term opportunities for growth

## **Earnings Guidance for 2018**

The Company is updating its guidance for 2018. Management believes its net income and FFO per share for 2018 will be as follows:

For the year ended December 31, 2018:	Low Range	High Range
Estimated diluted net income per share	\$0.46	\$0.50
Noncontrolling interest, depreciation and amortization of real estate assets including noncontrolling interest share and our share of unconsolidated joint ventures, and impairment charge	1.96	1.96
Estimated diluted FFO per share	\$2.42	\$2.46

Tanger's estimates reflect the following key assumptions:

- Portfolio NOI growth for the consolidated portfolio between 0.0% and 0.5%
- Same Center NOI guidance for the consolidated portfolio between (2.0)% and (1.5)%, which reflects the following:
  - Projected average occupancy for the year is expected to be between 95.5% and 96.0%
  - Projected 2018 store closings totaling between 125,000 and 150,000 square feet for the consolidated portfolio
- Projected full year lease termination fees (which are not included in Same Center NOI) of approximately \$1.1 million for the consolidated portfolio.
- Average general and administrative expense of between \$11.1 million and \$11.5 million per quarter.
- Interest expense for the year for the consolidated portfolio of \$64.5 million to \$65.5 million.
- The Company's share of interest expense in the unconsolidated portfolio of \$7.1 million to \$7.3 million.
- 2018 weighted average diluted common shares of approximately 93.2 million for earnings per share and 98.2 million for FFO per share.
- Combined recurring capital expenditures and second generation tenant allowances of approximately \$37 million to \$40 million.
- Tenant sales remain stable.
- Does not include the impact of any additional financing activity, the sale of any outparcels, properties or joint venture interests, or the acquisition of any properties or joint venture partner interests

The new lease standard, Leases (Topic 842), will become effective for the Company January 1, 2019. Tanger currently estimates the annual impact of expensing certain internal leasing and legal costs that are capitalizable under the current standard to be between \$0.04 and \$0.05 per share.

## **Third Quarter Conference Call**

Tanger will host a conference call to discuss its third quarter results for analysts, investors and other interested parties on Friday, November 2, 2018, at 8:30 a.m. Eastern Time. To access the conference call, listeners should dial 1-877-277-5113 and provide conference ID # 9369417 to be connected to the Tanger Factory Outlet Centers Third Quarter 2018 Financial Results call. Alternatively, the call will be web cast by S&P Global Market Intelligence and can be accessed at Tanger's web site, [investors.tangeroutlets.com](http://investors.tangeroutlets.com). A telephone replay of the call will be available from November 2, 2018 at 11:30 a.m. through November 9, 2018 at 11:59 p.m. by dialing 1-855-859-2056, conference ID # 9369417. An online archive of the web cast will also be available through November 9, 2018.

## **About Tanger Factory Outlet Centers, Inc.**

Tanger Factory Outlet Centers, Inc. (NYSE:SKT), is a publicly-traded REIT headquartered in Greensboro, North Carolina that operates and owns, or has an ownership interest in, a portfolio of 44 upscale outlet shopping centers. Tanger's operating properties are located in 22 states coast to coast and in Canada, totaling approximately 15.3 million square feet leased to over 3,100 stores operated by more than 530 different brand name companies. The Company has more than 37 years of experience in the outlet industry. Tanger Outlet Centers continue to attract more than 189 million shoppers annually. Tanger is furnishing a Form 8-K with the Securities and Exchange Commission that includes a supplemental information package for the quarter ended September 30, 2018. For more information on Tanger Outlet Centers, call 1-800-4TANGER or visit the Company's web site at [www.tangeroutlets.com](http://www.tangeroutlets.com).

## **Safe Harbor Statement**

This news release contains certain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. The Company intends such forward-looking statements to be covered by the safe harbor provisions for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995 and includes this statement for purposes of complying with the safe harbor provisions. Forward-looking statements, which are based on certain assumptions and describe the Company's future plans, strategies and expectations, are generally identifiable by use of the words "believe," "expect," "intend," "anticipate," "estimate," "project," "will," "forecast" or similar expressions.

You should not rely on forward-looking statements since they involve known and unknown risks, uncertainties and other factors which are, in some cases, beyond the Company's control and could materially affect actual results, performances or achievements. Factors which may cause actual results to differ materially from current expectations include, but are not limited to, (i) the risks associated with general economic and real estate conditions in the United States and Canada, (ii) adverse changes in governmental laws and regulations, (iii) the Company's ability to meet its obligations on existing indebtedness, reduce variable rate debt, or refinance existing indebtedness on favorable terms, (iv) the availability and cost of capital, (v) the valuation of marketable securities and other investments, (vi) increases in operating costs, (vii) whether the Company's regular evaluation of acquisition and disposition opportunities results in any consummated transactions, and whether or not any such consummated transaction results in an increase or decrease in liquidity, net income, FFO or AFFO, (viii) whether projects in our pipeline convert into successful developments, (ix) the Company's ability to lease its properties, (x) the Company's ability to implement its plans and strategies for joint venture properties that it does not fully control, (xi) the reduction in the Company's income in the event of multiple lease terminations by tenants or a failure by multiple tenants to occupy their premises in a shopping center, (xii) impairment charges, (xiii) the ability of tenants to continue paying their rent obligations due to bankruptcy, insolvency or a general downturn in their business, (xiv) adverse weather conditions, including hurricanes, and other natural disasters, (xv) the Company's ability to pay dividends at current levels, (xvi) competition, and (xvii) the risks and uncertainties identified under Item 1A, "Risk Factors" in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2017 as may be updated or supplemented in the Company's Quarterly Reports on Form 10-Q and the Company's other filings with the SEC. Accordingly, there is no assurance that the Company's expectations will be realized. The Company disclaims any intention or obligation to update the forward-looking statements, whether as a result of new information, future events or otherwise. You are advised to refer to any further disclosures the Company makes or related subjects in the Company's Current Reports on Form 8-K that the Company files with the SEC.

## **Contact Information**

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**TANGER FACTORY OUTLET CENTERS, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(in thousands, except per share data)  
(Unaudited)

	Three months ended		Nine months ended	
	September 30,		September 30,	
	2018	2017	2018	2017
<b>Revenues:</b>				
Base rentals (a)	\$ 82,323	\$ 80,349	\$ 244,781	\$ 241,467
Percentage rentals	3,210	3,138	6,666	6,798
Expense reimbursements	35,468	34,180	107,876	104,801
Management, leasing and other services	583	588	1,826	1,776
Other income	2,652	2,510	6,333	6,905
<b>Total revenues</b>	<b>124,236</b>	<b>120,765</b>	<b>367,482</b>	<b>361,747</b>
<b>Expenses:</b>				
Property operating	39,653	37,571	119,817	115,074
General and administrative	10,752	10,934	32,861	33,846
Abandoned pre-development costs	—	(99)	—	528
Impairment charge	49,739	—	49,739	—
Depreciation and amortization	32,850	30,976	98,667	95,175
<b>Total expenses</b>	<b>132,994</b>	<b>79,382</b>	<b>301,084</b>	<b>244,623</b>
<b>Operating income (loss)</b>	<b>(8,758)</b>	<b>41,383</b>	<b>66,398</b>	<b>117,124</b>
<b>Other income (expense):</b>				
Interest expense	(16,367)	(16,489)	(48,348)	(49,496)
Loss on early extinguishment of debt	—	(35,626)	—	(35,626)
Gain on sale of assets	—	—	—	6,943
Other non-operating income	261	591	661	683
<b>Income (loss) before equity in earnings (losses) of unconsolidated joint ventures</b>	<b>(24,864)</b>	<b>(10,141)</b>	<b>18,711</b>	<b>39,628</b>
Equity in earnings (losses) of unconsolidated joint ventures	1,833	(5,893)	6,233	(1,201)
<b>Net income (loss)</b>	<b>(23,031)</b>	<b>(16,034)</b>	<b>24,944</b>	<b>38,427</b>
Noncontrolling interests in Operating Partnership	1,172	815	(1,274)	(1,920)
Noncontrolling interests in other consolidated partnerships	—	—	278	—
<b>Net income (loss) attributable to Tanger Factory Outlet Centers, Inc.</b>	<b>(21,859)</b>	<b>(15,219)</b>	<b>23,948</b>	<b>36,507</b>
Allocation of earnings to participating securities	(313)	(306)	(889)	(907)
<b>Net income (loss) available to common shareholders of Tanger Factory Outlet Centers, Inc.</b>	<b>\$ (22,172)</b>	<b>\$ (15,525)</b>	<b>\$ 23,059</b>	<b>\$ 35,600</b>
<b>Basic earnings per common share:</b>				
Net income (loss)	\$ (0.24)	\$ (0.17)	\$ 0.25	\$ 0.38
<b>Diluted earnings per common share:</b>				
Net income (loss)	\$ (0.24)	\$ (0.17)	\$ 0.25	\$ 0.38

a. Includes straight-line rent and market rent adjustments of \$835 and \$1,154 for the three months ended September 30, 2018 and 2017, respectively and \$3,106 and \$2,984 for the nine months ended September 30, 2018 and 2017, respectively.



**TANGER FACTORY OUTLET CENTERS, INC. AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
(in thousands, except share data)  
(Unaudited)

	September 30, 2018	December 31, 2017
<b>Assets</b>		
Rental property:		
Land	\$ 278,632	\$ 279,978
Buildings, improvements and fixtures	2,755,698	2,793,638
Construction in progress	762	14,854
	3,035,092	3,088,470
Accumulated depreciation	(953,158)	(901,967)
Total rental property, net	2,081,934	2,186,503
Cash and cash equivalents	4,404	6,101
Investments in unconsolidated joint ventures	111,305	119,436
Deferred lease costs and other intangibles, net	120,064	132,061
Prepays and other assets	103,910	96,004
<b>Total assets</b>	<b>\$ 2,421,617</b>	<b>\$ 2,540,105</b>
<b>Liabilities and Equity</b>		
<b>Liabilities</b>		
Debt:		
Senior, unsecured notes, net	\$ 1,136,184	\$ 1,134,755
Unsecured term loan, net	323,416	322,975
Mortgages payable, net	88,359	99,761
Unsecured lines of credit, net	199,701	206,160
Total debt	1,747,660	1,763,651
Accounts payable and accrued expenses	70,132	90,416
Other liabilities	79,342	73,736
<b>Total liabilities</b>	<b>1,897,134</b>	<b>1,927,803</b>
Commitments and contingencies		
<b>Equity</b>		
<b>Tanger Factory Outlet Centers, Inc.:</b>		
Common shares, \$.01 par value, 300,000,000 shares authorized, 93,907,034 and 94,560,536 shares issued and outstanding at September 30, 2018 and December 31, 2017, respectively	939	946
Paid in capital	774,724	784,782
Accumulated distributions in excess of net income	(259,258)	(184,865)
Accumulated other comprehensive loss	(18,413)	(19,285)
<b>Equity attributable to Tanger Factory Outlet Centers, Inc.</b>	<b>497,992</b>	<b>581,578</b>
<b>Equity attributable to noncontrolling interests:</b>		
Noncontrolling interests in Operating Partnership	26,491	30,724
Noncontrolling interests in other consolidated partnerships	—	—
<b>Total equity</b>	<b>524,483</b>	<b>612,302</b>
<b>Total liabilities and equity</b>	<b>\$ 2,421,617</b>	<b>\$ 2,540,105</b>

**TANGER FACTORY OUTLET CENTERS, INC. AND SUBSIDIARIES**  
**CENTER INFORMATION**  
(Unaudited)

	September 30,	
	2018	2017
<b>Gross leasable area open at end of period (in thousands):</b>		
Consolidated	12,923	12,575
Partially owned - unconsolidated	2,370	2,371
<b>Total</b>	<b>15,293</b>	<b>14,946</b>
<b>Outlet centers in operation at end of period:</b>		
Consolidated	36	35
Partially owned - unconsolidated	8	8
<b>Total</b>	<b>44</b>	<b>43</b>
States operated in at end of period <sup>(1)</sup>	22	22
Occupancy at end of period <sup>(1), (2)</sup>	96.4%	96.9%

(1) Excludes the centers in which we have ownership interests but are held in unconsolidated joint ventures.

(2) Excludes centers not yet stabilized at period end. The 2018 period excludes our Fort Worth outlet center (which opened during the fourth quarter of 2017) and the 2017 period excludes our Daytona Beach outlet center (which opened during the fourth quarter of 2016).

## NON-GAAP SUPPLEMENTAL MEASURES

### Funds From Operations

Funds From Operations ("FFO") is a widely used measure of the operating performance for real estate companies that supplements net income (loss) determined in accordance with GAAP. We determine FFO based on the definition set forth by the National Association of Real Estate Investment Trusts ("NAREIT"), of which we are a member. FFO represents net income (loss) (computed in accordance with GAAP) before extraordinary items and gains (losses) on sale or disposal of depreciable operating properties, plus depreciation and amortization of real estate assets, impairment charges on depreciable real estate of consolidated real estate and after adjustments for unconsolidated partnerships and joint ventures, including depreciation and amortization, and impairment losses on investments in unconsolidated joint ventures driven by a measurable decrease in the fair value of depreciable real estate held by the unconsolidated joint ventures.

FFO is intended to exclude historical cost depreciation of real estate as required by GAAP which assumes that the value of real estate assets diminishes ratably over time. Historically, however, real estate values have risen or fallen with market conditions. Because FFO excludes depreciation and amortization of real estate assets, gains and losses from property dispositions and extraordinary items, it provides a performance measure that, when compared year over year, reflects the impact to operations from trends in occupancy rates, rental rates, operating costs, development activities and interest costs, providing perspective not immediately apparent from net income.

We present FFO because we consider it an important supplemental measure of our operating performance. In addition, a portion of cash bonus compensation to certain members of management is based on our FFO or Adjusted Funds From Operations ("AFFO"), which is described in the section below. We believe it is useful for investors to have enhanced transparency into how we evaluate our performance and that of our management. In addition, FFO is frequently used by securities analysts, investors and other interested parties in the evaluation of REITs, many of which present FFO when reporting their results. FFO is also widely used by us and others in our industry to evaluate and price potential acquisition candidates. NAREIT has encouraged its member companies to report their FFO as a supplemental, industry-wide standard measure of REIT operating performance.

FFO has significant limitations as an analytical tool, and you should not consider it in isolation, or as a substitute for analysis of our results as reported under GAAP. Some of these limitations are:

- FFO does not reflect our cash expenditures, or future requirements, for capital expenditures or contractual commitments;
- FFO does not reflect changes in, or cash requirements for, our working capital needs;
- Although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and FFO does not reflect any cash requirements for such replacements;
- FFO, which includes discontinued operations, may not be indicative of our ongoing operations; and
- Other companies in our industry may calculate FFO differently than we do, limiting its usefulness as a comparative measure.

Because of these limitations, FFO should not be considered as a measure of discretionary cash available to us to invest in the growth of our business or our dividend paying capacity. We compensate for these limitations by relying primarily on our GAAP results and using FFO only as a supplemental measure.

### Adjusted Funds From Operations

We present AFFO as a supplemental measure of our performance. We define AFFO as FFO further adjusted to eliminate the impact of certain items that we do not consider indicative of our ongoing operating performance. These further adjustments are itemized in the table below. You are encouraged to evaluate these adjustments and the reasons we consider them appropriate for supplemental analysis. In evaluating AFFO you should be aware that in the future we may incur expenses that are the same as or similar to some of the adjustments in this presentation. Our presentation of AFFO should not be construed as an inference that our future results will be unaffected by unusual or non-recurring items.

We present AFFO because we believe it assists investors and analysts in comparing our performance across reporting periods on a consistent basis by excluding items that we do not believe are indicative of our core operating performance. In addition, we believe it is useful for investors to have enhanced transparency into how we evaluate management's performance and the effectiveness of our business strategies. We use AFFO when certain material, unplanned transactions occur as a factor in evaluating management's performance and to evaluate the effectiveness of our business strategies, and may use AFFO when determining incentive compensation.

AFFO has limitations as an analytical tool. Some of these limitations are:

- AFFO does not reflect our cash expenditures, or future requirements, for capital expenditures or contractual commitments;
- AFFO does not reflect changes in, or cash requirements for, our working capital needs;
- Although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and AFFO does not reflect any cash requirements for such replacements;
- AFFO does not reflect the impact of certain cash charges resulting from matters we consider not to be indicative of our ongoing operations; and
- Other companies in our industry may calculate AFFO differently than we do, limiting its usefulness as a comparative measure.

Because of these limitations, AFFO should not be considered in isolation or as a substitute for performance measures calculated in accordance with GAAP. We compensate for these limitations by relying primarily on our GAAP results and using AFFO only as a supplemental measure.

### **Funds Available for Distribution**

Funds Available for Distribution ("FAD") is a non-GAAP financial measure that we define as FFO, excluding corporate depreciation, amortization of finance costs, amortization of net debt discount (premium), amortization of share-based compensation, straight line rent amounts, market rent amounts, less 2nd generation tenant allowances, capital improvement expenditures, and our share of the items listed above for our unconsolidated joint ventures. Investors, analysts and the Company utilize FAD as an indicator of common dividend potential. The FAD payout ratio, which represents regular distributions to common shareholders and unit holders of the Operating Partnership expressed as a percentage of FAD, facilitates the comparison of dividend coverage between REITs.

We believe that net income (loss) is the most directly comparable GAAP financial measure to FAD. FAD does not represent cash generated from operating activities in accordance with GAAP and should not be considered as an alternative to net income (loss) as an indication of our performance or to cash flows as a measure of liquidity or our ability to make distributions. Other companies in our industry may calculate FAD differently than we do, limiting its usefulness as a comparative measure.

### **Portfolio Net Operating Income and Same Center Net Operating Income**

We present portfolio net operating income ("Portfolio NOI") and same center net operating income ("Same Center NOI") as supplemental measures of our operating performance. Portfolio NOI represents our property level net operating income which is defined as total operating revenues less property operating expenses and excludes termination fees and non-cash adjustments including straight-line rent, net above and below market rent amortization and gains or losses on the sale of outparcels recognized during the periods presented. We define Same Center NOI as Portfolio NOI for the properties that were operational for the entire portion of both comparable reporting periods and which were not acquired or subject to a material expansion or non-recurring event, such as a natural disaster, during the comparable reporting periods.

We believe Portfolio NOI and Same Center NOI are non-GAAP metrics used by industry analysts, investors and management to measure the operating performance of our properties because they provide performance measures directly related to the revenues and expenses involved in owning and operating real estate assets and provide a perspective not immediately apparent from net income, FFO or AFFO. Because Same Center NOI excludes properties developed, redeveloped, acquired and sold; as well as non-cash adjustments, gains or losses on the sale of outparcels and termination rents; it highlights operating trends such as occupancy levels, rental rates and operating costs on properties that were operational for both comparable periods. Other REITs may use different methodologies for calculating Portfolio NOI and Same Center NOI, and accordingly, our Portfolio NOI and Same Center NOI may not be comparable to other REITs.

Portfolio NOI and Same Center NOI should not be considered alternatives to net income (loss) or as an indicator of our financial performance since they do not reflect the entire operations of our portfolio, nor do they reflect the impact of general and administrative expenses, acquisition-related expenses, interest expense, depreciation and amortization costs, other non-property income and losses, the level of capital expenditures and leasing costs necessary to maintain the operating performance of our properties, or trends in development and construction activities which are significant economic costs and activities that could materially impact our results from operations. Because of these limitations, Portfolio NOI and Same Center NOI should not be viewed in isolation or as a substitute for performance measures calculated in accordance with GAAP. We compensate for these limitations by relying primarily on our GAAP results and using Portfolio NOI and Same Center NOI only as supplemental measures.

**TANGER FACTORY OUTLET CENTERS, INC. AND SUBSIDIARIES**  
**RECONCILIATION OF GAAP TO NON-GAAP SUPPLEMENTAL MEASURES**  
(in thousands, except per share)  
(Unaudited)

**Below is a reconciliation of net income to FFO and AFFO:**

	Three months ended		Nine months ended	
	September 30,		September 30,	
	2018	2017	2018	2017
<b>Net income (loss)</b>	<b>\$ (23,031)</b>	<b>\$ (16,034)</b>	<b>\$ 24,944</b>	<b>\$ 38,427</b>
Adjusted for:				
Depreciation and amortization of real estate assets - consolidated	32,237	30,396	96,841	93,634
Depreciation and amortization of real estate assets - unconsolidated joint ventures	3,466	3,583	10,020	10,971
Impairment charge - consolidated	49,739	—	49,739	—
Impairment charge - unconsolidated joint ventures	—	9,021	—	9,021
Gain on sale of assets	—	—	—	(6,943)
<b>FFO</b>	<b>62,411</b>	<b>26,966</b>	<b>181,544</b>	<b>145,110</b>
FFO attributable to noncontrolling interests in other consolidated partnerships	—	—	278	—
Allocation of earnings to participating securities	(560)	(306)	(1,571)	(1,346)
<b>FFO available to common shareholders <sup>(1)</sup></b>	<b>\$ 61,851</b>	<b>\$ 26,660</b>	<b>\$ 180,251</b>	<b>\$ 143,764</b>
As further adjusted for:				
Abandoned pre-development costs	—	(99)	—	528
Make-whole premium due to early extinguishment of debt <sup>(2)</sup>	—	34,143	—	34,143
Write-off of debt discount and debt origination costs due to early extinguishment of debt <sup>(2)</sup>	—	1,483	—	1,483
Impact of above adjustments to the allocation of earnings to participating securities	—	(249)	—	(254)
<b>AFFO available to common shareholders <sup>(1)</sup></b>	<b>\$ 61,851</b>	<b>\$ 61,938</b>	<b>\$ 180,251</b>	<b>\$ 179,664</b>
<b>FFO available to common shareholders per share - diluted <sup>(1)</sup></b>	<b>\$ 0.63</b>	<b>\$ 0.27</b>	<b>\$ 1.83</b>	<b>\$ 1.44</b>
<b>AFFO available to common shareholders per share - diluted <sup>(1)</sup></b>	<b>\$ 0.63</b>	<b>\$ 0.63</b>	<b>\$ 1.83</b>	<b>\$ 1.80</b>

**Weighted Average Shares:**

Basic weighted average common shares	93,109	93,923	93,349	94,781
Effect of outstanding options and certain restricted common shares	—	—	—	23
<b>Diluted weighted average common shares (for earnings per share computations)</b>	<b>93,109</b>	<b>93,923</b>	<b>93,349</b>	<b>94,804</b>
Exchangeable operating partnership units	4,995	5,028	4,995	5,028
<b>Diluted weighted average common shares (for FFO and AFFO per share computations) <sup>(1)</sup></b>	<b>98,104</b>	<b>98,951</b>	<b>98,344</b>	<b>99,832</b>

(1) Assumes the Class A common limited partnership units of the Operating Partnership held by the noncontrolling interests are exchanged for common shares of the Company. Each Class A common limited partnership unit is exchangeable for one of the Company's common shares, subject to certain limitations to preserve the Company's REIT status.

(2) Due to charges related to the redemption of our \$300.0 million 6.125% senior notes due 2020.

**Reconciliation of FFO to FAD (dollars and shares in thousands)**

	Three months ended		Nine months ended	
	September 30,		September 30,	
	2018	2017	2018	2017
<b>FFO available to common shareholders</b>	<b>\$ 61,851</b>	<b>\$ 26,660</b>	<b>\$ 180,251</b>	<b>\$ 143,764</b>
Adjusted for:				
Corporate depreciation excluded above	613	580	1,826	1,541
Amortization of finance costs	748	1,655	2,280	3,404
Amortization of net debt discount (premium)	105	837	309	1,082
Amortization of equity-based compensation	3,769	3,318	10,814	10,114
Straight line rent adjustment	(1,450)	(1,456)	(4,744)	(4,749)
Market rent adjustment	729	416	1,980	2,107
2 <sup>nd</sup> generation tenant allowances	(3,262)	(5,573)	(11,588)	(14,788)
Capital improvements	(5,562)	(9,567)	(16,483)	(30,907)
Adjustments from unconsolidated joint ventures	(456)	(269)	(875)	(1,411)
<b>FAD available to common shareholders <sup>(1)</sup></b>	<b>\$ 57,085</b>	<b>\$ 16,601</b>	<b>\$ 163,770</b>	<b>\$ 110,157</b>
<b>Dividends per share</b>	<b>\$ 0.3500</b>	<b>\$ 0.3425</b>	<b>\$ 1.0425</b>	<b>\$ 1.0100</b>
<b>FFO payout ratio</b>	<b>56%</b>	<b>127%</b>	<b>57%</b>	<b>70%</b>
<b>FAD payout ratio</b>	<b>60%</b>	<b>201%</b>	<b>62%</b>	<b>92%</b>
<b>Diluted weighted average common shares <sup>(1)</sup></b>	<b>98,104</b>	<b>98,951</b>	<b>98,344</b>	<b>99,832</b>

(1) Assumes the Class A common limited partnership units of the Operating Partnership held by the noncontrolling interests are exchanged for common shares of the Company. Each Class A common limited partnership unit is exchangeable for one of the Company's common shares, subject to certain limitations to preserve the Company's REIT status.

**Below is a reconciliation of net income to Portfolio NOI and Same Center NOI for the consolidated portfolio:**

	Three months ended		Nine months ended	
	September 30,		September 30,	
	2018	2017	2018	2017
<b>Net income (loss)</b>	<b>\$ (23,031)</b>	<b>\$ (16,034)</b>	<b>\$ 24,944</b>	<b>\$ 38,427</b>
Adjusted to exclude:				
Equity in (earnings) losses of unconsolidated joint ventures	(1,833)	5,893	(6,233)	1,201
Interest expense	16,367	16,489	48,348	49,496
Gain on sale of assets	—	—	—	(6,943)
Loss on early extinguishment of debt	—	35,626	—	35,626
Other non-operating income	(261)	(591)	(661)	(683)
Impairment charge	49,739	—	49,739	—
Depreciation and amortization	32,850	30,976	98,667	95,175
Other non-property expenses	501	371	1,143	993
Abandoned pre-development costs	—	(99)	—	528
Corporate general and administrative expenses	10,725	11,020	32,532	33,499
Non-cash adjustments <sup>(1)</sup>	(702)	(1,020)	(2,707)	(2,580)
Lease termination fees	(70)	(162)	(1,134)	(2,796)
<b>Portfolio NOI</b>	<b>84,285</b>	<b>82,469</b>	<b>244,638</b>	<b>241,943</b>
Non-same center NOI <sup>(2)</sup>	(4,580)	(1,972)	(13,022)	(6,910)
<b>Same Center NOI</b>	<b>\$ 79,705</b>	<b>\$ 80,497</b>	<b>\$ 231,616</b>	<b>\$ 235,033</b>

(1) Non-cash items include straight-line rent, above and below market rent amortization and gains or losses on outparcel sales.

(2) Excluded from Same Center NOI:

Outlet centers opened:		Outlet centers sold:		Outlet center expansions:	
Fort Worth	October 2017	Westbrook	May 2017	Lancaster	September 2017

[\(Back To Top\)](#)

### Section 3: EX-99.2 (EXHIBIT 99.2)

Exhibit 99.2

# Tanger<sup>®</sup>Outlets

Tanger Factory Outlet Centers, Inc.

# Supplemental Operating and Financial Data

September 30, 2018

Supplemental Operating and Financial Data for the  
Quarter Ended 9/30/2018





**Notice**

*For a more detailed discussion of the factors that affect our operating results, interested parties should review the Tanger Factory Outlet Centers, Inc. Annual Report on Form 10-K for the fiscal year ended December 31, 2017.*

*This Supplemental Portfolio and Financial Data is not an offer to sell or a solicitation to buy any securities of the Company. Any offers to sell or solicitations to buy any securities of the Company shall be made only by means of a prospectus.*

2

Supplemental Operating and Financial Data for the  
Quarter Ended 9/30/2018



# Table of Contents

## Section

### Portfolio Data:

Geographic Diversification	4
Property Summary - Occupancy at End of Each Period Shown	5
Portfolio Occupancy at the End of Each Period	7
Average Tenant Sales Per Square Foot by Outlet Center Ranking	8
Top 25 Tenants Based on Percentage of Total Annualized Base Rent	9
Lease Expirations as of September 30, 2018	10
Capital expenditures	11
Leasing Activity	12

### Financial Data:

Consolidated Balance Sheets	14
Consolidated Statements of Operations	15
Unconsolidated Joint Venture Information	16
Debt Outstanding Summary	17
Future Scheduled Principal Payments	19
Senior Unsecured Notes Financial Covenants	19

### Non-GAAP Supplemental Measures:

Non-GAAP Definitions	20
FFO and FAD Analysis	23
Portfolio NOI and Same Center NOI	25
Pro Rata Balance Sheet Information	26
Pro Rata Statement of Operations Information	27

### Investor Information

28

**Geographic Diversification  
As of September 30, 2018  
Consolidated Properties**

State	# of Centers	GLA	% of GLA
South Carolina	5	1,600,362	12%
New York	2	1,468,887	11%
Georgia	3	1,121,579	9%
Texas	3	1,001,357	8%
Pennsylvania	3	999,637	8%
Michigan	2	671,543	5%
Delaware	1	557,353	4%
Alabama	1	556,673	4%
North Carolina	3	505,056	4%
New Jersey	1	489,706	4%
Tennessee	1	448,150	3%
Ohio	1	411,859	3%
Arizona	1	410,734	3%
Florida	1	351,721	3%
Missouri	1	329,861	3%
Louisiana	1	321,066	3%
Mississippi	1	320,348	3%
Utah	1	319,661	2%
Connecticut	1	311,593	2%
Iowa	1	276,331	2%
New Hampshire	1	250,107	2%
Maryland	1	199,425	2%
<b>Total</b>	<b>36</b>	<b>12,923,009</b>	<b>100%</b>

**Unconsolidated Joint Venture Properties**

	# of Centers	GLA	Ownership %
Charlotte, NC	1	397,857	50.00%
Columbus, OH	1	355,245	50.00%
Ottawa, ON	1	355,003	50.00%
Texas City, TX	1	352,705	50.00%
National Harbor, MD	1	341,156	50.00%
Cookstown, ON	1	307,779	50.00%
Bromont, QC	1	161,307	50.00%
Saint-Sauveur, QC	1	99,405	50.00%
<b>Total</b>	<b>8</b>	<b>2,370,457</b>	
<b>Grand Total</b>	<b>44</b>	<b>15,293,466</b>	

**Property Summary - Occupancy at End of Each Period Shown**  
**Consolidated properties**

Location	Total GLA 9/30/18	% Occupied 9/30/18	% Occupied 6/30/18	% Occupied 9/30/17
Deer Park, NY	739,109	97%	97%	95%
Riverhead, NY	729,778	95%	92%	98%
Rehoboth Beach, DE	557,353	97%	98%	99%
Foley, AL	556,673	94%	95%	99%
Atlantic City, NJ	489,706	86%	87%	87%
San Marcos, TX	471,816	97%	96%	97%
Sevierville, TN	448,150	100%	99%	100%
Savannah, GA	429,089	97%	96%	97%
Myrtle Beach Hwy 501, SC	426,523	99%	88%	94%
Jeffersonville, OH	411,859	97%	96%	95%
Glendale, AZ (Westgate)	410,734	99%	97%	97%
Myrtle Beach Hwy 17, SC	403,425	99%	100%	100%
Charleston, SC	382,180	98%	97%	97%
Lancaster, PA	376,997	92%	92%	93%
Pittsburgh, PA	372,944	99%	98%	100%
Commerce, GA	371,408	99%	96%	97%
Grand Rapids, MI	357,105	95%	95%	97%
Fort Worth, TX	351,741	98%	97%	N/A
Daytona Beach, FL	351,721	100%	99%	97%
Branson, MO	329,861	100%	99%	100%
Locust Grove, GA	321,082	99%	100%	97%
Gonzales, LA	321,066	96%	98%	99%
Southaven, MS	320,348	93%	94%	97%
Park City, UT	319,661	98%	94%	97%
Mebane, NC	318,886	99%	99%	100%
Howell, MI	314,438	95%	94%	98%
Mashantucket, CT (Foxwoods)	311,593	95%	95%	94%
Williamsburg, IA	276,331	93%	93%	97%
Tilton, NH	250,107	94%	94%	93%
Hershey, PA	249,696	99%	100%	100%
Hilton Head II, SC	206,564	92%	92%	96%
Ocean City, MD	199,425	96%	96%	98%
Hilton Head I, SC	181,670	97%	97%	99%
Terrell, TX	177,800	95%	96%	96%
Blowing Rock, NC	104,009	96%	96%	98%
Nags Head, NC	82,161	98%	100%	100%
<b>Total</b>	<b>12,923,009</b>	<b>96%</b> <sup>(1)</sup>	<b>96%</b> <sup>(1)</sup>	<b>97%</b> <sup>(2)</sup>

(1) Excludes the occupancy rate at our Fort Worth outlet center which opened during the fourth quarter of 2017 and has not yet stabilized.

(2) Excludes the occupancy rate at our Daytona Beach outlet center which opened during the fourth quarter of 2016 and had not yet stabilized.

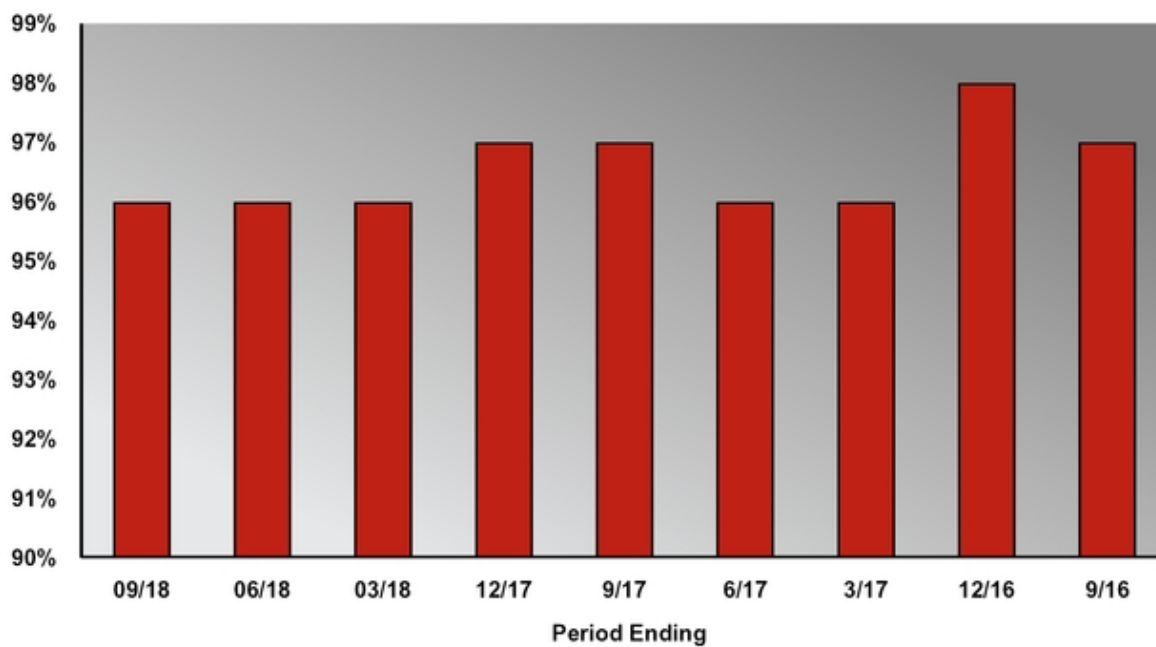
## Unconsolidated joint venture properties

Location	Total GLA 9/30/18	% Occupied 9/30/18	% Occupied 6/30/18	% Occupied 9/30/17
Charlotte, NC	397,857	99%	99%	99%
Columbus, OH	355,245	96%	95%	96%
Ottawa, ON	355,003	94%	94%	93%
Texas City, TX (Galveston/Houston)	352,705	95%	95%	99%
National Harbor, MD	341,156	95%	95%	98%
Cookstown, ON	307,779	100%	99%	98%
Bromont, QC	161,307	80%	73%	72%
Saint-Sauveur, QC	99,405	96%	89%	96%
<b>Total</b>	<b>2,370,457</b>	<b>95%</b>	<b>94%</b>	<b>95%</b> <sup>(1)</sup>

(1) Excludes the occupancy rate at our Columbus outlet center which opened in June 2016 and had not yet stabilized.



**Portfolio Occupancy at the End of Each Period <sup>(1)</sup>**



(1) Excludes unconsolidated outlet centers. See table on page 4.

## Average Tenant Sales Per Square Foot by Outlet Center Ranking As of September 30, 2018 <sup>(1)</sup>

Ranking <sup>(2)</sup>	12 Months SPSF	Period End Occupancy	Sq Ft (thousands)	% of Square Feet	% of Portfolio NOI <sup>(3)</sup>
<b>Consolidated Centers</b>					
Centers 1 - 5	\$ 520	97%	2,793	22%	30%
Centers 6 - 10	\$ 437	98%	1,842	15%	17%
Centers 11 - 15	\$ 392	98%	1,544	12%	12%
Centers 16 - 20	\$ 358	94%	1,914	15%	15%
Centers 21 - 25	\$ 317	95%	1,703	14%	12%
Centers 26 - 30	\$ 287	97%	1,606	13%	9%
Centers 31 - 35	\$ 246	95%	1,169	9%	5%

Ranking <sup>(2)</sup>	Cumulative 12 Months SPSF	Cumulative Period End Occupancy	Cumulative Sq Ft (thousands)	Cumulative % of Square Feet	Cumulative % of Portfolio NOI <sup>(3)</sup>
<b>Consolidated Centers</b>					
Centers 1 - 5	\$ 520	97%	2,793	22%	30%
Centers 1 - 10	\$ 485	97%	4,635	37%	47%
Centers 1 - 15	\$ 461	97%	6,179	49%	59%
Centers 1 - 20	\$ 436	97%	8,093	64%	74%
Centers 1 - 25	\$ 415	96%	9,796	78%	86%
Centers 1 - 30	\$ 396	97%	11,402	91%	95%
Centers 1 - 35	\$ 383	96%	12,571	100%	100%
<b>Unconsolidated centers <sup>(4)</sup></b>	\$ 456	97%	1,447	n/a	n/a
<b>Domestic centers <sup>(5)</sup></b>	\$ 390	96%	14,018	n/a	n/a

(1) Sales are based on reports for the trailing 12 months by retailers which have occupied outlet center stores for a minimum of 12 months. Sales per square foot are based on all stores less than 20,000 square feet in size. Centers are ranked by sales per square foot for the trailing twelve months ended September 30, 2018. Excludes outlet centers open less than 12 full calendar months and centers which have not yet stabilized (Fort Worth, Texas opened in October 2017).

(2) Outlet centers included in each ranking group above are as follows (in alphabetical order):

Centers 1 - 5:	Deer Park, NY	Mebane, NC	Rehoboth, DE	Riverhead I, NY	Sevierville, TN
Centers 6 - 10:	Branson, MO	Lancaster, PA	Locust Grove, GA	Myrtle Beach 17, SC	Westgate, AZ
Centers 11 - 15:	Charleston, SC	Grand Rapids, MI	Hershey, PA	Hilton Head I, SC	Pittsburgh, PA
Centers 16 - 20:	Atlantic City, NJ	Foxwoods, CT	Gonzales, LA	Park City, UT	San Marcos, TX
Centers 21 - 25:	Foley, AL	Howell, MI	Nags Head, NC	Savannah, GA	Southaven (Memphis), MS
Centers 26 - 30:	Commerce, GA	Daytona Beach, FL	Hilton Head II, SC	Myrtle Beach 501, SC	Tilton, NH
Centers 31 - 34:	Blowing Rock, NC	Jeffersonville, OH	Ocean City, MD	Terrell, TX	Williamsburg, IA

(3) Based on the Company's forecast of Portfolio NOI (see non-GAAP definitions). The Company's forecast is based on management's estimates as of September 30, 2018 and may be considered a forward-looking statement which is subject to risks and uncertainties. Actual results could differ materially from those projected due to various factors including, but not limited to, the risks associated with general economic and real estate conditions. For a more detailed discussion of the factors that affect operating results, interested parties should review the Tanger Factory Outlet Centers, Inc. Annual Report on Form 10-K for the fiscal year ended December 31, 2017.

(4) Includes domestic outlet centers open 12 full calendar months (in alphabetical order):

Unconsolidated:	Charlotte, NC	Columbus, OH	National Harbor, MD	Texas City (Houston), TX
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(5) Includes consolidated portfolio and domestic unconsolidated joint ventures

**Top 25 Tenants Based on Percentage to Total Annualized Base Rent  
As of September 30, 2018 <sup>(1)</sup>**

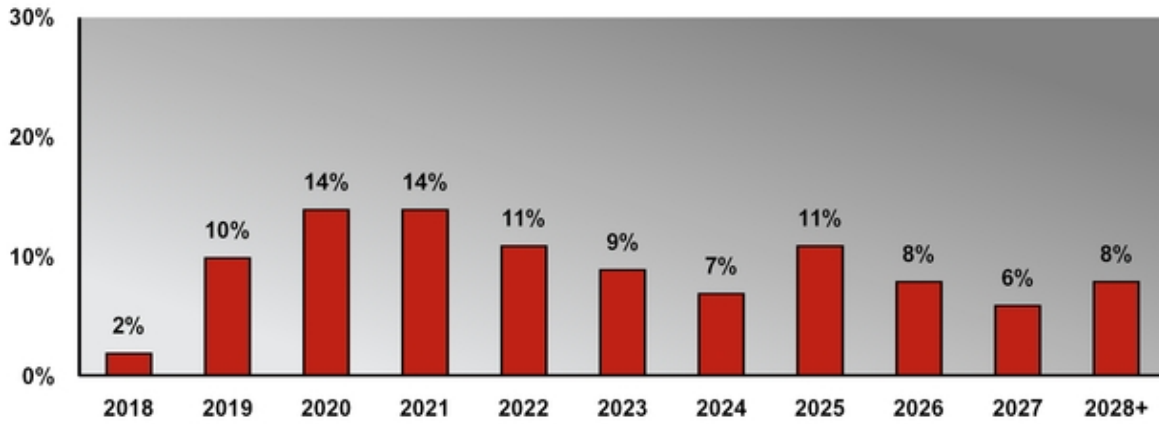
Consolidated							Unconsolidated
Tenant	Brands	# of Stores	GLA	% of Total GLA	% of Total Annualized Base Rent <sup>(2)</sup>	# of Stores	
Ascena Retail Group, Inc.	Dress Barn, Loft, Ann Taylor, Justice, Lane Bryant, Maurices, roz & ALI	145	876,450	6.8%	7.0%	18	
The Gap, Inc.	Gap, Banana Republic, Old Navy	98	1,034,948	8.0%	5.8%	17	
PVH Corp.	Tommy Hilfiger, Van Heusen, Calvin Klein	67	410,108	3.2%	3.8%	15	
Under Armour, Inc.	Under Armour, Under Armour Kids	33	257,375	2.0%	2.7%	6	
Nike, Inc.	Nike, Converse, Hurley	44	468,184	3.6%	2.7%	11	
G-III Apparel Group, Ltd.	Bass, Wilson's Leather, Donna Karan	59	273,742	2.1%	2.6%	6	
Tapestry, Inc.	Coach, Kate Spade	47	225,215	1.7%	2.5%	10	
American Eagle Outfitters, Inc.	American Eagle Outfitters, Aerie	38	268,167	2.1%	2.4%	7	
Carter's, Inc.	Carters, OshKosh B Gosh	57	250,990	1.9%	2.3%	11	
V. F. Corporation	VF Outlet, The North Face, Vans, Timberland, Lee/Wrangler	33	289,948	2.2%	2.2%	4	
Signet Jewelers Limited	Kay Jewelers, Zales, Jared Vault	56	127,225	1.0%	1.9%	8	
Michael Kors Holdings Limited	Michael Kors, Michael Kors Men's	29	136,241	1.1%	1.9%	5	
Hanesbrands Inc.	Hanesbrands, Maidenform, Champion	41	200,056	1.5%	1.9%	2	
Ralph Lauren Corporation	Polo Ralph Lauren, Polo Children, Polo Ralph Lauren Big & Tall, Lauren Ralph Lauren	38	380,955	2.9%	1.8%	5	
Adidas AG	Adidas, Reebok	30	187,275	1.4%	1.7%	12	
Chico's, FAS Inc.	Chicos, White House/Black Market, Soma Intimates	47	135,901	1.1%	1.7%	6	
Columbia Sportswear Company	Columbia Sportswear	19	148,892	1.2%	1.6%	3	
Caleres Inc.	Famous Footwear, Naturalizer, Allen Edmonds	38	188,647	1.5%	1.6%	11	
J. Crew Group, Inc.	J. Crew, J. Crew Men's	29	155,376	1.2%	1.5%	4	
Brooks Brothers Group, Inc.	Brooks Brothers	28	165,469	1.3%	1.5%	5	
Skechers USA, Inc	Skechers	32	144,313	1.1%	1.5%	6	
Express Inc.	Express Factory	24	167,418	1.3%	1.5%	4	
Children's Place, Inc.	Children's Place	25	150,526	1.2%	1.4%	5	
Rack Room Shoes, Inc.	Rack Room Shoes	24	139,559	1.1%	1.3%	2	
Eddie Bauer, LLC	Eddie Bauer	21	144,870	1.1%	1.3%	4	
<b>Total of Top 25 tenants</b>		<b>1,102</b>	<b>6,927,850</b>	<b>53.6%</b>	<b>58.1%</b>	<b>187</b>	

(1) Excludes leases that have been entered into but which tenant has not yet taken possession, temporary leases and month-to-month leases.

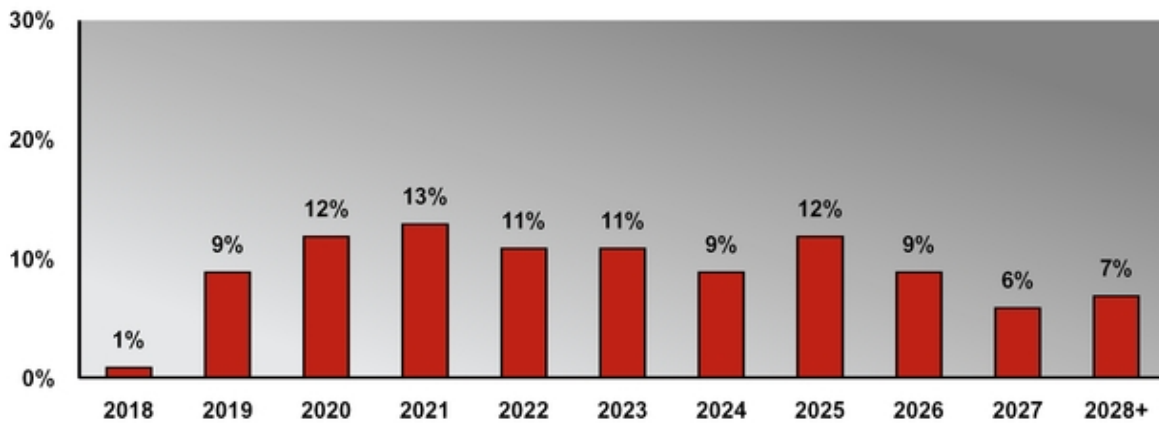
(2) Annualized base rent is defined as the minimum monthly payments due as of the end of the reporting period annualized, excluding periodic contractual fixed increases. Include rents which are based on a percentage of sales in lieu of fixed contractual rents.



Percentage of Total Gross Leasable Area <sup>(1)</sup>



Percentage of Total Annualized Base Rent <sup>(1)</sup>



(1) Excludes unconsolidated outlet centers. See table on page 4.

**Capital expenditures (in thousands)**

	Nine months ended September 30,	
	2018	2017
<b>Value-enhancing:</b>		
New center developments and expansions	\$ 6,398	\$ 87,486
Other	1,419	2,962
	<hr/> 7,817	<hr/> 90,448
<b>Recurring capital expenditures:</b>		
Second generation tenant allowances	11,588	15,815
Operational capital expenditures	14,510	17,094
Major outlet center renovations	1,973	13,813
	<hr/> 28,071	<hr/> 46,722
<b>Total additions to rental property-accrual basis</b>	<b>35,888</b>	<b>137,170</b>
Conversion from accrual to cash basis	17,461	(4,558)
<b>Total additions to rental property-cash basis</b>	<b>\$ 53,349</b>	<b>\$ 132,612</b>

## Leasing Activity <sup>(1)</sup>

	TTM ended	09/30/2018	09/30/2017
<b>Re-tenanted Space (terms greater than 12 months)<sup>(1)</sup>:</b>			
Number of leases		94	80
Gross leasable area		392,670	276,179
New initial rent per square foot	\$	33.64	\$ 37.33
Prior expiring rent per square foot	\$	32.47	\$ 33.91
Percent increase <sup>(2)</sup>		3.6 %	10.1%
New straight line rent per square foot	\$	36.76	\$ 41.96
Prior straight line rent per square foot	\$	32.29	\$ 33.13
Percent increase <sup>(2)</sup>		13.8 %	26.7%
 <b>Renewed Space (terms greater than 12 months)<sup>(1)</sup>:</b>			
Number of leases		211	208
Gross leasable area		1,103,411	961,097
New initial rent per square foot	\$	30.31	\$ 32.15
Prior expiring rent per square foot	\$	29.06	\$ 29.74
Percent increase		4.3 %	8.1%
New straight line rent per square foot	\$	31.41	\$ 34.17
Prior straight line rent per square foot	\$	28.46	\$ 29.26
Percent increase		10.4 %	16.8%
 <b>Total Re-tenanted and Renewed Space (terms greater than 12 months)<sup>(1)</sup>:</b>			
Number of leases		305	288
Gross leasable area		1,496,081	1,237,276
New initial rent per square foot	\$	31.19	\$ 33.31
Prior expiring rent per square foot	\$	29.95	\$ 30.67
Percent increase <sup>(2)</sup>		4.1 %	8.6%
New straight line rent per square foot	\$	32.81	\$ 35.91
Prior straight line rent per square foot	\$	29.47	\$ 30.12
Percent increase <sup>(2)</sup>		11.4 %	19.2%
 <b>Total Re-tenanted and Renewed Space (all terms)<sup>(3)</sup>:</b>			
Number of leases		361	334
Gross leasable area		1,758,296	1,403,978
New initial rent per square foot	\$	29.70	\$ 32.11
Prior expiring rent per square foot	\$	29.90	\$ 30.38
Percent increase (decrease) <sup>(2)</sup>		(0.6)%	5.7%
New straight line rent per square foot	\$	31.09	\$ 34.40
Prior straight line rent per square foot	\$	29.30	\$ 29.82
Percent increase <sup>(2)</sup>		6.1 %	15.4%

(1) Represents change in rent (base rent and common area maintenance) for leases for a term of more than 12 months for new stores that opened or renewals that started during the respective trailing twelve month periods within the consolidated portfolio

(2) Excludes leases related to re-merchandising projects (see rent spreads including these leases on the following page)

(3) Represents change in rent (base rent and common area maintenance) for all leases for new stores that opened or renewals that started during the respective trailing twelve month periods within the consolidated portfolio, except for license agreements, seasonal tenants, and month-to-month leases



## Leasing Activity Including Re-merchandising Projects

	TTM ended	09/30/2018	09/30/2017
Number of leases related to re-merchandising projects		3	6
Gross leasable area of these leases		62,772	102,441
<b>Re-tenanted Space (terms greater than 12 months)<sup>(1)</sup>:</b>			
Number of leases		97	86
Gross leasable area		455,442	378,620
New initial rent per square foot	\$	31.35	\$ 31.33
Prior expiring rent per square foot	\$	30.28	\$ 32.08
Percent increase		3.5 %	(2.4)%
New straight line rent per square foot	\$	34.09	\$ 34.78
Prior straight line rent per square foot	\$	30.13	\$ 31.42
Percent increase		13.1 %	10.7 %
<b>Total Re-tenanted and Renewed Space (terms greater than 12 months)<sup>(1)</sup>:</b>			
Number of leases		308	294
Gross leasable area		1,558,853	1,339,717
New initial rent per square foot	\$	30.62	\$ 31.92
Prior expiring rent per square foot	\$	29.42	\$ 30.40
Percent increase		4.1 %	5.0 %
New straight line rent per square foot	\$	32.19	\$ 34.34
Prior straight line rent per square foot	\$	28.95	\$ 29.87
Percent increase		11.2 %	15.0 %
<b>Re-tenanted Space (all terms)<sup>(2)</sup>:</b>			
Number of leases		99	87
Gross leasable area		478,289	380,420
New initial rent per square foot	\$	30.31	\$ 31.32
Prior expiring rent per square foot	\$	30.25	\$ 32.05
Percent increase		0.2 %	(2.3)%
New straight line rent per square foot	\$	32.92	\$ 34.76
Prior straight line rent per square foot	\$	29.98	\$ 31.39
Percent increase		9.8 %	10.7 %
<b>Total Re-tenanted and Renewed Space (all terms)<sup>(2)</sup>:</b>			
Number of leases		364	340
Gross leasable area		1,821,068	1,506,419
New initial rent per square foot	\$	29.27	\$ 30.96
Prior expiring rent per square foot	\$	29.44	\$ 30.16
Percent increase (decrease)		(0.6)%	2.6 %
New straight line rent per square foot	\$	30.61	\$ 33.11
Prior straight line rent per square foot	\$	28.86	\$ 29.62
Percent increase		6.1 %	11.8 %

(1) Represents change in rent (base rent and common area maintenance) for leases for a term of more than 12 months for new stores that opened or renewals that started during the respective trailing twelve month periods within the consolidated portfolio

(2) Represents change in rent (base rent and common area maintenance) for all leases for new stores that opened or renewals that started during the respective trailing twelve

month periods within the consolidated portfolio, except for license agreements, seasonal tenants, and month-to-month leases

13

Supplemental Operating and Financial Data for the  
Quarter Ended 9/30/2018



**Consolidated Balance Sheets (dollars in thousands)**

	September 30, 2018	December 31, 2017
<b>Assets</b>		
Rental property:		
Land	\$ 278,632	\$ 279,978
Buildings, improvements and fixtures	2,755,698	2,793,638
Construction in progress	762	14,854
	3,035,092	3,088,470
Accumulated depreciation	(953,158)	(901,967)
Total rental property, net	2,081,934	2,186,503
Cash and cash equivalents	4,404	6,101
Investments in unconsolidated joint ventures	111,305	119,436
Deferred lease costs and other intangibles, net	120,064	132,061
Prepays and other assets	103,910	96,004
<b>Total assets</b>	<b>\$ 2,421,617</b>	<b>\$ 2,540,105</b>
<b>Liabilities and Equity</b>		
<b>Liabilities</b>		
Debt:		
Senior, unsecured notes, net	\$ 1,136,184	\$ 1,134,755
Unsecured term loan, net	323,416	322,975
Mortgages payable, net	88,359	99,761
Unsecured lines of credit, net	199,701	206,160
Total debt	1,747,660	1,763,651
Accounts payable and accrued expenses	70,132	90,416
Other liabilities	79,342	73,736
<b>Total liabilities</b>	<b>1,897,134</b>	<b>1,927,803</b>
Commitments and contingencies		
<b>Equity</b>		
<b>Tanger Factory Outlet Centers, Inc.:</b>		
Common shares, \$.01 par value, 300,000,000 shares authorized, 93,907,034 and 94,560,536 shares issued and outstanding at September 30, 2018 and December 31, 2017, respectively	939	946
Paid in capital	774,724	784,782
Accumulated distributions in excess of net income	(259,258)	(184,865)
Accumulated other comprehensive loss	(18,413)	(19,285)
<b>Equity attributable to Tanger Factory Outlet Centers, Inc.</b>	<b>497,992</b>	<b>581,578</b>
<b>Equity attributable to noncontrolling interests:</b>		
Noncontrolling interests in Operating Partnership	26,491	30,724
Noncontrolling interests in other consolidated partnerships	—	—
<b>Total equity</b>	<b>524,483</b>	<b>612,302</b>
<b>Total liabilities and equity</b>	<b>\$ 2,421,617</b>	<b>\$ 2,540,105</b>

**Consolidated Statements of Operations (in thousands, except per share data)**

	Three months ended		Nine months ended	
	September 30,		September 30,	
	2018	2017	2018	2017
<b>Revenues:</b>				
Base rentals	\$ 82,323	\$ 80,349	\$ 244,781	\$ 241,467
Percentage rentals	3,210	3,138	6,666	6,798
Expense reimbursements	35,468	34,180	107,876	104,801
Management, leasing and other services	583	588	1,826	1,776
Other income	2,652	2,510	6,333	6,905
<b>Total revenues</b>	<b>124,236</b>	<b>120,765</b>	<b>367,482</b>	<b>361,747</b>
<b>Expenses:</b>				
Property operating	39,653	37,571	119,817	115,074
General and administrative	10,752	10,934	32,861	33,846
Abandoned pre-development costs	—	(99)	—	528
Impairment charge	49,739	—	49,739	—
Depreciation and amortization	32,850	30,976	98,667	95,175
<b>Total expenses</b>	<b>132,994</b>	<b>79,382</b>	<b>301,084</b>	<b>244,623</b>
<b>Operating income (loss)</b>	<b>(8,758)</b>	<b>41,383</b>	<b>66,398</b>	<b>117,124</b>
<b>Other income (expense):</b>				
Interest expense	(16,367)	(16,489)	(48,348)	(49,496)
Loss on early extinguishment of debt	—	(35,626)	—	(35,626)
Gain on sale of assets	—	—	—	6,943
Other non-operating income	261	591	661	683
<b>Income (loss) before equity in earnings (losses) of unconsolidated joint ventures</b>	<b>(24,864)</b>	<b>(10,141)</b>	<b>18,711</b>	<b>39,628</b>
Equity in earnings (losses) of unconsolidated joint ventures	1,833	(5,893)	6,233	(1,201)
<b>Net income (loss)</b>	<b>(23,031)</b>	<b>(16,034)</b>	<b>24,944</b>	<b>38,427</b>
Noncontrolling interests in Operating Partnership	1,172	815	(1,274)	(1,920)
Noncontrolling interests in other consolidated partnerships	—	—	278	—
<b>Net income (loss) attributable to Tanger Factory Outlet Centers, Inc.</b>	<b>(21,859)</b>	<b>(15,219)</b>	<b>23,948</b>	<b>36,507</b>
Allocation of earnings to participating securities	(313)	(306)	(889)	(907)
<b>Net income (loss) available to common shareholders of Tanger Factory Outlet Centers, Inc.</b>	<b>\$ (22,172)</b>	<b>\$ (15,525)</b>	<b>\$ 23,059</b>	<b>\$ 35,600</b>
<b>Basic earnings per common share:</b>				
Net income (loss)	\$ (0.24)	\$ (0.17)	\$ 0.25	\$ 0.38
<b>Diluted earnings per common share:</b>				
Net income (loss)	\$ (0.24)	\$ (0.17)	\$ 0.25	\$ 0.38



## Unconsolidated Joint Venture Information

The following table details certain information as of September 30, 2018, except for Net Operating Income ("NOI") which is for the nine months ended September 30, 2018, about various unconsolidated real estate joint ventures in which we have an ownership interest (dollars in millions):

Joint Venture	Center Location	Tanger's Ownership %	Square Feet	Tanger's Share of Total Assets	Tanger's Share of NOI	Tanger's Share of Net Debt <sup>(1)</sup>
Charlotte	Charlotte, NC	50.0%	397,857	\$ 40.3	\$ 5.4	\$ 49.7
Columbus	Columbus, OH	50.0%	355,245	41.3	3.7	42.3
Galveston/Houston	Texas City, TX	50.0%	352,705	25.2	3.1	39.8
National Harbor	National Harbor, MD	50.0%	341,156	44.4	3.9	43.4
RioCan Canada <sup>(2)</sup>	Various	50.0%	923,494	115.1	5.2	5.1
<b>Total</b>			<b>2,370,457</b>	<b>\$ 266.3</b>	<b>\$ 21.3</b>	<b>\$ 180.3</b>

(1) Net of debt origination costs and premiums.

(2) Includes a 161,307 square foot center in Bromont, Quebec; a 307,779 square foot center in Cookstown, Ontario; a 355,003 square foot center in Ottawa, Ontario; and a 99,405 square foot center in Saint-Sauveur, Quebec.



**Debt Outstanding Summary**  
**As of September 30, 2018**  
(dollars in thousands)

	Total Debt Outstanding	Our Share of Debt	Stated Interest Rate	End of Period Effective Interest Rate <sup>(1)</sup>	Maturity Date <sup>(2)</sup>	Weighted Average Years to Maturity <sup>(2)</sup>
<b>Consolidated Debt:</b>						
<b>Unsecured debt:</b>						
Unsecured lines of credit <sup>(3)</sup>	\$ 203,100	\$ 203,100	LIBOR + 0.875%	3.1%	10/28/2022	4.1
2023 Senior unsecured notes	250,000	250,000	3.875%	4.1%	12/1/2023	5.2
2024 Senior unsecured notes	250,000	250,000	3.75%	3.8%	12/1/2024	6.2
2026 Senior unsecured notes	350,000	350,000	3.125%	3.2%	9/1/2026	7.9
2027 Senior unsecured notes	300,000	300,000	3.875%	3.9%	7/15/2027	8.8
Unsecured term loan <sup>(4)</sup>	325,000	325,000	LIBOR + 0.95%	2.5%	4/13/2021	2.5
Net debt discounts and debt origination costs	(18,799)	(18,799)				
<b>Total net unsecured debt</b>	<b>1,659,301</b>	<b>1,659,301</b>		<b>3.5%</b>		<b>5.9</b>
<b>Secured mortgage debt:</b>						
Atlantic City, NJ	35,091	35,091	5.14% - 7.65%	5.1%	11/15/2021 - 12/8/2026	6.2
Southaven, MS	51,400	51,400	LIBOR + 1.80%	4.2%	4/29/2023	4.6
Debt premium and debt origination costs	1,868	1,868				
<b>Total net secured mortgage debt</b>	<b>88,359</b>	<b>88,359</b>		<b>4.6%</b>		<b>5.2</b>
<b>Total consolidated debt</b>	<b>1,747,660</b>	<b>1,747,660</b>		<b>3.5%</b>		<b>5.9</b>
<b>Unconsolidated JV debt:</b>						
Charlotte <sup>(5)</sup>	100,000	50,000	4.27%	4.3%	7/1/2028	9.8
Columbus	85,000	42,500	LIBOR + 1.65%	3.9%	11/28/2021	3.2
Galveston/Houston	80,000	40,000	LIBOR + 1.65%	3.9%	7/1/2022	3.8
National Harbor	87,000	43,500	LIBOR + 1.65%	3.9%	11/13/2019	1.1
RioCan Canada	9,998	4,999	5.75%	4.2%	5/10/2020	1.6
Debt premium and debt origination costs	(1,399)	(700)				
<b>Total unconsolidated JV net debt</b>	<b>360,599</b>	<b>180,299</b>		<b>4.0%</b>		<b>4.6</b>
<b>Total</b>	<b>\$ 2,108,259</b>	<b>\$ 1,927,959</b>		<b>3.6%</b>		<b>5.6</b>

- (1) The effective interest rate includes the impact of discounts and premiums and interest rate swap agreements, as applicable. See page 18 for additional details.
- (2) Includes applicable extensions available at our option.
- (3) The Company has unsecured lines of credit that provide for borrowings of up to \$600.0 million. The unsecured lines of credit include a \$20.0 million liquidity line and a \$580.0 million syndicated line. A 15 basis point facility fee is due annually on the entire committed amount of each facility. The syndicated line may be increased up to \$1.2 billion through an accordion feature in certain circumstances.
- (4) In October 2018, we amended and restated our unsecured term loan, increasing the size of the loan from \$325.0 million to \$350.0 million, extending maturity from April 2021 to April 2024, and reducing the interest rate spread over LIBOR from 0.95% to 0.90%. The \$25.0 million of proceeds were used to pay down the balances outstanding under our unsecured lines of credit.
- (5) In June 2018, the joint venture closed on a \$100.0 million mortgage loan with a fixed interest rate of 4.3% and a maturity date of July 2028. The proceeds from the loan were used to pay off the \$90.0 million mortgage loan with an interest rate of LIBOR + 1.45% that had an original maturity date of November 2018. The joint venture distributed the incremental net loan proceeds of \$9.3 million equally to the partners.

**Summary of Our Share of Fixed and Variable Rate Debt**  
**As of September 30, 2018**  
(dollars in thousands)

	Total Debt %	Our Share of Debt	End of Period Effective Interest Rate	Average Years to Maturity <sup>(1)</sup>
<b>Consolidated:</b>				
Fixed <sup>(2)</sup>	88%	\$ 1,536,811	3.5%	6.1
Variable	12%	210,849	3.6%	4.1
	100%	1,747,660	3.5%	5.9
<b>Unconsolidated Joint ventures:</b>				
Fixed	30%	\$ 54,854	4.3%	9.0
Variable	70%	125,445	3.9%	2.6
	100%	180,299	4.0%	4.6
<b>Total:</b>				
Fixed	83%	1,591,665	3.6%	6.3
Variable	17%	336,294	3.8%	3.3
<b>Total share of debt</b>	<b>100%</b>	<b>\$ 1,927,959</b>	<b>3.6%</b>	<b>5.6</b>

(1) Includes applicable extensions available at our option.

(2) The effective interest rate includes interest rate swap agreements that fix the base LIBOR rate at a weighted average of 1.7% on notional amounts aggregating \$365.0 million as follows:

- (a) Interest rate swaps entered into in December 2017 to hedge our variable interest rate exposure on notional amounts aggregating \$150.0 million. These interest rate swap agreements fix the base LIBOR rate at an average of 2.2% from August 14, 2018 through January 1, 2021.
- (b) Interest rate swaps entered into in April 2016 to hedge our variable interest rate exposure on notional amounts aggregating \$175.0 million. These interest rate swap agreements fix the base LIBOR rate at an average of 1.03% through January 1, 2021.
- (c) In March 2018, the consolidated joint venture that owns the Tanger outlet center in Southaven, Mississippi, entered into an interest rate swap, effective March 1, 2018, that fixed the base LIBOR rate at 2.5% on a notional amount of \$40.0 million through January 31, 2021.

**Future Scheduled Principal Payments (dollars in thousands)<sup>(1)</sup>**  
**As of September 30, 2018**

Year	Tanger Consolidated Payments	Tanger's Share of Unconsolidated JV Payments	Total Scheduled Payments
2018	\$ 813	\$ 75	\$ 888
2019	3,369	43,813	47,182
2020	3,566	4,611	8,177
2021	330,793	42,500	373,293
2022 <sup>(2)</sup>	207,536	40,000	247,536
2023	306,168	346	306,514
2024	255,140	855	255,995
2025	1,501	892	2,393
2026	355,705	931	356,636
2027	300,000	972	300,972
2028 & thereafter	—	46,004	46,004
	<b>\$ 1,764,591</b>	<b>\$ 180,999</b>	<b>\$ 1,945,590</b>
Net debt discounts and debt origination costs	(16,931)	(700)	(17,631)
	<b>\$ 1,747,660</b>	<b>\$ 180,299</b>	<b>\$ 1,927,959</b>

(1) Includes applicable extensions available at our option.

(2) Includes principal balance of \$203.1 million outstanding under the Company's unsecured lines of credit.

**Senior Unsecured Notes Financial Covenants<sup>(1)</sup>**  
**As of September 30, 2018**

	Required	Actual	Compliance
Total Consolidated Debt to Adjusted Total Assets	<60%	51%	Yes
Total Secured Debt to Adjusted Total Assets	<40%	3%	Yes
Total Unencumbered Assets to Unsecured Debt	>150%	184%	Yes
Consolidated Income Available for Debt Service to Annual Debt Service Charge	>1.5	5.25	Yes

(1) For a complete listing of all debt covenants related to the Company's Senior Unsecured Notes, as well as definitions of the above terms, please refer to the Company's filings with the Securities and Exchange Commission.

## NON-GAAP SUPPLEMENTAL MEASURES

### Funds From Operations

Funds From Operations ("FFO") is a widely used measure of the operating performance for real estate companies that supplements net income (loss) determined in accordance with GAAP. We determine FFO based on the definition set forth by the National Association of Real Estate Investment Trusts ("NAREIT"), of which we are a member. FFO represents net income (loss) (computed in accordance with GAAP) before extraordinary items and gains (losses) on sale or disposal of depreciable operating properties, plus depreciation and amortization of real estate assets, impairment charges on depreciable real estate of consolidated real estate and after adjustments for unconsolidated partnerships and joint ventures, including depreciation and amortization, and impairment losses on investments in unconsolidated joint ventures driven by a measurable decrease in the fair value of depreciable real estate held by the unconsolidated joint ventures.

FFO is intended to exclude historical cost depreciation of real estate as required by GAAP which assumes that the value of real estate assets diminishes ratably over time. Historically, however, real estate values have risen or fallen with market conditions. Because FFO excludes depreciation and amortization of real estate assets, gains and losses from property dispositions and extraordinary items, it provides a performance measure that, when compared year over year, reflects the impact to operations from trends in occupancy rates, rental rates, operating costs, development activities and interest costs, providing perspective not immediately apparent from net income.

We present FFO because we consider it an important supplemental measure of our operating performance. In addition, a portion of cash bonus compensation to certain members of management is based on our FFO or Adjusted Funds From Operations ("AFFO"), which is described in the section below. We believe it is useful for investors to have enhanced transparency into how we evaluate our performance and that of our management. In addition, FFO is frequently used by securities analysts, investors and other interested parties in the evaluation of REITs, many of which present FFO when reporting their results. FFO is also widely used by us and others in our industry to evaluate and price potential acquisition candidates. NAREIT has encouraged its member companies to report their FFO as a supplemental, industry-wide standard measure of REIT operating performance.

FFO has significant limitations as an analytical tool, and you should not consider it in isolation, or as a substitute for analysis of our results as reported under GAAP. Some of these limitations are:

- FFO does not reflect our cash expenditures, or future requirements, for capital expenditures or contractual commitments;
- FFO does not reflect changes in, or cash requirements for, our working capital needs;
- Although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and FFO does not reflect any cash requirements for such replacements;
- FFO, which includes discontinued operations, may not be indicative of our ongoing operations; and
- Other companies in our industry may calculate FFO differently than we do, limiting its usefulness as a comparative measure.

Because of these limitations, FFO should not be considered as a measure of discretionary cash available to us to invest in the growth of our business or our dividend paying capacity. We compensate for these limitations by relying primarily on our GAAP results and using FFO only as a supplemental measure.

### Adjusted Funds From Operations

We present AFFO as a supplemental measure of our performance. We define AFFO as FFO further adjusted to eliminate the impact of certain items that we do not consider indicative of our ongoing operating performance. These further adjustments are itemized in the table below. You are encouraged to evaluate these adjustments and the reasons we consider them appropriate for supplemental analysis. In evaluating AFFO you should be aware that in the future we may incur expenses that are the same as or similar to some of the adjustments in this presentation. Our presentation of AFFO should not be construed as an inference that our future results will be unaffected by unusual or non-recurring items.

We present AFFO because we believe it assists investors and analysts in comparing our performance across reporting periods on a consistent basis by excluding items that we do not believe are indicative of our core operating performance. In addition, we believe it is useful for investors to have enhanced transparency into how we evaluate management's performance and the effectiveness of our business strategies. We use AFFO when certain material, unplanned transactions occur as a factor in evaluating management's performance and to evaluate the effectiveness of our business strategies, and may use AFFO when determining incentive compensation.

AFFO has limitations as an analytical tool. Some of these limitations are:

- AFFO does not reflect our cash expenditures, or future requirements, for capital expenditures or contractual commitments;
- AFFO does not reflect changes in, or cash requirements for, our working capital needs;
- Although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and AFFO does not reflect any cash requirements for such replacements;
- AFFO does not reflect the impact of certain cash charges resulting from matters we consider not to be indicative of our ongoing operations; and
- Other companies in our industry may calculate AFFO differently than we do, limiting its usefulness as a comparative measure.

Because of these limitations, AFFO should not be considered in isolation or as a substitute for performance measures calculated in accordance with GAAP. We compensate for these limitations by relying primarily on our GAAP results and using AFFO only as a supplemental measure.

### **Funds Available for Distribution**

Funds Available for Distribution ("FAD") is a non-GAAP financial measure that we define as FFO, excluding corporate depreciation, amortization of finance costs, amortization of net debt discount (premium), amortization of share-based compensation, straight line rent amounts, market rent amounts, less 2nd generation tenant allowances, capital improvement expenditures, and our share of the items listed above for our unconsolidated joint ventures. Investors, analysts and the Company utilize FAD as an indicator of common dividend potential. The FAD payout ratio, which represents regular distributions to common shareholders and unit holders of the Operating Partnership expressed as a percentage of FAD, facilitates the comparison of dividend coverage between REITs.

We believe that net income (loss) is the most directly comparable GAAP financial measure to FAD. FAD does not represent cash generated from operating activities in accordance with GAAP and should not be considered as an alternative to net income (loss) as an indication of our performance or to cash flows as a measure of liquidity or our ability to make distributions. Other companies in our industry may calculate FAD differently than we do, limiting its usefulness as a comparative measure.

### **Portfolio Net Operating Income and Same Center Net Operating Income**

We present portfolio net operating income ("Portfolio NOI") and same center net operating income ("Same Center NOI") as supplemental measures of our operating performance. Portfolio NOI represents our property level net operating income which is defined as total operating revenues less property operating expenses and excludes termination fees and non-cash adjustments including straight-line rent, net above and below market rent amortization and gains or losses on the sale of outparcels recognized during the periods presented. We define Same Center NOI as Portfolio NOI for the properties that were operational for the entire portion of both comparable reporting periods and which were not acquired, or subject to a material expansion or non-recurring event, such as a natural disaster, during the comparable reporting periods.

We believe Portfolio NOI and Same Center NOI are non-GAAP metrics used by industry analysts, investors and management to measure the operating performance of our properties because they provide performance measures directly related to the revenues and expenses involved in owning and operating real estate assets and provide a perspective not immediately apparent from net income, FFO or AFFO. Because Same Center NOI excludes properties developed, redeveloped, acquired and sold; as well as non-cash adjustments, gains or losses on the sale of outparcels and termination rents; it highlights operating trends such as occupancy levels, rental rates and operating costs on properties that were operational for both comparable periods. Other REITs may use different methodologies for calculating Portfolio NOI and Same Center NOI, and accordingly, our Portfolio NOI and Same Center NOI may not be comparable to other REITs.

Portfolio NOI and Same Center NOI should not be considered alternatives to net income (loss) or as an indicator of our financial performance since they do not reflect the entire operations of our portfolio, nor do they reflect the impact of general and administrative expenses, acquisition-related expenses, interest expense, depreciation and amortization costs, other non-property income and losses, the level of capital expenditures and leasing costs necessary to maintain the operating performance of our properties, or trends in development and construction activities which are significant economic costs and activities that could materially impact our results from operations. Because of these limitations, Portfolio NOI and Same Center NOI should not be viewed in isolation or as a substitute for performance measures calculated in accordance with GAAP. We compensate for these limitations by relying primarily on our GAAP results and using Portfolio NOI and Same Center NOI only as supplemental measures.

## Non-GAAP Pro Rata Balance Sheet and Income Statement Information

The pro rata balance sheet and pro rata income statement information is not, and is not intended to be, a presentation in accordance with GAAP. The pro rata balance sheet and pro rata income statement information reflect our proportionate economic ownership of each asset in our portfolio that we do not wholly own. These assets may be found in the table found earlier in this report entitled, "Unconsolidated Joint Venture Information." The amounts in the column labeled "Pro Rata Portion Unconsolidated Joint Ventures" were derived on a property-by-property basis by applying to each financial statement line item the ownership percentage interest used to arrive at our share of net income or loss during the period when applying the equity method of accounting. A similar calculation was performed for the amounts in the column labeled "Pro Rata Portion Noncontrolling interests."

We do not control the unconsolidated joint ventures and the presentations of the assets and liabilities and revenues and expenses do not represent our legal claim to such items. The operating agreements of the unconsolidated joint ventures generally provide that partners may receive cash distributions (1) quarterly, to the extent there is available cash from operations, (2) upon a capital event, such as a refinancing or sale or (3) upon liquidation of the venture. The amount of cash each partner receives is based upon specific provisions of each operating agreement and vary depending on factors including the amount of capital contributed by each partner and whether any contributions are entitled to priority distributions. Upon liquidation of the joint venture and after all liabilities, priority distributions and initial equity contributions have been repaid, the partners generally would be entitled to any residual cash remaining based on the legal ownership percentage shown in the table found earlier in this report entitled "Unconsolidated Joint Venture Information".

We provide pro rata balance sheet and income statement information because we believe it assists investors and analysts in estimating our economic interest in our unconsolidated joint ventures when read in conjunction with the Company's reported results under GAAP. The presentation of pro rata financial information has limitations as an analytical tool. Some of these limitations include:

- The amounts shown on the individual line items were derived by applying our overall economic ownership interest percentage determined when applying the equity method of accounting and do not necessarily represent our legal claim to the assets and liabilities, or the revenues and expenses; and
- Other companies in our industry may calculate their pro rata interest differently than we do, limiting the usefulness as a comparative measure.

Because of these limitations, the pro rata balance sheet and income statement information should not be considered in isolation or as a substitute for our financial statements as reported under GAAP. We compensate for these limitations by relying primarily on our GAAP results and using the pro rata balance sheet and income statement information only supplementally.

## Reconciliation of Net Income to FFO and AFFO (dollars and shares in thousands)

	Three months ended		Nine months ended	
	September 30,		September 30,	
	2018	2017	2018	2017
<b>Net income (loss)</b>	<b>\$ (23,031)</b>	<b>\$ (16,034)</b>	<b>\$ 24,944</b>	<b>\$ 38,427</b>
Adjusted for:				
Depreciation and amortization of real estate assets - consolidated	32,237	30,396	96,841	93,634
Depreciation and amortization of real estate assets - unconsolidated joint ventures	3,466	3,583	10,020	10,971
Impairment charge - consolidated	49,739	—	49,739	—
Impairment charge - unconsolidated joint ventures	—	9,021	—	9,021
Gain on sale of assets	—	—	—	(6,943)
<b>FFO</b>	<b>62,411</b>	<b>26,966</b>	<b>181,544</b>	<b>145,110</b>
FFO attributable to noncontrolling interests in other consolidated partnerships	—	—	278	—
Allocation of earnings to participating securities	(560)	(306)	(1,571)	(1,346)
<b>FFO available to common shareholders <sup>(1)</sup></b>	<b>\$ 61,851</b>	<b>\$ 26,660</b>	<b>\$ 180,251</b>	<b>\$ 143,764</b>
As further adjusted for:				
Abandoned pre-development costs	—	(99)	—	528
Make-whole premium due to early extinguishment of debt <sup>(2)</sup>	—	34,143	—	34,143
Write-off of debt discount and debt origination costs due to early extinguishment of debt <sup>(2)</sup>	—	1,483	—	1,483
Impact of above adjustments to the allocation of earnings to participating securities	—	(249)	—	(254)
<b>AFFO available to common shareholders <sup>(1)</sup></b>	<b>\$ 61,851</b>	<b>\$ 61,938</b>	<b>\$ 180,251</b>	<b>\$ 179,664</b>
<b>FFO available to common shareholders per share - diluted <sup>(1)</sup></b>	<b>\$ 0.63</b>	<b>\$ 0.27</b>	<b>\$ 1.83</b>	<b>\$ 1.44</b>
<b>AFFO available to common shareholders per share - diluted <sup>(1)</sup></b>	<b>\$ 0.63</b>	<b>\$ 0.63</b>	<b>\$ 1.83</b>	<b>\$ 1.80</b>

### Weighted Average Shares:

Basic weighted average common shares	93,109	93,923	93,349	94,781
Effect of outstanding options and restricted common shares	—	—	—	23
<b>Diluted weighted average common shares (for earnings per share computations)</b>	<b>93,109</b>	<b>93,923</b>	<b>93,349</b>	<b>94,804</b>
Exchangeable operating partnership units	4,995	5,028	4,995	5,028
<b>Diluted weighted average common shares (for FFO and AFFO per share computations) <sup>(1)</sup></b>	<b>98,104</b>	<b>98,951</b>	<b>98,344</b>	<b>99,832</b>

(1) Assumes the Class A common limited partnership units of the Operating Partnership held by the noncontrolling interests are exchanged for common shares of the Company. Each Class A common limited partnership unit is exchangeable for one of the Company's common shares, subject to certain limitations to preserve the Company's REIT status.

(2) Due to charges related to the redemption of our \$300.0 million 6.125% senior notes due 2020.



**Reconciliation of FFO to FAD (dollars and shares in thousands)**

	Three months ended		Nine months ended	
	September 30,		September 30,	
	2018	2017	2018	2017
<b>FFO available to common shareholders</b>	<b>\$ 61,851</b>	<b>\$ 26,660</b>	<b>\$ 180,251</b>	<b>\$ 143,764</b>
Adjusted for:				
Corporate depreciation excluded above	613	580	1,826	1,541
Amortization of finance costs	748	1,655	2,280	3,404
Amortization of net debt discount (premium)	105	837	309	1,082
Amortization of equity-based compensation	3,769	3,318	10,814	10,114
Straight line rent adjustment	(1,450)	(1,456)	(4,744)	(4,749)
Market rent adjustment	729	416	1,980	2,107
2 <sup>nd</sup> generation tenant allowances	(3,262)	(5,573)	(11,588)	(14,788)
Capital improvements	(5,562)	(9,567)	(16,483)	(30,907)
Adjustments from unconsolidated joint ventures	(456)	(269)	(875)	(1,411)
<b>FAD available to common shareholders <sup>(1)</sup></b>	<b>\$ 57,085</b>	<b>\$ 16,601</b>	<b>\$ 163,770</b>	<b>\$ 110,157</b>
<b>Dividends per share</b>	<b>\$ 0.3500</b>	<b>\$ 0.3425</b>	<b>\$ 1.0425</b>	<b>\$ 1.0100</b>
<b>FFO payout ratio</b>	<b>56%</b>	<b>127%</b>	<b>57%</b>	<b>70%</b>
<b>FAD payout ratio</b>	<b>60%</b>	<b>201%</b>	<b>62%</b>	<b>92%</b>
<b>Diluted weighted average common shares <sup>(1)</sup></b>	<b>98,104</b>	<b>98,951</b>	<b>98,344</b>	<b>99,832</b>

(1) Assumes the Class A common limited partnership units of the Operating Partnership held by the noncontrolling interests are exchanged for common shares of the Company. Each Class A common limited partnership unit is exchangeable for one of the Company's common shares, subject to certain limitations to preserve the Company's REIT status.

**Reconciliation of Net Income to Portfolio NOI and Same Center NOI for the consolidated portfolio (in thousands)**

	Three months ended		Nine months ended	
	September 30,		September 30,	
	2018	2017	2018	2017
<b>Net income (loss)</b>	<b>\$ (23,031)</b>	<b>\$ (16,034)</b>	<b>\$ 24,944</b>	<b>\$ 38,427</b>
Adjusted to exclude:				
Equity in (earnings) losses of unconsolidated joint ventures	(1,833)	5,893	(6,233)	1,201
Interest expense	16,367	16,489	48,348	49,496
Gain on sale of assets	—	—	—	(6,943)
Loss on early extinguishment of debt	—	35,626	—	35,626
Other non-operating income	(261)	(591)	(661)	(683)
Impairment charge	49,739	—	49,739	—
Depreciation and amortization	32,850	30,976	98,667	95,175
Other non-property expenses	501	371	1,143	993
Abandoned pre-development costs	—	(99)	—	528
Corporate general and administrative expenses	10,725	11,020	32,532	33,499
Non-cash adjustments <sup>(1)</sup>	(702)	(1,020)	(2,707)	(2,580)
Lease termination fees	(70)	(162)	(1,134)	(2,796)
<b>Portfolio NOI</b>	<b>84,285</b>	<b>82,469</b>	<b>244,638</b>	<b>241,943</b>
Non-same center NOI <sup>(2)</sup>	(4,580)	(1,972)	(13,022)	(6,910)
<b>Same Center NOI</b>	<b>\$ 79,705</b>	<b>\$ 80,497</b>	<b>\$ 231,616</b>	<b>\$ 235,033</b>

(1) Non-cash items include straight-line rent, above and below market rent amortization and gains or losses on outparcel sales.

(2) Excluded from Same Center NOI:

Outlet centers opened:		Outlet centers sold:		Outlet center expansions:	
Fort Worth	October 2017	Westbrook	May 2017	Lancaster	September 2017

Non-GAAP Pro Rata Balance Sheet Information as of September 30, 2018 (in thousands)

	Non-GAAP Pro Rata Portion Unconsolidated Joint Ventures <sup>(1)</sup>
<b>Assets</b>	
Rental property:	
Land	\$ 47,059
Buildings, improvements and fixtures	251,715
Construction in progress	1,584
	<b>300,358</b>
Accumulated depreciation	(55,107)
<b>Total rental property, net</b>	<b>245,251</b>
Cash and cash equivalents	6,683
Deferred lease costs and other intangibles, net	4,694
Prepays and other assets	9,681
<b>Total assets</b>	<b>\$ 266,309</b>
<b>Liabilities and Owners' Equity</b>	
<b>Liabilities</b>	
Mortgages payable, net	\$ 180,299
Accounts payable and accruals	5,558
<b>Total liabilities</b>	<b>185,857</b>
<b>Owners' equity</b>	<b>80,452</b>
<b>Total liabilities and owners' equity</b>	<b>\$ 266,309</b>

(1) The carrying value of our investments in unconsolidated joint ventures as reported in our Consolidated Balance Sheet differs from our pro rata share of the net assets shown above due to adjustments to the book basis, including intercompany profits on sales of services that are capitalized by the unconsolidated joint ventures. The differences in basis totaled \$4.1 million as of September 30, 2018 and are being amortized over the various useful lives of the related assets.

**Non-GAAP Pro Rata Statement of Operations Information year to date September 30, 2018 (in thousands)**

	Non-GAAP Pro Rata Portion	
	Noncontrolling Interests	Unconsolidated Joint Ventures
<b>Revenues:</b>		
Base rentals	\$ —	\$ 20,403
Percentage rentals	—	1,811
Expense reimbursements	—	12,900
Other income	—	356
<b>Total revenues</b>	<b>—</b>	<b>35,470</b>
<b>Expense:</b>		
Property operating	—	14,016
General and administrative	—	151
Depreciation and amortization	—	10,021
<b>Total expenses</b>	<b>—</b>	<b>24,188</b>
<b>Operating income</b>	<b>—</b>	<b>11,282</b>
<b>Other income (expense):</b>		
Interest expense	—	(5,137)
Other nonoperating income	278	88
<b>Net income</b>	<b>\$ 278</b>	<b>\$ 6,233</b>

## Investor Information

Tanger Outlet Centers welcomes any questions or comments from shareholders, analysts, investment managers, media and prospective investors. Please address all inquiries to our Investor Relations Department.

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28

Supplemental Operating and Financial Data for the  
Quarter Ended 9/30/2018



[\(Back To Top\)](#)