

United States
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-K

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934
For the fiscal year ended December 31, 2000

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934
For the transition period from _____ to _____

Commission file number 1-11986

TANGER FACTORY OUTLET CENTERS, INC.
(Exact name of Registrant as specified in its charter)

North Carolina
(State or other jurisdiction of
incorporation or organization)

56-1815473
(I.R.S. Employer
Identification No.)

3200 Northline Avenue
Suite 360
Greensboro, NC 27408
Address of principal executive offices)

(336) 292-3010
(Registrant's telephone number)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Name of exchange on which registered
Common Shares, \$.01 par value	New York Stock Exchange
Series A Cumulative Convertible Redeemable Preferred Shares, \$.01 par value	New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. []

The aggregate market value of voting shares held by non-affiliates of the Registrant was approximately \$148,719,000 based on the closing price on the New York Stock Exchange for such stock on March 1, 2001.

The number of Common Shares of the Registrant outstanding as of March 1, 2001 was 7,918,911.

Documents Incorporated By Reference

Part III incorporates certain information by reference from the Registrant's definitive proxy statement to be filed with respect to the Annual Meeting of Shareholders to be held May 18, 2001.

1

PART I

Item 1. Business

The Company

Tanger Factory Outlet Centers, Inc. (the "Company"), a fully-integrated, self-administered and self-managed real estate investment trust ("REIT"), focuses exclusively on developing, acquiring, owning and operating factory outlet centers. Since entering the factory outlet center business 20 years ago, we have become one of the largest owners and operators of factory outlet centers

in the United States. As of December 31, 2000, we owned and operated 29 centers with a total gross leasable area ("GLA") of approximately 5.2 million square feet. These centers were approximately 96% occupied, contained approximately 1,100 stores and represented over 250 store brands as of such date.

Our factory outlet centers and other assets are held by, and all of our operations are conducted by, Tanger Properties Limited Partnership (the "Operating Partnership"). Accordingly, the descriptions of our business, employees and properties are also descriptions of the business, employees and properties of the Operating Partnership. The terms "we", "our" and "us" refer to the Company or the Company and the Operating Partnership together, as the text requires.

We own the majority of the units of partnership interest issued by the Operating Partnership (the "Units") through our two wholly-owned subsidiaries, the Tanger GP Trust and the Tanger LP Trust. The Tanger GP Trust controls the Operating Partnership as its sole general partner. The Tanger LP Trust holds a limited partnership interest. The Tanger family, through its ownership of the Tanger Family Limited Partnership ("TFLP"), holds the remaining Units as a limited partner. Stanley K. Tanger, the Company's Chairman of the Board and Chief Executive Officer, is the sole general partner of TFLP.

As of December 31, 2000, our wholly-owned subsidiaries owned 7,918,911 Units, and 80,600 Preferred Units (which are convertible into approximately 726,203 limited partnership Units) and TFLP owned 3,033,305 Units. TFLP's Units are exchangeable, subject to certain limitations to preserve our status as a REIT, on a one-for-one basis for our common shares. See "Business-The Operating Partnership". Preferred Units are automatically converted into limited partnership Units to the extent of any conversion of our preferred shares into our common shares. Our management beneficially owns approximately 27% of all outstanding common shares (assuming the Series A Preferred Shares and the limited partner's Units are exchanged for common shares but without giving effect to the exercise of any outstanding stock and partnership Unit options).

Ownership of our common and preferred shares is restricted to preserve our status as a REIT for federal income tax purposes. Subject to certain exceptions, a person may not actually or constructively own more than 4% of our common shares (including common shares which may be issued as a result of conversion of Series A Preferred Shares) or more than 29,400 Series A Preferred Shares (or a lesser number in certain cases). We also operate in a manner intended to enable us to preserve our status as a REIT, including, among other things, making distributions with respect to our outstanding common and preferred shares equal to at least 95% of our taxable income each year. Effective January 1, 2001, we will distribute at least 90% of our taxable income to our shareholders each year on a go forward basis to qualify as a REIT under the Internal Revenue Code (the "Code"). The minimum distribution requirements under the Code were changed through the enactment of the Tax Relief Extension Act of 1999.

We are a North Carolina corporation that was formed in March 1993. The executive offices are currently located at 3200 Northline Avenue, Suite 360, Greensboro, North Carolina, 27408 and the telephone number is (336) 292-3010.

Recent Developments

At December 31, 2000, we owned 29 centers in 20 states totaling 5,179,000 square feet of operating GLA compared to 31 centers in 22 states totaling 5,149,000 square feet of operating GLA as of December 31, 1999. The 30,000 square foot increase in GLA is comprised primarily of a net increase of 216,000 square feet due to expansions in five existing centers during the year offset by a decrease of 186,000 square feet due to the sale of our Lawrence, Kansas and McMinnville, Oregon centers in June 2000. Currently, we have approximately 97,000 square feet of expansion space under construction in our San Marcos, Texas center, which is scheduled to open during 2001.

2

In June 2000, we sold our centers in Lawrence, KS and McMinnville, OR for net proceeds of \$7.1 million. As a result of the two sales, we recognized a loss on sale of real estate of \$5.9 million. The combined net operating income of these two centers represented approximately 1% of the total portfolio's operating income.

In May 1999, our center in Stroud, Oklahoma was destroyed by a tornado. We maintain full replacement cost insurance on properties as a whole and as a result of the insurance settlement received, we recognized a gain on disposal of the Stroud center of \$4.1 million during the year ended December 31, 1999. Approximately \$1.9 million of the insurance settlement represented business interruption insurance proceeds. The business interruption proceeds were included in Other income and were amortized over a period of fourteen months ending in June 2000. Approximately \$985,200 of these proceeds were recognized in 2000.

In December 2000, we sold the remaining land and site improvements from our

Stroud, Oklahoma center which was destroyed by a tornado in May 1999. We received net proceeds of approximately \$723,500 in January 2001. As a result of this sale we recognized a loss of \$1,046,000 on the sale of the real estate in the fourth quarter of 2000.

We are involved in the pre-development stage of a new 400,000 square foot outlet center in Myrtle Beach, South Carolina. This center is being developed by Tanger-Warren Development, LLC ("Tanger -Warren") which was formed in August 2000 to identify, acquire and develop sites for us. Based on anticipated successful permitting and pre-leasing, we expect stores to begin opening in late 2002. See "Management's Discussion and Analysis of Financial Condition and Results of Operations--Joint Ventures" for a discussion of the formation of Tanger-Warren.

We have an option to purchase the retail portion of a site at the Bourne Bride Rotary in Cape Cod, Massachusetts. Based on tenant demand, we plan to develop a new 250,000 square foot outlet center. The entire site will contain more than 750,000 square feet of mixed-use entertainment, retail, office and residential community built in the style of a Cape Cod Village. The local and state planning authorities are currently reviewing the project and final approvals are anticipated by the end of 2001. Due to the extensive amount of site work and road construction, stores are not expected to open until mid 2003.

The developments or expansions that we have planned may not be started or completed as scheduled, or may not result in accretive funds from operations. In addition, we regularly evaluate acquisition or disposition proposals and engage from time to time in negotiations for acquisitions or dispositions of properties. We may also enter into letters of intent for the purchase or sale of properties. Any prospective acquisition that is being evaluated or which is subject to a letter of intent also may not be consummated, or if consummated, may not result in accretive funds from operations.

During 2000, we took a number of steps to insure access to capital sufficient to complete our development pipeline and refinance debt maturing over the next twelve months. These steps included the following:

- o In January 2000, Fleet National Bank and Bank of America provided us with an aggregate \$20.0 million, two year, unsecured loan at a variable rate of LIBOR plus 2.25%. At the same time, we entered into interest rate swap agreements with the same institutions that effectively fixed the interest rate on this loan at 8.75%.
- o In July 2000, Wells Fargo Bank provided us with a \$29.5 million collateralized loan for five years at a variable rate of LIBOR plus 1.75%. In December 2000, we entered into an interest rate swap agreement that effectively fixed the interest rate on \$25 million of this loan at 7.72%.
- o In August 2000, Woodmen of the World Life Insurance Society provided us with a \$16.7 million collateralized loan for ten years at a fixed rate of 8.86%.
- o In September 2000, New York Life Insurance Company renewed a \$9.2 million collateralized loan for five years at a fixed rate of 9.125%.
- o We extended the maturities of our four unsecured lines of credit totaling \$100 million with Bank of America, Bank One, Fleet National Bank and SouthTrust Bank until at least June 30, 2002.

3

- o In February 2001, the Operating Partnership issued \$100.0 million of 9.125% senior, unsecured notes, maturing on February 15, 2008. The net proceeds of \$97.0 million were used to repay all of the outstanding indebtedness under the \$75 million 8.75% senior, unsecured notes due March 11, 2001. The net proceeds were also used to repay the \$20.0 million Fleet National Bank and Bank of America loan mentioned above and to terminate the related interest rate swap agreements with notional amounts totaling \$20.0 million with the same institutions. The remaining proceeds were used for general operating purposes.

The Factory Outlet Concept

Factory outlets are manufacturer-operated retail stores that sell primarily first quality, branded products at significant discounts from regular retail prices charged by department stores and specialty stores. Factory outlet centers offer numerous advantages to both consumers and manufacturers. Manufacturers selling in factory outlet stores are often able to charge customers lower prices for brand name and designer products by eliminating the third party retailer. Factory outlet centers also typically have lower operating costs than other retailing formats. Factory outlet centers enable manufacturers to optimize the size of production runs while continuing to maintain control of their distribution channels. In addition, factory outlet centers benefit manufacturers by permitting them to sell out-of-season, overstocked or discontinued

merchandise without alienating department stores or hampering the manufacturer's brand name, as is often the case when merchandise is distributed via discount chains.

Our factory outlet centers range in size from 11,000 to 729,366 square feet of GLA and are typically located at least 10 miles from densely populated areas, where major department stores and manufacturer-owned full-price retail stores are usually located. Manufacturers prefer these locations so that they do not compete directly with their major customers and their own stores. Many of our factory outlet centers are located near tourist destinations to attract tourists who consider shopping to be a recreational activity. These centers are typically situated in close proximity to interstate highways that provide accessibility and visibility to potential customers.

We believe that factory outlet centers continue to present attractive opportunities for capital investment, particularly with respect to strategic re-merchandising plans and expansions of existing centers. We believe that under present conditions such development or expansion costs, coupled with current market lease rates, permit attractive investment returns. We further believe, based upon our contacts with present and prospective tenants, that many companies, including prospective new entrants into the factory outlet business, desire to open a number of new factory outlet stores in the next several years, particularly where there are successful factory outlet centers in which such companies do not have a significant presence or where there are few factory outlet centers.

Our Factory Outlet Centers

Each of our factory outlet centers carries the Tanger brand name. We believe that both national manufacturers and consumers recognize the Tanger brand as one that provides outlet shopping centers where consumers can trust the brand, quality and price of the merchandise they purchase directly from the manufacturers.

As one of the original participants in this industry, we have developed long-standing relationships with many national and regional manufacturers. Because of our established relationships with many manufacturers, we believe we are well positioned to capitalize on industry growth.

As of March 1, 2001, we had a diverse tenant base comprised of over 250 different well-known, upscale, national designer or brand name concepts, such as Dana Buchman, Liz Claiborne, Reebok, Rockport, Coach, Polo Ralph Lauren, Polo Jeans, GAP and Banana Republic. Most of the factory outlet stores are directly operated by the respective manufacturer.

No single tenant (including affiliates) accounted for 10% or more of combined base and percentage rental revenues during 2000, 1999 and 1998. As of March 1, 2001, our largest tenant, including all of its store concepts, accounted for approximately 5.8% of our GLA. Because our typical tenant is a large, national manufacturer, we have not experienced any material problems with respect to rent collections or lease defaults.

Revenues from fixed rents and operating expense reimbursements accounted for approximately 90% of our total revenues in 2000. Revenues from contingent sources, such as percentage rents, which fluctuate depending on tenant's sales performance, accounted for approximately 6% of 2000 revenues. As a result, only small portions of our revenues are dependent on contingent revenue sources.

4

Business History

Stanley K. Tanger, the Company's founder, Chairman and Chief Executive Officer, entered the factory outlet center business in 1981. Prior to founding the Company, Stanley K. Tanger and his son, Steven B. Tanger, the Company's President and Chief Operating Officer, built and managed a successful family owned apparel manufacturing business, Tanger/Creighton Inc. ("Tanger/Creighton"), which business included the operation of five factory outlet stores. Based on their knowledge of the apparel and retail industries, as well as their experience operating Tanger/Creighton's factory outlet stores, the Tangers recognized that there would be a demand for factory outlet centers where a number of manufacturers could operate in a single location and attract a large number of shoppers.

From 1981 to 1986, Stanley K. Tanger solely developed the first successful factory outlet centers. Steven Tanger joined the company in 1986 and by June 1993, together, the Tangers had developed 17 centers with a total GLA of approximately 1.5 million square feet. In June of 1993, we completed our initial public offering ("IPO"), making Tanger Factory Outlet Centers, Inc. the first publicly traded outlet center company. Since our IPO, we have developed nine and acquired seven centers and, together with expansions of existing centers net of centers disposed of, added approximately 3.7 million square feet of GLA to our portfolio, bringing our portfolio of properties as of December 31, 2000 to 29 centers totaling approximately 5.2 million square feet of GLA.

Business and Operating Strategy

Our strategy is to increase revenues through new development, selective acquisitions and expansions of factory outlet centers while minimizing our operating expenses by designing low maintenance properties and achieving economies of scale. We continue to focus on strengthening our tenant base in our centers by replacing low volume tenants with high volume anchor tenants, such as Nike, GAP, Old Navy, Banana Republic, Polo Ralph Lauren, Tommy Hilfiger and Nautica.

We typically seek opportunities to develop or acquire new centers in locations that have at least 5 million people residing within an hour's drive, an average household income within a 50-mile radius of at least \$35,000 per year and access to frontage on a major or interstate highway with a traffic count of at least 50,000 cars per day. We will vary our minimum conditions based on the particular characteristics of a site, especially if the site is located near or at a tourist destination. Our current goal is to target sites that are large enough to support centers with approximately 75 stores totaling at least 300,000 square feet of GLA.

We generally prelease at least 50% of the space in each center prior to acquiring the site and beginning construction. Construction of a new factory outlet center has normally taken us four to six months from groundbreaking to the opening of the first tenant store. Construction of expansions to existing properties typically takes less time, usually between three to four months.

Capital Strategy

We intend to achieve a strong and flexible financial position by: (1) maintaining a quality portfolio of strong income producing properties, (2) managing our leverage position relative to our portfolio when pursuing new development and expansion opportunities, (3) extending and sequencing debt maturities, (4) managing our interest rate risk, (5) maintaining our liquidity and (6) accessing internally generated sources of capital by maintaining a low distribution payout ratio, defined as annual distributions as a percent of funds from operations, and subsequently reinvesting a significant portion of our cash flow into our portfolio. For a discussion of funds from operations, see "Management's Discussion and Analysis of Financial Condition and Results of Operations--Funds From Operations".

We have successfully increased our dividend each of our first seven years as a public company. At the same time, we continue to have one of the lowest payout ratios in the REIT industry. The distribution payout ratio for the year ended December 31, 2000 was 71%, calculated using FFO before Asset write-down. As a result, we retained approximately \$11.7 million of our 2000 FFO. A low distribution payout ratio allows us to retain capital to maintain the quality of our portfolio, as well as to develop, acquire and expand properties and reduce outstanding debt.

5

We intend to retain the ability to raise additional capital, including public debt as described above in ("Recent Developments"), to pursue attractive investment opportunities that may arise and to otherwise act in a manner that we believe to be in our best interest and our shareholders' interests. We maintain revolving lines of credit that provide for unsecured borrowings up to \$100 million, of which \$58.5 million was available for additional borrowings at December 31, 2000.

After giving effect to the February 2001 debt offering, the Company and the Operating Partnership under joint registration, could issue up to \$100 million in additional equity securities. We are currently in the process of restocking our shelf registration for the ability to issue up to \$200 million in debt and equity securities, respectively. We may also consider selling certain properties that do not meet our long-term investment criteria as well as outparcels on existing properties to generate capital to reinvest into other attractive investment opportunities. Based on cash provided by operations, existing credit facilities, ongoing negotiations with certain financial institutions, the February 2001 bond offering and funds available under the shelf registration, we believe that we have access to the necessary financing to fund the planned capital expenditures during 2001.

The Operating Partnership

Our centers and other assets are held by, and all of our operations are conducted by, the Operating Partnership. As of December 31, 2000, our wholly-owned subsidiaries owned 7,918,911 Units, and 80,600 Preferred Units (which are convertible into approximately 726,203 limited partnership Units) and TFLP owned 3,033,305 Units. TFLP's Units are exchangeable, subject to certain limitations to preserve our status as a REIT, on a one-for-one basis for our common shares.

Each preferred partnership Unit entitles us to receive distributions from the Operating Partnership, in an amount equal to the distribution payable with

respect to a share of Series A Preferred Shares, prior to the payment by the Operating Partnership of distributions with respect to the general partnership Units. Preferred partnership Units will be automatically converted by holders into limited partnership Units to the extent that the Series A Preferred Shares are converted into Common Shares and will be redeemed by the Operating Partnership to the extent that the Series A Preferred Shares are redeemed by us.

Competition

We carefully consider the degree of existing and planned competition in a proposed area before deciding to develop, acquire or expand a new center. Our centers compete for customers primarily with factory outlet centers built and operated by different developers, traditional shopping malls and full- and off-price retailers. However, we believe that the majority of our customers visit factory outlet centers because they are intent on buying name-brand products at discounted prices. Traditional full- and off-price retailers are often unable to provide such a variety of name-brand products at attractive prices.

Tenants of factory outlet centers typically avoid direct competition with major retailers and their own specialty stores, and, therefore, generally insist that the outlet centers be located not less than 10 miles from the nearest major department store or the tenants' own specialty stores. For this reason, our centers compete only to a very limited extent with traditional malls in or near metropolitan areas.

We compete favorably with as many as three large national developers of factory outlet centers and numerous small developers. Competition with other factory outlet centers for new tenants is generally based on cost, location, quality and mix of the centers' existing tenants, and the degree and quality of the support and marketing services provided. As a result of these factors and due to the strong tenant relationships that presently exist with the current major outlet developers, we believe there are significant barriers to entry into the outlet center industry by new developers. We also believe that our centers have an attractive tenant mix, as a result of our decision to lease substantially all of our space to manufacturer operated stores rather than to off-price retailers, and also as a result of the strong brand identity of our major tenants.

6

Corporate and Regional Headquarters

We rent space in an office building in Greensboro, North Carolina in which our corporate headquarters are located. In addition, we rent a regional office in New York City, New York under a lease agreement and sublease agreement, respectively, to better service our principal fashion-related tenants, many of who are based in and around that area.

We maintain offices and employee on-site managers at 21 centers. The managers closely monitor the operation, marketing and local relationships at each of their centers.

Insurance

We believe that as a whole our properties are covered by adequate comprehensive liability, fire, flood and extended loss insurance provided by reputable companies with commercially reasonable and customary deductibles and limits. Specified types and amounts of insurance are required to be carried by each tenant under the lease agreement with us. There are however, types of losses, like those resulting from wars or earthquakes, which may either be uninsurable or not economically insurable in some or all of our locations. An uninsured loss could result in a loss to us of both our capital investment and anticipated profits from the affected property.

Employees

As of March 1, 2001, we had 153 full-time employees, located at our corporate headquarters in North Carolina, our regional office in New York and our 21 business offices. At that date, we also employed 152 part-time employees at various locations.

Item 2. Properties

As of March 1, 2001, our portfolio consisted of 29 centers located in 20 states. Our centers range in size from 11,000 to 729,366 square feet of GLA. These centers are typically strip shopping centers that enable customers to view all of the shops from the parking lot, minimizing the time needed to shop. The centers are generally located near tourist destinations or along major interstate highways to provide visibility and accessibility to potential customers.

We believe that the centers are well diversified geographically and by tenant

and that we are not dependent upon any single property or tenant. The only center that represents more than 10% of our consolidated total assets or consolidated gross revenues as of and for the year ended December 31, 2000 is the property in Riverhead, NY. See "Business and Properties - Significant Property". No other center represented more than 10% of our consolidated total assets or consolidated gross revenues as of December 31, 2000.

We have an ongoing strategy of acquiring centers, developing new centers and expanding existing centers. See "Management's Discussion and Analysis of Financial Condition and Results of Operations--Liquidity and Capital Resources" for a discussion of the cost of such programs and the sources of financing thereof.

Certain of our centers serve as collateral for mortgage notes payable. Of the 29 centers, we own the land underlying 26 and have ground leases on three. The land on which the Pigeon Forge and Sevierville centers are located are subject to long-term ground leases expiring in 2086 and 2046, respectively. The land parcel on which the original Riverhead Center is located, approximately 47 acres, is also subject to a ground lease with an initial term expiring in 2004, with renewal at our option for up to seven additional terms of five years each. The land parcel on which the Riverhead Center expansion is located, containing approximately 43 acres, is owned by us.

7

The term of our typical tenant lease averages approximately five years. Generally, leases provide for the payment of fixed monthly rent in advance. There are often contractual base rent increases during the initial term of the lease. In addition, the rental payments are customarily subject to upward adjustments based upon tenant sales volume. Most leases provide for payment by the tenant of real estate taxes, insurance, common area maintenance, advertising and promotion expenses incurred by the applicable center. As a result, substantially all operating expenses for the centers are borne by the tenants.

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Location of Centers (as of March 1, 2001)

State	Number of Centers	GLA (sq. ft.)	% of GLA
<S>	<C>	<C>	<C>
Georgia	4	950,590	18
New York	1	729,366	14
Texas	2	618,778	12
Tennessee	2	448,702	8
Florida	2	363,956	7
Missouri	1	277,494	5
Iowa	1	277,230	5
Pennsylvania	1	255,059	5
Louisiana	1	245,098	5
North Carolina	2	187,702	4
Arizona	1	184,768	3
Indiana	1	141,051	3
Minnesota	1	134,480	2
Michigan	1	112,420	2
California	1	105,950	2
Maine	2	84,397	2
Alabama	1	80,730	1
New Hampshire	2	61,915	1
West Virginia	1	49,252	1
Massachusetts	1	23,417	---
Total	29	5,332,355	100

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8

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The table set forth below summarizes certain information with respect to our existing centers as of March 1, 2001.

Fee or Date Opened Ground Lease	Location	GLA (sq. ft.)	% Occupied	Mortgage Debt Outstanding (000's) (2)
<S>	<C>	<C>	<C>	<C>
Jun. 1986	Kittery I, ME	59,694	100	\$ 6,547

Fee	Mar. 1987	Clover, North Conway, NH	11,000	100	---	
Fee	Nov. 1987	Martinsburg, WV	49,252	93	---	
Fee	Apr. 1988	LL Bean, North Conway, NH	50,915	100	---	
Fee	Jul. 1988	Pigeon Forge, TN	94,750	98	---	
Ground Lease	Aug. 1988	Boaz, AL	80,730	99	---	
Fee	Jun. 1988	Kittery II, ME	24,703	100	---	
Fee	Jul. 1989	Commerce, GA	185,750	92	9,120	
Fee	Oct. 1989	Bourne, MA	23,417	100	---	
Fee	Feb. 1991	West Branch, MI	112,420	100	7,304	
Fee	May 1991	Williamsburg, IA	277,230	98	20,080	
Fee	Feb. 1992	Casa Grande, AZ	184,768	85	---	
Fee	Dec. 1992	North Branch, MN	134,480	97	---	
Fee	Feb. 1993	Gonzales, LA	245,098	97	---	
Fee	May 1993	San Marcos, TX	441,343 (4)	98	19,543	
Fee	Aug. 1994	Riverhead, NY	729,366	92	---	Ground
Lease (1)	Aug. 1994	Terrell, TX	177,435	88	---	
Fee	Sep. 1994	Seymour, IN	141,051	71	---	
Fee	Oct. 1994 (3)	Lancaster, PA	255,059	97	15,099	
Fee	Nov. 1994	Branson, MO	277,494	97	---	
Fee	Nov. 1994	Locust Grove, GA	248,854	95	---	
Fee	Jan. 1995	Barstow, CA	105,950	72	---	
Fee	Dec. 1995	Commerce II, GA	342,556	94	29,500	
Fee	Feb. 1997 (3)	Sevierville, TN	353,952	98	---	Ground
Lease	Sept. 1997 (3)	Blowing Rock, NC	105,448	99	9,898	
Fee	Sep. 1997 (3)	Nags Head, NC	82,254	99	6,716	
Fee	Mar. 1998 (3)	Dalton, GA	173,430	98	11,506	
Fee	Jul. 1998 (3)	Fort Meyers, FL	198,956	91	---	
Fee	Nov. 1999 (3)	Fort Lauderdale, FL	165,000	100	---	
Fee						

Total			5,332,355 (4)	94	\$ 135,313	
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=====						

</TABLE>

- (1) The original Riverhead center is subject to a ground lease which may be renewed at our option for up to seven additional terms of five years each. We own the land on which the Riverhead center expansion is located.
- (2) As of December 31, 2000. The average interest rate, including loan cost amortization, for average debt outstanding for the year ended December 31, 2000 was 8.6% and the weighted average maturity date was October 2004.
- (3) Represents date acquired by us. (4) GLA includes 57,887 square feet of new space not yet open as of March 1, 2001.

Lease Expirations

The following table sets forth, as of December 31, 2000, scheduled lease expirations, assuming none of the tenants exercise renewal options. Most leases are renewable for five year terms at the tenant's option.

<TABLE>
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Year	No. of Leases Expiring (1)	Approx. GLA (sq. ft.) (1)	Average Annualized Base Rent per sq. ft.	Annualized Base Rent (000's) (2)	% of Gross Annualized Base Rent Represented by Expiring Leases
<S>	<C>	<C>	<C>	<C>	<C>
2001	123	447,000 (3)	\$ 12.14	\$5,421	8
2002	235	868,000	15.11	13,120	19
2003	203	860,000	14.42	12,406	18
2004	220	955,000	14.79	14,117	21
2005	164	725,000	15.69	11,378	17
2006	75	361,000	14.35	5,182	7
2007	14	75,000	15.17	1,137	2
2008	9	61,000	13.77	836	1
2009	8	51,000	11.59	593	1
2010	9	50,000	13.25	664	1
2011 & thereafter	31	397,000	8.84	3,506	5
Total	1,091	4,850,000	\$ 14.09	\$ 68,360	100

</TABLE>

- (1) Excludes leases that have been entered into but which tenant has not yet taken possession, vacant suites, space under construction and month-to-month leases totaling in the aggregate approximately 482,000 square feet.
- (2) Base rent is defined as the minimum payments due, excluding periodic contractual fixed increases.
- (3) As of March 1, 2001, approximately 47,000 square feet of the total scheduled to expire in 2001 had already renewed.

Rental and Occupancy Rates

The following table sets forth information regarding the expiring leases during each of the last five calendar years.

<TABLE>
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of Expiring Year	Total Expiring		Renewed by Existing Tenants		Re-leased to New Tenants	
	GLA (sq. ft.)	% of Total Center GLA	GLA (sq. ft.)	% of Expiring GLA	GLA (sq. ft.)	% GLA
<S>	<C>	<C>	<C>	<C>	<C>	<C>
2000	690,263	13	520,030	75	67,916	10
1999	715,197	14	606,450	85	22,882	
3 1998	548,504	11	407,837	74	38,526	
7 1997	238,250	5	195,380	82	18,600	
8 1996	149,689	4	134,639	90	15,050	

</TABLE>

The following table sets forth the average base rental rate increases per square foot upon re-leasing stores that were turned over or renewed during each of the last five calendar years.

<TABLE>
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Year	Renewals of Existing Leases			Stores Re-leased to New Tenants (1)			
	GLA (sq. ft.)	Average Annualized Base Rents (\$ per sq. ft.)		GLA (sq. ft.)	Average Annualized Base Rents (\$ per sq. ft.)		
		Expiring	New	% Increase	Expiring	Expiring	New

% Change							
<S>	<C>	<C>	<C>	<C>	<C>	<C>	<C>
2000	520,030	\$13.66	\$14.18	4	302,724	\$14.68	\$15.64
7	1999	606,450	14.36	14.36	--	240,851	15.51
7	1998	407,387	13.83	14.07	2	220,890	15.33
(9)	1997	195,380	14.21	14.41	1	171,421	14.59
(8)	1996	134,639	12.44	14.02	13	78,268	14.40
4							

(1) The square footage released to new tenants for 2000, 1999, 1998, 1997 and 1996 contains 67,916, 22,882, 38,526, 18,600 and 15,050 square feet, respectively, that was released to new tenants upon expiration of an existing lease during the current year.

</TABLE>

The following table shows certain information on rents and occupancy rates for the centers during each of the last five calendar years.

Aggregate	Average	GLA Open at			
Year	%	Annualized Base	End of Each	Number of	Percentage
(000's)	Leased(1)	Rent per sq. ft. (2)	Year	Centers	Rents
<S>	<C>	<C>	<C>	<C>	<C>
2000	96	\$13.97	5,179,000	29	\$3,253
1999	97	13.85	5,149,000	31	3,141
1998	97	13.88	5,011,000	31	3,087
1997	98	14.04	4,458,000	30	2,637
1996	99	13.89	3,739,000	27	2,017

(1) As of December 31st of each year shown.

(2) Represents total base rental revenue divided by Weighted Average GLA of the portfolio, which amount does not take into consideration fluctuations in occupancy throughout the year.

</TABLE>

Occupancy Costs

We believe that our ratio of average tenant occupancy cost (which includes base rent, common area maintenance, real estate taxes, insurance, advertising and promotions) to average sales per square foot is low relative to other forms of retail distribution. The following table sets forth, for each of the last five years, tenant occupancy costs per square foot as a percentage of reported tenant sales per square foot.

Year	Occupancy Costs as a % of Tenant Sales
<S>	<C>
2000	7.4
1999	7.8
1998	7.9
1997	8.2
1996	8.7

</TABLE>

Tenants

The following table sets forth certain information with respect to our ten largest tenants and their store concepts as of March 1, 2001.

Tenant	Number of Stores	GLA (sq. ft.)	% of Total GLA
<S>	<C>	<C>	<C>
Liz Claiborne, Inc.:			
Liz Claiborne	23	255,868	4.9

Elizabeth	7	25,884	0.5
DKNY Jeans	3	8,820	0.2
Dana Buchman	3	6,600	0.1
Laundry	2	4,333	0.1
Claiborne Mens	2	3,100	0.1

	40	304,605	5.8
Phillips-Van Heusen Corporation:			
Bass	20	135,816	2.6
Van Heusen	20	85,623	1.6
Geoffrey Beene Co. Store	8	31,680	0.6
Izod	12	26,517	0.5

	60	279,636	5.3
The Gap, Inc.:			
GAP	16	140,702	2.7
Old Navy	6	91,841	1.7
Banana Republic	6	41,324	0.8

	28	273,867	5.2
Reebok International, Ltd.:			
Reebok	19	154,661	2.9
Rockport	4	11,900	0.2
Greg Norman	1	3,000	0.1

	24	169,561	3.2
Bass Pro Outdoor World	1	165,000	3.1
Dress Barn Inc.	17	119,328	2.3
Sara Lee Corporation:			
L'eggs, Hanes, Bali	24	103,809	2.0
Socks Galore	5	6,230	0.1

	29	110,039	2.1
Polo Ralph Lauren:			
Polo Ralph Lauren	9	74,366	1.4
Polo Jeans	6	21,960	0.4
Club Monaco	1	3,885	0.1

	16	100,211	1.9
American Commercial, Inc.:			
Mikasa Factory Store	12	98,000	1.9
Brown Group Retail, Inc.:			
Factory Brand Shoes	14	74,580	1.4
Naturalizer	6	16,040	0.3

	20	90,620	1.7

Total of all tenants listed in table	247	1,710,867	32.4
=====			
=====			
=====			

</TABLE>

Significant Property

The center in Riverhead, New York is our only center that comprises more than 10% of consolidated total assets or consolidated total gross revenues. The Riverhead, NY center represented 20% of our consolidated total assets and 19% of our consolidated gross revenue for the year ended December 31, 2000. The Riverhead center was originally constructed in 1994 and now totals 729,366 square feet.

Tenants at the Riverhead center principally conduct retail sales operations. The occupancy rate as of the end of 2000, 1999 and 1998 was 94%, 99% and 97%. Average annualized base rental rates during 2000, 1999, and 1998 were \$19.72, \$19.15, and \$18.89 per weighted average GLA, respectively.

Depreciation on the Riverhead center is recognized on a straight-line basis over 33.33 years, resulting in a depreciation rate of 3% per year. At December 31, 2000, the net federal tax basis of this center was approximately \$88.7 million. Real estate taxes assessed on this center during 2000 amounted to \$2.6 million. Real estate taxes for 2001 are estimated to be approximately \$2.7 million.

The following table sets forth, as of March 1, 2000, scheduled lease expirations at the Riverhead center assuming that none of the tenants exercise renewal options:

<TABLE>
<CAPTION>

Year	No. of Leases Expiring (1)	GLA (sq. ft.) (1)	Annualized Base Rent per sq. ft.	Annualized Base Rent (000) (2)	% of Gross Annualized Base Rent Represented by Expiring Leases
-----	-----	-----	-----	-----	-----
<S>	<C>	<C>	<C>	<C>	<C>
2001	8	38,500	\$ 19.41	\$ 747	6
2002	58	189,865	23.17	4,400	34
2003	20	83,670	19.40	1,624	12
2004	39	160,240	19.57	3,136	24
2005	15	64,802	22.56	1,462	11
2006	3	14,710	21.44	315	2
2007	5	25,060	17.81	446	3
2008	1	7,500	18.00	135	1
2009	1	3,000	25.00	75	1
2010	--	--	--	--	--
2011 and thereafter	5	73,000	9.96	727	6
-----	-----	-----	-----	-----	-----
Total	155	660,347	\$ 19.79	\$ 13,067	100
=====	=====	=====	=====	=====	=====

(1) Excludes leases that have been entered into but which tenant has not taken possession, vacant suites and month-to-month leases. (2) Base rent is defined as the minimum payments due, excluding periodic contractual fixed increases.

</TABLE>

Item 3. Legal Proceedings

We are subject to legal proceedings and claims that have arisen in the ordinary course of our business and have not been finally adjudicated. In our opinion, the ultimate resolution of these matters will have no material effect on our results of operations or financial condition.

Item 4. Submission of Matters to a Vote of Security Holders

There were no matters submitted to a vote of security holders, through solicitation of proxies or otherwise, during the fourth quarter of the fiscal year ended December 31, 2000.

EXECUTIVE OFFICERS OF THE REGISTRANT

The following table sets forth certain information concerning our executive officers:

NAME	AGE	POSITION
Stanley K. Tanger.....	77	Founder, Chairman of the Board of Directors and Chief Executive Officer
Steven B. Tanger.....	52	Director, President and Chief Operating Officer
Rochelle G. Simpson	62	Secretary and Executive Vice President - Administration and Finance
Willard A. Chafin, Jr.....	63	Executive Vice President - Leasing, Site Selection, Operations and Marketing
Frank C. Marchisello, Jr..	42	Senior Vice President - Chief Financial Officer
Joseph H. Nehmen.....	52	Senior Vice President - Operations
Carrie A. Warren.....	38	Senior Vice President - Marketing
Virginia R. Summerell.....	42	Treasurer and Assistant Secretary
Kevin M. Dillon.....	42	Vice President - Construction

The following is a biographical summary of the experience of our executive officers:

Stanley K. Tanger. Mr. Tanger is the founder, Chief Executive Officer and Chairman of the Board of Directors of the Company. He also served as President from inception of the Company to December 1994. Mr. Tanger opened one of the country's first outlet shopping centers in Burlington, North Carolina in 1981. Before entering the factory outlet center business, Mr. Tanger was President and Chief Executive Officer of his family's apparel manufacturing business, Tanger/Creighton, Inc., for 30 years.

Steven B. Tanger. Mr. Tanger is a director of the Company and was named President and Chief Operating Officer effective January 1, 1995. Previously, Mr. Tanger served as Executive Vice President since joining the Company in 1986. He has been with Tanger-related companies for most of his professional career, having served as Executive Vice President of Tanger/Creighton for 10 years. He is responsible for all phases of project development, including site selection, land acquisition and development, leasing, marketing and overall management of existing outlet centers. Mr. Tanger is a graduate of the University of North Carolina at Chapel Hill and the Stanford University School of Business Executive Program. Mr. Tanger is the son of Stanley K. Tanger.

Rochelle G. Simpson. Ms. Simpson was named Executive Vice President - Administration and Finance in January 1999. She previously held the position of Senior Vice President - Administration and Finance since October 1995. She is also the Secretary of the Company and previously served as Treasurer from May 1993 through May 1995. She entered the factory outlet center business in January 1981, in general management and as chief accountant for Stanley K. Tanger and later became Vice President - Administration and Finance of the Predecessor Company. Ms. Simpson oversees the accounting and finance departments and has overall management responsibility for the Company's headquarters.

Willard A. Chafin, Jr. Mr. Chafin was named Executive Vice President - Leasing, Site Selection, Operations and Marketing of the Company in January 1999. Mr. Chafin previously held the position of Senior Vice President - Leasing, Site Selection, Operations and Marketing since October 1995. He joined the Company in April 1990, and since has held various executive positions where his major responsibilities included supervising the Marketing, Leasing and Property Management Departments, and leading the Asset Management Team. Prior to joining the Company, Mr. Chafin was the Director of Store Development for the Sara Lee Corporation, where he spent 21 years. Before joining Sara Lee, Mr. Chafin was employed by Sears Roebuck & Co. for nine years in advertising/sales promotion, inventory control and merchandising.

14

Frank C. Marchisello, Jr. Mr. Marchisello was named Senior Vice President and Chief Financial Officer in January 1999. He was named Vice President and Chief Financial Officer in November 1994. Previously, he served as Chief Accounting Officer since joining the Company in January 1993 and Assistant Treasurer since February 1994. He was employed by Gilliam, Coble & Moser, certified public accountants, from 1981 to 1992, the last six years of which he was a partner of the firm in charge of various real estate clients. Mr. Marchisello is a graduate of the University of North Carolina at Chapel Hill and is a certified public accountant.

Joseph H. Nehmen. Mr. Nehmen was named Senior Vice President of Operations in January 1999. He joined the Company in September 1995 and was named Vice President of Operations in October 1995. Mr. Nehmen has over 20 years experience in private business. Prior to joining Tanger, Mr. Nehmen was owner of Merchants Wholesaler, a privately held distribution company in St. Louis, Missouri. He is a graduate of Washington University. Mr. Nehmen is the son-in-law of Stanley K. Tanger and brother-in-law of Steven B. Tanger.

Carrie A. Warren. Ms. Warren was named Senior Vice President - Marketing in May 2000. Previously, she held the position of Vice President - Marketing since September 1996 and Assistant Vice President - Marketing since joining the Company in December 1995. Prior to joining Tanger, Ms. Warren was with Prime Retail, L.P. for 4 years where she served as Regional Marketing Director responsible for coordinating and directing marketing for five outlet centers in the southeast region. Prior to joining Prime Retail, L.P., Ms. Warren was Marketing Manager for North Hills, Inc. for five years and also served in the same role for the Edward J. DeBartolo Corp. for two years. Ms. Warren is a graduate of East Carolina University.

Virginia R. Summerell. Ms. Summerell was named Treasurer of the Company in May 1995 and Assistant Secretary in November 1994. Previously, she held the position of Director of Finance since joining the Company in August 1992, after nine years with NationsBank. Her major responsibilities include maintaining banking relationships, oversight of all project and corporate finance transactions and development of treasury management systems. Ms. Summerell is a graduate of Davidson College and holds an MBA from the Babcock School at Wake Forest University.

Kevin M. Dillon. Mr. Dillon was named Vice President - Construction in October 1997. Previously, he held the position of Director of Construction from September 1996 to October 1997 and Construction Manager from November 1993, the month he joined the Company, to September 1996. Prior to joining the Company,

Mr. Dillon was employed by New Market Development Company for six years where he served as Senior Project Manager. Prior to joining New Market, Mr. Dillon was the Development Director of Western Development Company where he spent 6 years.

15

PART II

Item 5. Market For Registrant's Common Equity and Related Shareholder Matters

The Common Shares commenced trading on the New York Stock Exchange on May 28, 1993. The initial public offering price was \$22.50 per share. The following table sets forth the high and low sales prices of the Common Shares as reported on the New York Stock Exchange Composite Tape, during the periods indicated.

<TABLE>

<CAPTION>

2000	High	Low	Common Dividends Paid
<S>	<C>	<C>	<C>
First Quarter	\$ 22.8750	\$ 18.5000	\$.6050
Second Quarter	24.0000	18.8750	.6075
Third Quarter	24.8750	21.0000	.6075
Fourth Quarter	23.1250	19.5000	.6075
Year 2000	\$ 24.8750	\$ 18.5000	\$2.4275

1999	High	Low	Common Dividends Paid
First Quarter	\$ 22.7500	\$ 18.6875	\$.600
Second Quarter	26.5000	18.8750	.605
Third Quarter	26.7500	21.9375	.605
Fourth Quarter	23.1875	18.9375	.605
Year 1999	\$ 26.7500	\$ 18.6875	\$ 2.415

</TABLE>

As of March 1, 2001, there were approximately 641 shareholders of record. Certain of our debt agreements limit the payment of dividends such that dividends shall not exceed FFO, as defined in the agreements, for the prior fiscal year on an annual basis or 95% of FFO on a cumulative basis. Based on continuing favorable operations and available funds from operations, we intend to continue to pay regular quarterly dividends.

16

<TABLE>

<CAPTION>

Item 6. Selected Financial Data

	2000	1999	1998	1997	1996
(In thousands, except per share and center data)					
OPERATING DATA					
<S>	<C>	<C>	<C>	<C>	<C>
Total revenues	\$ 108,821	\$ 104,016	\$ 97,766	\$ 85,271	\$ 75,500
Income before gain (loss) on sale or disposal of real estate, minority interest and extraordinary item	12,249	17,070	15,109	17,583	16,018
Income before extraordinary item	4,312	15,837	12,159	12,827	11,752
Net income	4,312	15,588	11,827	12,827	11,191
SHARE DATA					
Basic:					
Income before extraordinary item	\$.32	\$ 1.77	\$ 1.30	\$ 1.57	\$ 1.46
Net income	\$.32	\$ 1.74	\$ 1.26	\$ 1.57	\$ 1.37
Weighted average common shares	7,894	7,861	7,886	7,028	6,402
Diluted:					
Income before extraordinary item	\$.31	\$ 1.77	\$ 1.28	\$ 1.54	\$ 1.46
Net income	\$.31	\$ 1.74	\$ 1.24	\$ 1.54	\$ 1.37
Weighted average common shares	7,922	7,872	8,009	7,140	6,408
Common dividends paid	\$ 2.43	\$ 2.42	\$ 2.35	\$ 2.17	\$ 2.06

BALANCE SHEET DATA

Real estate assets, before depreciation	\$ 584,928	\$ 566,216	\$ 529,247	\$ 454,708	\$ 358,361
Total assets	487,408	490,069	471,795	416,014	332,138
Long term debt	346,843	329,647	302,485	229,050	178,004
Shareholders' equity	90,877	107,764	114,039	122,119	101,738

OTHER DATA

EBITDA (1)	\$ 67,832	\$ 66,133	\$ 61,991	\$ 52,857	\$ 46,474
Funds from operations (1)	\$ 38,203	\$ 41,673	\$ 37,048	\$ 35,840	\$ 32,313
Cash flows provided by (used in):					
Operating activities	\$ 38,303	\$ 43,175	\$ 35,787	\$ 39,214	\$ 38,051
Investing activities	\$ (25,698)	\$ (45,959)	\$ (79,236)	\$ (93,636)	\$ (36,401)
Financing activities	\$ (12,474)	\$ (3,043)	\$ 46,172	\$ 55,444	\$ (4,176)
Gross leasable area open at year end	5,179	5,149	5,011	4,458	3,739
Number of centers	29	31	31	30	27

</TABLE>

(1) EBITDA and Funds from Operations ("FFO") are widely accepted financial indicators used by certain investors and analysts to analyze and compare companies on the basis of operating performance. EBITDA represents earnings before minority interest, gain (loss) on sale or disposal of real estate, extraordinary item, asset write-down, interest expense, income taxes, depreciation and amortization. FFO is defined as net income (loss), computed in accordance with generally accepted accounting principles, before extraordinary items and gains (losses) on sale of depreciable operating properties, plus depreciation and amortization uniquely significant to real estate. We caution that the calculations of EBITDA and FFO may vary from entity to entity and as such the presentation of EBITDA and FFO by us may not be comparable to other similarly titled measures of other reporting companies. EBITDA and FFO are not intended to represent cash flows for the period. EBITDA and FFO have not been presented as an alternative to operating income or as an indicator of operating performance, and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with generally accepted accounting principles.

17

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion should be read in conjunction with the consolidated financial statements appearing elsewhere in this report. Historical results and percentage relationships set forth in the consolidated statements of operations, including trends which might appear, are not necessarily indicative of future operations.

The discussion of our results of operations reported in the consolidated statements of operations compares the years ended December 31, 2000 and 1999, as well as December 31, 1999 and 1998. Certain comparisons between the periods are made on a percentage basis as well as on a weighted average GLA basis, a technique which adjusts for certain increases or decreases in the number of centers and corresponding square feet related to the development, acquisition, expansion or disposition of rental properties. The computation of weighted average GLA, however, does not adjust for fluctuations in occupancy that may occur subsequent to the original opening date.

Cautionary Statements

Certain statements made below are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. We intend such forward-looking statements to be covered by the safe harbor provisions for forward-looking statements contained in the Private Securities Reform Act of 1995 and included this statement for purposes of complying with these safe harbor provisions. Forward-looking statements, which are based on certain assumptions and describe our future plans, strategies and expectations, are generally identifiable by use of the words 'believe', 'expect', 'intend', 'anticipate', 'estimate', 'project', or similar expressions. You should not rely on forward-looking statements since they involve known and unknown risks, uncertainties and other factors which are, in some cases, beyond our control and which could materially affect our actual results, performance or achievements. Factors which may cause actual results to differ materially from current expectations include, but are not limited to, the following:

- o general economic and local real estate conditions could change (for example, our tenant's business may change if the economy changes, which might affect (1) the amount of rent they pay us or their ability to pay rent to us, (2) their demand for new space, or (3) our ability to renew or re-lease a significant amount of available space on favorable terms);
- o the laws and regulations that apply to us could change (for instance, a

change in the tax laws that apply to REITs could result in unfavorable tax treatment for us);

- o availability and cost of capital (for instance, financing opportunities may not be available to us, or may not be available to us on favorable terms);
- o our operating costs may increase or our costs to construct or acquire new properties or expand our existing properties may increase or exceed our original expectations.

General Overview

At December 31, 2000, we owned 29 centers in 20 states totaling 5,179,000 square feet of operating GLA compared to 31 centers in 22 states totaling 5,149,000 square feet of operating GLA as of December 31, 1999. The 30,000 square foot increase in GLA is comprised primarily of a net increase of 216,000 square feet due to expansions in five existing centers during the year offset by a decrease of 186,000 square feet due to the sale of our Lawrence, Kansas and McMinnville, Oregon centers in June 2000. We have approximately 97,000 square feet of expansion space under construction in our San Marcos, Texas center, which is scheduled to open during 2001.

18

In June 2000, we sold our centers in Lawrence, KS and McMinnville, OR for net proceeds of \$7.1 million. As a result of the two sales, we recognized a loss on sale of real estate of \$5.9 million. The combined net operating income of these two centers represented approximately 1% of the total portfolio's operating income. During 2000, we also sold four land outparcels for net proceeds of \$1.5 million and have included in Other income a gain on sale of \$908,000.

In May 1999, our center in Stroud, Oklahoma was destroyed by a tornado. We maintain full replacement cost insurance on properties as a whole and as a result of the insurance settlement received, we recognized a gain on disposal of the Stroud center of \$4.1 million during the year ended December 31, 1999. Approximately \$1.9 million of the insurance settlement represented business interruption insurance proceeds. The business interruption proceeds were included in Other income and were amortized over a period of fourteen months ending in June 2000. Approximately \$985,200 of these proceeds were recognized in 2000.

In December 2000, we sold the remaining Stroud land and site improvements and received net proceeds of approximately \$723,500 in January 2001. As a result of this sale, we recognized a loss of \$1,046,000 on the sale of the real estate in the fourth quarter of 2000.

A summary of the operating results for the years ended December 31, 2000, 1999 and 1998 is presented in the following table, expressed in amounts calculated on a weighted average GLA basis.

<TABLE>

<CAPTION>

	2000	1999	1998
<S>	<C>	<C>	<C>
GLA open at end of period (000's)	5,179	5,149	5,011
Weighted average GLA (000's) (1)	5,115	4,996	4,768
Outlet centers in operation	29	31	31
New centers acquired	---	1	2
Centers disposed of or sold	2	1	1
Centers expanded	5	5	1
States operated in at end of period	20	22	23
Occupancy percentage at end of period	96	97	97
Per square foot			
Revenues			
Base rentals	\$13.97	\$13.85	\$13.88
Percentage rentals	.64	.63	.65
Expense reimbursements	5.87	5.59	5.63
Other income	.79	.76	.34
Total revenues	21.27	20.83	20.50
Expenses			
Property operating	6.57	6.12	6.10
General and administrative	1.44	1.46	1.40
Interest	5.39	4.85	4.62
Depreciation and amortization	5.13	4.97	4.65
Total expenses	18.53	17.40	16.77
Income before (loss) gain on disposal or sale of real estate, minority interest and extraordinary item	\$ 2.74	\$ 3.43	\$ 3.73

(1) GLA weighted by months of operations. GLA is not adjusted for fluctuations in occupancy that may occur subsequent to the original opening date.

</TABLE>

19

Results of Operations

2000 Compared to 1999

Base rentals increased \$2.3 million, or 3%, in the 2000 period when compared to the same period in 1999. The increase is primarily due to the effect of the expansions during 2000 and the fourth quarter of 1999 plus the acquisition of the Ft. Lauderdale, FL center in November of 1999, offset by the loss of rent from the sales of the centers in Lawrence, KS and McMinnville, OR and the full year effect of the loss of the Stroud, Oklahoma center, as mentioned in the General Overview above. Base rentals per weighted average GLA increased \$.12 per square foot due to the sale of the Lawrence and McMinnville centers and the loss of the Stroud center, all of which had lower average base rentals per square foot than the portfolio average.

Percentage rentals, which represent revenues based on a percentage of tenants' sales volume above predetermined levels, increased by \$112,000 and on a weighted average GLA basis, increased \$.01 per square foot in 2000 compared to 1999. For the year ended December 31, 2000, reported same-store sales, defined as the weighted average sales per square foot reported by tenants for stores open since January 1, 1999, were flat compared with the previous year. However, same-space sales for the year ended December 31, 2000, defined as the weighted average sales per square foot reported in space open for the full duration of each comparison period, actually increased 7% to \$281 per square foot due to our efforts to re-merchandise selected centers by replacing low volume tenants with high volume tenants.

Expense reimbursements, which represent the contractual recovery from tenants of certain common area maintenance, insurance, property tax, promotional, advertising and management expenses generally fluctuates consistently with the reimbursable property operating expenses to which it relates. Expense reimbursements, expressed as a percentage of property operating expenses, decreased to 89% in 2000 from 91% in 1999 primarily as a result of a lower average occupancy rate and higher operating expenses in the 2000 period compared to the 1999 period.

Other income increased \$280,000 in 2000 as compared to 1999. The increase is primarily due to gains on sale of out parcels of land totaling \$908,000 during 2000 as compared to \$687,000 in 1999.

Property operating expenses increased by \$3.0 million, or 10%, in 2000 as compared to 1999. On a weighted average GLA basis, property operating expenses increased from \$6.12 to \$6.57 per square foot. The increases are the result of certain real estate tax assessments and higher common area maintenance expenses.

General and administrative expenses increased \$68,000, or 1%, in 2000 as compared to 1999. As a percentage of revenues, general and administrative expenses were approximately 6.8% of revenues in 2000 and 7.0% in 1999. On a weighted average GLA basis, general and administrative expenses decreased \$.02 per square foot from \$1.46 in 1999 to \$1.44 in 2000. The decrease in general and administrative expenses per square foot reflects our efforts to control general and administrative expenditures.

Interest expense increased \$3.3 million during 2000 as compared to 1999 due to additional financing necessary to fund the expansions described in the General Overview above, the acquisition in Fort Lauderdale, FL, higher average interest rates and additional amortization of deferred financing charges incurred during the year for the more than \$75 million in long-term debt obtained during 2000. Depreciation and amortization per weighted average GLA increased from \$4.97 per square foot in 1999 to \$5.13 per square foot in the 2000 period due to a higher mix of tenant finishing allowances included in buildings and improvements which are depreciated over shorter lives (i.e., over lives generally ranging from 3 to 10 years as opposed to other construction costs which are depreciated over lives ranging from 15 to 33 years).

The asset write-down recognized in 2000 represents the write off of all development costs associated with the expansion of our site in Ft. Lauderdale, FL, as well as additional costs associated with various other non-recurring development activities at other sites which were discontinued. The costs associated with the Ft. Lauderdale site were written off because we terminated our contract to purchase an additional twelve acres of land in Dania Beach/Ft. Lauderdale, FL.

20

The loss on sale of real estate during 2000 represents the loss recognized on

the sale of our centers in Lawrence, KS, McMinnville, OR and the remaining Stroud, OK land and site improvements. Net proceeds received from the sale of the centers totaled \$7.1 million. As a result of the two center sales, we recognized a loss on sale of real estate of \$5.9 million. The combined net operating income of these two centers represented approximately 1% of the total portfolio's operating income. We sold the Stroud land and site improvements in December 2000 and received net proceeds of approximately \$723,500 for the Stroud land and site improvements in January 2001. As a result of this sale, we recognized a loss of \$1,046,000 on the sale of real estate in the fourth quarter of 2000.

1999 Compared to 1998

Base rentals increased \$3.0 million, or 5%, in 1999 when compared to the same period in 1998. The increase is primarily due to the effect of a full year of rent in 1999 from the Dalton, GA center acquired on March 31, 1998 and the Sanibel, FL center acquired on July 31, 1998 as well as the expansions at five existing centers of 176,000 square feet, offset by the loss of rent from the center in Stroud, OK. Base rent per weighted average GLA decreased \$.03 per foot due to the portfolio of properties having a lower overall average occupancy rate during 1999 compared to 1998. Base rent per square foot, however, was favorably impacted during the year due to the loss of the Stroud center which had a lower average base rent per square foot than the portfolio average.

Percentage rentals increased by \$54,000 and on a weighted average GLA basis, decreased \$.02 per square foot in 1999 compared to 1998. For the year ended December 31, 1999, reported same-store sales, defined as the weighted average sales per square foot reported by tenants for stores open since January 1, 1998, were down approximately 1% with that of the previous year. However, same-space sales for the year ended December 31, 1999 actually increased 5% to \$261 per square foot due to the our efforts to re-merchandise selected centers by replacing low volume tenants with high volume tenants.

Expense reimbursements, which represent the contractual recovery from tenants of certain common area maintenance, insurance, property tax, promotional, advertising and management expenses generally fluctuates consistently with the reimbursable property operating expenses to which it relates. Expense reimbursements, expressed as a percentage of property operating expenses, decreased to 91% in 1999 from 92% in 1998 primarily as a result of a lower average occupancy rate in the 1999 period compared to the 1998 period.

Other income increased \$2.1 million in 1999 as compared to 1998. The increase is primarily due to gains on sale of out parcels of land totaling \$687,000 during 1999 as well as to the recognition of \$880,000 of business interruption insurance proceeds relating to the Stroud center.

Property operating expenses increased by \$1.5 million, or 5%, in 1999 as compared to 1998. On a weighted average GLA basis, property operating expenses increased slightly from \$6.10 to \$6.12 per square foot. Higher real estate taxes per square foot were offset by decreases in advertising and promotion expenses per square foot and lower common area maintenance expenses per square foot.

General and administrative expenses increased \$629,000, or 9%, in 1999 as compared to 1998. As a percentage of revenues, general and administrative expenses were approximately 7.0% of revenues in 1999 and 6.8% in 1998. On a weighted average GLA basis, general and administrative expenses increased \$.06 per square foot from \$1.40 in 1998 to \$1.46 in 1999. The increase in general and administrative expenses per square foot reflects the rental and related expenses for the new corporate office space to which we relocated our corporate headquarters in April 1999.

Interest expense increased \$2.2 million during 1999 as compared to 1998 due to financing the 1998 acquisitions and the 1998 and 1999 expansions. However, interest expense was favorably impacted by the insurance proceeds received from the loss of the Stroud center that were used to immediately reduce outstanding amounts under our lines of credit. Depreciation and amortization per weighted average GLA increased from \$4.65 per square foot in 1998 to \$4.97 per square foot in the 1999 period due to a higher mix of tenant finishing allowances included in buildings and improvements which are depreciated over shorter lives.

21

The gain on disposal of real estate during 1999 represents the amount of insurance proceeds from the loss of the Stroud center in excess of the carrying amount for the portion of the related assets destroyed by the tornado. The gain on sale of real estate during 1998 is due primarily to the sale of an 8,000 square foot, single tenant property in Manchester, VT.

The extraordinary losses recognized in each year represent the write-off of unamortized deferred financing costs related to debt that was extinguished during each period prior to its scheduled maturity.

Liquidity and Capital Resources

Net cash provided by operating activities was \$38.3, \$43.2 and \$35.8 million for

the years ended December 31, 2000, 1999 and 1998, respectively. The decrease in cash provided by operating activities in 2000 compared to 1999 is primarily due to a decrease in net income due to higher interest rate costs and a decrease in accounts payable. Net cash provided by operating activities increased \$7.4 million in 1999 compared to 1998 due to increases in operating income from the 1998 and 1999 acquisitions and expansions and increases in accounts payable. Net cash used in investing activities amounted to \$25.7, \$46.0 and \$79.2 million during 2000, 1999 and 1998, respectively, and reflects the acquisitions, expansions and dispositions of real estate during each year. Net cash used in investing activities also decreased in 2000 and 1999 compared to 1998 due to approximately \$4.0 and \$6.5 million in net insurance proceeds received from the loss of the Stroud center in those years respectively. Cash provided by (used in) financing activities of \$(12.5), \$(3.0) and \$46.2 million in 2000, 1999 and 1998, respectively, has fluctuated consistently with the capital needed to fund the current development and acquisition activity and reflects increases in dividends paid during 2000, 1999 and 1998.

During 2000, we added a net of approximately 216,000 square feet of expansions in five existing centers. In addition, we have approximately 97,000 square feet of expansion space under construction at our San Marcos center, which is scheduled to open in 2001. Commitments for construction of this project (which represent only those costs contractually required to be paid by us) amounted to \$4.0 million at December 31, 2000.

We are involved in the pre-development stage of a new 400,000 square foot outlet center in Myrtle Beach, South Carolina. This center is being developed by Tanger-Warren Development, LLC ("Tanger-Warren") which was formed in August 2000 to identify, acquire and develop sites exclusively for us. Based on anticipated successful permitting and pre-leasing, we expect stores to begin opening in late 2002. See "Joint Ventures" for discussion of the formation of Tanger-Warren.

We have an option to purchase the retail portion of a site at the Bourne Bridge Rotary in Cape Cod, Massachusetts. Based on tenant demand, we plan to develop a new 250,000 square foot outlet center. The entire site will contain more than 750,000 square feet of mixed-use entertainment, retail, office and residential community built in the style of a Cape Cod Village. The local and state planning authorities are currently reviewing the project and final approvals are anticipated by the end of 2001. Due to the extensive amount of site work and road construction, stores are not expected to be open until mid 2003.

The developments or expansions that we have planned or anticipated may not be started or completed as scheduled, or may not result in accretive funds from operations. In addition, we regularly evaluate acquisition or disposition proposals and engage from time to time in negotiations for acquisitions or dispositions of properties. We may also enter into letters of intent for the purchase or sale of properties. Any prospective acquisition or disposition that is being evaluated or which is subject to a letter of intent may not be consummated, or if consummated, may not result in accretive funds from operations.

In November 2000, we terminated our contract to purchase an additional twelve acres of land in Dania Beach/Ft. Lauderdale, Florida. Because of this event, we have written off all development costs associated with the expansion of our site in Ft. Lauderdale, as well as additional costs associated with various other non-recurring development activities at other sites which were discontinued. The total non-cash, non-recurring charge for abandoned development costs in the fourth quarter of 2000 was \$1.8 million.

22

In May 2000, the demand notes receivable totaling \$3.4 million from Stanley K. Tanger, the Company's Chairman of the Board and Chief Executive Officer, were converted into two separate term notes of which \$2.5 million is due from Stanley K. Tanger and \$845,000 is due from Steven B. Tanger, the Company's President and Chief Operating Officer. The notes amortize evenly over five years with principal and interest at a rate of 8% per annum due quarterly. The balances of these notes at December 31, 2000 were \$2.1 million and \$773,000, respectively.

Debt Financings

On January 25, 2000, we entered into a two year unsecured loan with Fleet National Bank and Bank of America for an aggregate of \$20.0 million with interest payable at LIBOR plus 2.25%. At the same time, we entered into interest rate swap agreements on notional amounts totaling \$20.0 million with the same institutions that effectively fixed the interest rate on this loan at 8.75%. The proceeds were used to reduce amounts outstanding under the existing lines of credit.

On July 28, 2000, we entered into a five year collateralized term loan with Wells Fargo Bank for \$29.5 million with interest payable at LIBOR plus 1.75%. The proceeds were used to reduce amounts outstanding under the existing lines of credit.

On August 29, 2000, we entered into a ten year collateralized term loan with Woodmen of the World Life Insurance Society for \$16.7 million with interest

payable at a fixed rate of 8.86%. The proceeds were used to reduce amounts outstanding under the existing lines of credit.

On September 8, 2000, we renewed a \$9.2 million collateralized loan with New York Life Insurance Company for five years at a fixed interest rate of 9.125%.

At December 31, 2000, approximately 61% of the outstanding long-term debt represented unsecured borrowings and approximately 70% of our real estate portfolio was unencumbered. The average interest rate, including loan cost amortization, on average debt outstanding for the year ended December 31, 2000 was 8.6%.

We extended the maturities of our four unsecured lines of credit totaling \$100 million with Bank of America, Bank One, Fleet National Bank and SouthTrust Bank until at least June 30, 2002.

On February 9, 2001, the Operating Partnership issued \$100 million of 9.125% senior, unsecured notes, maturing on February 15, 2008. The net proceeds of \$97 million were used to repay all of the outstanding indebtedness under the \$75 million 8.75% senior, unsecured notes which were due March 11, 2001. The net proceeds were also used to repay the \$20 million LIBOR plus 2.25% term loan due January 2002 and to terminate related interest rate swap agreements with notional amounts of \$20 million. The remaining proceeds were used for general operating purposes.

We intend to retain the ability to raise additional capital, including public debt as described above, to pursue attractive investment opportunities that may arise and to otherwise act in a manner that we believe to be in our best interest and our shareholders' interests. We maintain revolving lines of credit that provide for unsecured borrowings up to \$100 million, of which \$58.5 million was available for additional borrowings at December 31, 2000.

After giving effect to the February 2001 debt offering, the Company and the Operating Partnership under joint registration, could issue up to \$100 million in additional equity securities. We are currently in the process of restocking our shelf registration for the ability to issue up to \$200 million in debt and equity securities, respectively. We may also consider selling certain properties that do not meet our long-term investment criteria as well as outparcels on existing properties to generate capital to reinvest into other attractive investment opportunities. Based on cash provided by operations, existing credit facilities, ongoing negotiations with certain financial institutions, the February 2001 bond offering and funds available under the shelf registration, we believe that we have access to the necessary financing to fund the planned capital expenditures during 2001.

We anticipate that adequate cash will be available to fund our operating and administrative expenses, regular debt service obligations, and the payment of dividends in accordance with REIT requirements in both the short and long term. Although we receive most of our rental payments on a monthly basis, distributions to shareholders are made quarterly and interest payments on the senior, unsecured notes are made semi-annually. Amounts accumulated for such payments will be used in the interim to reduce the outstanding borrowings under the existing lines of credit or invested in short-term money market or other suitable instruments. Certain of our debt agreements limit the payment of dividends such that dividends will not exceed funds from operations, as defined in the agreements, for the prior fiscal year on an annual basis or 95% of FFO on a cumulative basis from the date of the agreement.

23

Joint Ventures

Effective August 7, 2000, we announced the formation of a joint venture with C. Randy Warren Jr., former Senior Vice President of Leasing of the Company. The new entity, Tanger-Warren Development, LLC ("Tanger-Warren"), was formed to identify, acquire and develop sites exclusively for us. We agreed to be co-managing general partners, each with 50% ownership interest in the joint venture and any entities formed with respect to a specific project. The investment in Tanger-Warren is accounted for under the equity method of accounting. Equity in earnings was not significant in 2000. At December 31, 2000 our investment in Tanger-Warren was approximately \$116,000.

Market Risk

We are exposed to various market risks, including changes in interest rates. Market risk is the potential loss arising from adverse changes in market rates and prices, such as interest rates. We do not enter into derivatives or other financial instruments for trading or speculative purposes.

We negotiate long-term fixed rate debt instruments and enter into interest rate swap agreements to manage our exposure to interest rate changes on our floating rate debt. The swaps involve the exchange of fixed and variable interest rate payments based on a contractual principal amount and time period. Payments or receipts on the agreements are recorded as adjustments to interest expense. In January 2000, we entered into interest rate swap agreements on notional amounts

totaling \$20.0 million. In order to fix the interest rate at 8.75%, we paid \$162,000. As mentioned in "Debt Financings" above, these agreements subsequently were terminated in February 2001 at a cost of \$295,200. In addition, approximately \$77,000 of unamortized costs related to fixing the interest rate and \$103,000 of unamortized debt issuance costs were written off in February 2001. In December 2000, we entered into another interest rate swap agreement with a notional amount of \$25.0 million. This agreement fixes the 30-day LIBOR index at 5.97% through January 2003. At December 31, 2000, we would have had to pay \$152,800 to terminate this agreement. A 1% decrease in the 30-day LIBOR index would increase this amount by approximately \$475,000. The fair value is based on dealer quotes, considering current interest rates.

The fair market value of long-term fixed interest rate debt is subject to interest rate risk. Generally, the fair market value of fixed interest rate debt will increase as interest rates fall and decrease as interest rates rise. The estimated fair value of our total long-term debt at December 31, 2000 was \$346.1 million while the recorded value was \$346.8 million, respectively. A 1% increase from prevailing interest rates at December 31, 2000 would result in a decrease in fair value of total long-term debt by approximately \$5.1 million. Fair values were determined from quoted market prices, where available, using current interest rates considering credit ratings and the remaining terms to maturity.

24

Funds from Operations

We believe that for a clear understanding of our consolidated historical operating results, FFO should be considered along with net income as presented in the audited consolidated financial statements included elsewhere in this report. FFO is presented because it is a widely accepted financial indicator used by certain investors and analysts to analyze and compare one equity REIT with another on the basis of operating performance. FFO is generally defined as net income (loss), computed in accordance with generally accepted accounting principles, before extraordinary items and gains (losses) on sale of depreciable operating properties, plus depreciation and amortization uniquely significant to real estate. We caution that the calculation of FFO may vary from entity to entity and as such the presentation of FFO by us may not be comparable to other similarly titled measures of other reporting companies. FFO does not represent net income or cash flow from operations as defined by generally accepted accounting principles and should not be considered an alternative to net income as an indication of operating performance or to cash flows from operations as a measure of liquidity. FFO is not necessarily indicative of cash flows available to fund dividends to shareholders and other cash needs.

In October 1999, the National Association of Real Estate Investment Trusts ("NAREIT") issued interpretive guidance regarding the calculation of FFO. NAREIT's leadership determined that FFO should include both recurring and non-recurring operating results, except those results defined as extraordinary items under generally accepted accounting principles and gains and losses from sales of depreciable operating property. All REITs were encouraged to implement the recommendations of this guidance effective for fiscal periods beginning in 2000 for all periods presented in financial statements or tables. We adopted the new NAREIT clarification beginning January 1, 2000. The adoption of the new method had the impact of reducing FFO from the amount originally reported of \$39,748 in 1998 to \$37,048 as a result of an asset write down of \$2.7 million. Below is a calculation of FFO under the new method for the years ended December 31, 2000, 1999 and 1998 as well as actual cash flow and other data for those years, respectively (in thousands).

<TABLE>

<CAPTION>

	2000	1999	1998
Funds from Operations:			
<S>	<C>	<C>	<C>
Net income	\$ 4,312	\$ 15,588	\$ 11,827
Adjusted for:			
Extraordinary item-loss on early extinguishment of debt	---	249	332
Minority interest	956	5,374	3,944
Depreciation and amortization uniquely significant to real estate	25,954	24,603	21,939
Loss (gain) on disposal or sale of real estate	6,981	(4,141)	(994)
Funds from operations before minority interest (1)	\$ 38,203	\$ 41,673	\$ 37,048
Cash flow provided by (used in):			
Operating activities	38,303	43,175	35,787
Investing activities	(25,698)	(45,959)	(79,236)
Financing activities	(12,474)	(3,043)	46,172
Weighted average shares outstanding (2)	11,706	11,698	11,847

- (1) For the years ended December 31, 2000 and 1999, includes \$908 and \$687 in gains on sales of outparcels of land.
- (2) Assumes our preferred shares, share and unit options and partnership units of the Operating Partnership held by the minority interest are all converted to our common shares.

</TABLE>

25

New Accounting Pronouncements

The Financial Accounting Standards Board ("FASB") has issued Statement of Financial Accounting Standards No. 133, "Accounting for Derivative Instruments and Hedging Activities", as amended by FAS 137 and FAS 138 (collectively, "FAS 133"). FAS 133 is effective for all fiscal quarters of all fiscal years beginning after June 15, 2000; accordingly, we adopted FAS 133 on January 1, 2001. Upon adoption on January 1, 2001, we recorded a cumulative effect adjustment of \$216,500, net of minority interest, in Other comprehensive income (loss).

During 2000, the American Institute of Certified Public Accountants' Accounting Standards Executive Committee issued an exposure draft Statement of Position ("SOP") regarding the capitalization of costs associated with property, plant and equipment. Under the proposed SOP, all property, plant and equipment related costs would be expensed unless the costs are directly identifiable with specific projects and general and administrative and overhead costs which are not payroll or payroll related and not directly related to the project would be expensed as incurred. The expected effective date of the final SOP is expected in 2002 and currently we are evaluating the effects it may have on our results of operations and financial position.

In December 1999, the Securities Exchange Commission ("SEC") staff issued Staff Accounting Bulletin 101 ("SAB 101"), "Revenue Recognition in Financial Statements". SAB 101 discusses the SEC staff's views on certain revenue recognition transactions. The adoption of this SAB had no material effect on our results of operations or financial position.

Economic Conditions and Outlook

The majority of our leases contain provisions designed to mitigate the impact of inflation. Such provisions include clauses for the escalation of base rent and clauses enabling us to receive percentage rentals based on tenants' gross sales (above predetermined levels, which we believe often are lower than traditional retail industry standards) which generally increase as prices rise. Most of the leases require the tenant to pay their share of property operating expenses, including common area maintenance, real estate taxes, insurance and advertising and promotion, thereby reducing exposure to increases in costs and operating expenses resulting from inflation.

While factory outlet stores continue to be a profitable and fundamental distribution channel for brand name manufacturers, some retail formats are more successful than others. As typical in the retail industry, certain tenants have closed, or will close, certain stores by terminating their lease prior to its natural expiration or as a result of filing for protection under bankruptcy laws.

As part of our strategy of aggressively managing our assets, we are strengthening the tenant base in several of our centers by adding strong new anchor tenants, such as Polo Ralph Lauren, Nike, GAP, Tommy Hilfiger and Nautica. To accomplish this goal, stores may remain vacant for a longer period of time in order to recapture enough space to meet the size requirement of these upscale, high volume tenants. Consequently, we anticipate that our average occupancy level will remain strong, but may be more in line with the industry average.

Approximately 30% of our lease portfolio is scheduled to expire during the next two years. Approximately 701,000 square feet of space is up for renewal during 2001 and approximately 868,000 square feet will come up for renewal in 2002. If we were unable to successfully renew or release a significant amount of this space on favorable economic terms, the loss in rent could have a material adverse effect on our results of operations.

26

Existing tenants' sales have remained stable and renewals by existing tenants have remained strong. The existing tenants have already renewed approximately 254,000, or 36%, of the square feet scheduled to expire in 2001. In addition, we continue to attract and retain additional tenants. Our factory outlet centers typically include well-known, national, brand name companies. By maintaining a broad base of creditworthy tenants and a geographically diverse portfolio of properties located across the United States, we reduce our operating and leasing risks. No one tenant (including affiliates) accounts for more than 6% of our combined base and percentage rental revenues. Accordingly, we do not expect any material adverse impact on our results of operation and financial condition as a

result of leases to be renewed or stores to be released.

Item 8. Financial Statements and Supplementary Data

The information required by this Item is set forth at the pages indicated in Item 14(a) below.

Item 9. Changes in and Disagreements With Accountants on Accounting and Financial Disclosure

Not applicable.

27

PART III

Certain information required by Part III is omitted from this Report in that the registrant will file a definitive proxy statement pursuant to Regulation 14A (the "Proxy Statement") not later than 120 days after the end of the fiscal year covered by this Report, and certain information included therein is incorporated herein by reference. Only those sections of the Proxy Statement which specifically address the items set forth herein are incorporated by reference.

Item 10. Directors and Executive Officers of the Registrant

The information concerning our directors required by this Item is incorporated by reference to our Proxy Statement.

The information concerning our executive officers required by this Item is incorporated by reference herein to the section in Part I, Item 4, entitled "Executive Officers of the Registrant".

The information regarding compliance with Section 16 of the Securities and Exchange Act of 1934 is to be set forth in the Proxy Statement and is hereby incorporated by reference.

Item 11. Executive Compensation

The information required by this Item is incorporated by reference to our Proxy Statement.

Item 12. Security Ownership of Certain Beneficial Owners and Management

The information required by this Item is incorporated by reference to our Proxy Statement.

Item 13. Certain Relationships and Related Transactions

The information required by this Item is incorporated by reference to our Proxy Statement.

PART IV

Item 14. Exhibits, Financial Statements Schedules, and Reports on Form 8-K

(a) Documents filed as a part of this report:

1. Financial Statements

Report of Independent Accountants	F-1
Consolidated Balance Sheets-December 31, 2000 and 1999	F-2
Consolidated Statements of Operations- Years Ended December 31, 2000, 1999 and 1998	F-3
Consolidated Statements of Shareholders' Equity- For the Years Ended December 31, 2000, 1999 and 1998	F-4
Consolidated Statements of Cash Flows- Years Ended December 31, 2000, 1999 and 1998	F-5
Notes to Consolidated Financial Statements	F-6 to F-15

2. Financial Statement Schedule

Schedule III

Report of Independent Accountants	F-16
Real Estate and Accumulated Depreciation	F-17 to F-18

28

All other schedules have been omitted because of the absence of conditions under which they are required or because the required information is given in the above-listed financial statements or notes thereto.

3. Exhibits

Exhibit No.	Description
3.1	Amended and Restated Articles of Incorporation of the Company. (Note 6)
3.1A	Amendment to Amended and Restated Articles of Incorporation dated May 29, 1996. (Note 6)
3.1B	Amendment to Amended and Restated Articles of Incorporation dated August 20, 1998. (Note 9)
3.1C	Amendment to Amended and Restated Articles of Incorporation dated September 30, 1999. (Note 11)
3.2	Restated By-Laws of the Company. (Note 11)
3.3	Amended and Restated Agreement of Limited Partnership for the Operating Partnership. (Note 11)
4.1	Form of Deposit Agreement, by and between the Company and the Depository, including Form of Depository Receipt. (Note 1)
4.2	Form of Preferred Stock Certificate. (Note 1)
4.3	Rights Agreement, dated as of August 20, 1998, between Tanger Factory Outlet Centers, Inc. and BankBoston, N.A., which includes the form of Articles of Amendment to the Amended and Restated Articles of Incorporation, designating the preferences, limitations and relative rights of the Class B Preferred Stock as Exhibit A, the form of Right Certificate as Exhibit B and the Summary of Rights as Exhibit C. (Note 8)
10.1	Amended and Restated Unit Option Plan. (Note 9)
10.2	Amended and Restated Share Option Plan of the Company. (Note 9)
10.3	Form of Stock Option Agreement between the Company and certain Directors. (Note 3)
10.4	Form of Unit Option Agreement between the Operating Partnership and certain employees. (Note 3)
10.5	Amended and Restated Employment Agreement for Stanley K. Tanger, as of January 1, 1998. (Note 9)
10.6	Amended and Restated Employment Agreement for Steven B. Tanger, as of January 1, 1998. (Note 9)
10.7	Amended and Restated Employment Agreement for Willard Albea Chafin, Jr., as of January 1, 1999. (Note 9)
10.8	Amended and Restated Employment Agreement for Rochelle Simpson, as of January 1, 1999. (Note 9)
10.9	Not applicable.
10.10	Amended and Restated Employment Agreement for Frank C. Marchisello, Jr., as of January 1, 1999. (Note 11)
10.11	Registration Rights Agreement among the Company, the Tanger Family Limited Partnership and Stanley K. Tanger. (Note 2)
29	
10.11A	Amendment to Registration Rights Agreement among the Company, the Tanger Family Limited Partnership and Stanley K. Tanger. (Note 4)
10.12	Agreement Pursuant to Item 601(b)(4)(iii)(A) of Regulation S-K. (Note 2)
10.13	Assignment and Assumption Agreement among Stanley K. Tanger, Stanley K. Tanger & Company, the Tanger Family Limited Partnership, the Operating Partnership and the Company. (Note 2)
10.14	Promissory Notes by and between the Operating Partnership and John Hancock Mutual Life Insurance Company aggregating \$66,500,000. (Note 10)

- 10.15 Form of Senior Indenture. (Note 5)
- 10.16 Form of First Supplemental Indenture (to Senior Indenture). (Note 5)
- 10.16A Form of Second Supplemental Indenture (to Senior Indenture) dated October 24, 1997 among Tanger Properties Limited Partnership, Tanger Factory Outlet Centers, Inc. and State Street Bank & Trust Company. (Note 7)
- 10.17 Promissory Note 05/16/2000
- 10.18 Promissory Note 05/16/2000
- 21.1 List of Subsidiaries. (Note 11)
- 23.1 Consent of PricewaterhouseCoopers LLP.

Notes to Exhibits:

- 1. Incorporated by reference to the exhibits to the Company's Registration Statement on Form S-11 filed October 6, 1993, as amended.
- 2. Incorporated by reference to the exhibits to the Company's Registration Statement on Form S-11 filed May 27, 1993, as amended.
- 3. Incorporated by reference to the exhibits to the Company's Annual Report on Form 10-K for the year ended December 31, 1993.
- 4. Incorporated by reference to the exhibits to the Company's Annual Report on Form 10-K for the year ended December 31, 1995.
- 5. Incorporated by reference to the exhibits to the Company's Current Report on Form 8-K dated March 6, 1996.
- 6. Incorporated by reference to the exhibits to the Company's Annual Report on Form 10-K for the year ended December 31, 1996.
- 7. Incorporated by reference to the exhibits to the Company's Current Report on Form 8-K dated October 24, 1997.
- 8. Incorporated by reference to Exhibit 1.1 to the Company's Registration Statement on Form 8-A, filed August 24, 1998.
- 9. Incorporated by reference to the exhibits to the Company's Annual Report on Form 10-K for the year ended December 31, 1998.
- 10. Incorporated by reference to the exhibit to the Company's Quarterly Report on 10-Q for the quarter ended March 31, 1999.
- 11. Incorporated by reference to the exhibits to the Company's Annual Report on Form 10-K for the year ended December 31, 1999.

(b) Reports on Form 8-K - none.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

TANGER FACTORY OUTLET CENTERS, INC.

By: /s/ Stanley K. Tanger

Stanley K. Tanger
Chairman of the Board and
Chief Executive Officer

March 30, 2001

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated:

Signature	Title	Date
/s/ Stanley K. Tanger ----- Stanley K. Tanger	Chairman of the Board and Chief Executive Officer (Principal Executive Officer)	March 30, 2001
/s/ Steven B. Tanger ----- Steven B. Tanger	Director, President and Chief Operating Officer	March 30, 2001
/s/ Frank C. Marchisello, Jr. -----	Senior Vice President and Chief Financial Officer	March 30, 2001

Frank C. Marchisello, Jr. (Principal Financial and Accounting Officer)

/s/ Jack Africk Director March 30, 2001

Jack Africk

/s/ William G. Benton Director March 30, 2001

William G. Benton

/s/ Thomas E. Robinson Director March 30, 2001

Thomas E. Robinson

31

REPORT OF INDEPENDENT ACCOUNTANTS

To the Board of Directors and Shareholders of
TANGER FACTORY OUTLET CENTERS, INC. AND SUBSIDIARIES:

In our opinion, the accompanying consolidated balance sheets and the related consolidated statements of operations, shareholders' equity and cash flows present fairly, in all material respects, the financial position of Tanger Factory Outlet Centers, Inc. at December 31, 2000 and 1999, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2000, in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the Company's management; our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States of America, which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for the opinion expressed above.

Greensboro, NC
January 18, 2001, except for the information presented in Note 16 for which the date is March 12, 2001

F-1

<TABLE>
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TANGER FACTORY OUTLET CENTERS, INC. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(In thousands, except share data)

December 31,	2000
1999	
-----	-----
ASSETS	
Rental Property	
<S>	<C>
<C>	
Land	\$ 59,858
\$ 63,045	
Buildings, improvements and fixtures	505,554
484,277	
Developments under construction	19,516
18,894	
-----	-----
	584,928
566,216	
Accumulated depreciation	(122,365)

(104,511)	

Rental property, net	462,563
461,705	
Cash and cash equivalents	634
503	
Deferred charges, net	8,566
8,176	
Other assets	15,645
19,685	

Total assets	\$ 487,408
\$ 490,069	
=====	
=====	
LIABILITIES AND SHAREHOLDERS' EQUITY	
Liabilities	
Long-term debt	
Senior, unsecured notes	\$ 150,000
\$ 150,000	
Mortgages payable	135,313
90,652	
Term note, unsecured	20,000
-	
Lines of credit	41,530
88,995	

	346,843
329,647	
Construction trade payables	9,784
6,287	
Accounts payable and accrued expenses	12,807
13,081	

Total liabilities	369,434
349,015	

Commitments	
Minority interest	27,097
33,290	

Shareholders' equity	
Preferred shares, \$.01 par value, 1,000,000 shares authorized, 80,600 and 85,270 shares issued and outstanding at December 31, 2000 and 1999	1
1	
Common shares, \$.01 par value, 50,000,000 shares authorized, 7,918,911 and 7,876,835 shares issued and outstanding at December 31, 2000 and 1999	79
79	
Paid in capital	136,358
136,571	
Distributions in excess of net income	(45,561)
(28,887)	

Total shareholders' equity	90,877
107,764	

Total liabilities and shareholders' equity	\$ 487,408
\$ 490,069	
=====	
=====	

The accompanying notes are an integral part of these consolidated financial statements.
</TABLE>

F-2

<TABLE>
<CAPTION>

TANGER FACTORY OUTLET CENTERS, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF OPERATIONS
(In thousands, except per share data)

Year Ended December

	2000	1999	
31,			
1998			

REVENUES			
<S>	<C>	<C>	
<C>			
Base rentals	\$ 71,457	\$ 69,180	\$
66,187			
Percentage rentals	3,253	3,141	
3,087			
Expense reimbursements	30,046	27,910	
26,852			
Other income	4,065	3,785	
1,640			

Total revenues	108,821	104,016	
97,766			

EXPENSES			
Property operating	33,623	30,585	
29,106			
General and administrative	7,366	7,298	
6,669			
Interest	27,565	24,239	
22,028			
Depreciation and amortization	26,218	24,824	
22,154			
Asset write-down	1,800	---	
2,700			

Total expenses	96,572	86,946	
82,657			

Income before gain on disposal or sale of real estate, minority interest and extraordinary item	12,249	17,070	
15,109			
(Loss)/gain on disposal or sale of real estate	(6,981)	4,141	
994			

Income before minority interest and extraordinary item	5,268	21,211	
16,103			
Minority interest	(956)	(5,374)	
(3,944)			

Income before extraordinary item	4,312	15,837	
12,159			
Extraordinary item - Loss on early extinguishment of debt, net of minority interest of \$96 and \$128	---	(249)	
(332)			

Net income	4,312	15,588	
11,827			
Less applicable preferred share dividends	(1,823)	(1,917)	
(1,911)			

Net income available to common shareholders	\$ 2,489	\$ 13,671	\$
9,916			
=====			
=====			
Basic earnings per common share:			
Income before extraordinary item	\$ 0.32	\$ 1.77	
\$ 1.30			
Extraordinary item	---	(0.03)	
(0.04)			

Net income	\$ 0.32	\$ 1.74	
\$ 1.26			
=====			
=====			
Diluted earnings per common share:			
Income before extraordinary item	\$ 0.31	\$ 1.77	

\$ 1.28		
Extraordinary item	---	(0.03)
(0.04)		

Net income	\$ 0.31	\$ 1.74
\$ 1.24		
=====		
=====		

The accompanying notes are an integral part of these consolidated financial statements.

</TABLE>

F-3

<TABLE>

<CAPTION>

TANGER FACTORY OUTLET CENTERS, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY
For the Years Ended December 31, 2000, 1999, and 1998
(In thousands, except share data)

Total	Preferred	Common	Paid in	Distributions	
Shareholders'	Shares	Shares	Capital	in excess of	
Equity				Net Income	

<S>	<C>	<C>	<C>	<C>	<C>
<C>					
Balance, December 31, 1997	\$ 1	\$ 78	\$ 137,020	\$ (14,980)	\$
122,119					
Conversion of 2,419 preferred shares into 21,790 common shares	---	1	(1)	---	

Issuance of 31,880 common shares upon exercise of unit options	---	---	762	---	
762					
Repurchase and retirement of 10,000 common shares	---	---	(216)	---	
(216)					
Compensation under unit Option Plan	---	---	142	---	
142					
Adjustment for minority interest in the Operating Partnership	---	---	(177)	---	
(177)					
Net income	---	---	---	11,827	
11,827					
Preferred dividends (\$21.17 per share)	---	---	---	(1,894)	
(1,894)					
Common dividends (\$2.35 per share)	---	---	---	(18,524)	
(18,524)					

Balance, December 31, 1998	1	79	137,530	(23,571)	
114,039					
Conversion of 3,000 preferred shares into 27,029 common shares	---	1	(1)	---	

Issuance of 500 common shares upon exercise of unit options	---	---	12	---	
12					
Repurchase and retirement of 48,300 common shares	---	(1)	(957)	---	
(958)					
Adjustment for minority interest in the Operating Partnership	---	---	(13)	---	
(13)					
Net income	---	---	---	15,588	
15,588					
Preferred dividends (\$21.76 per share)	---	---	---	(1,918)	
(1,918)					
Common dividends (\$2.42 per share)	---	---	---	(18,986)	
(18,986)					

Balance, December 31, 1999	1	79	136,571	(28,887)	
107,764					
Conversion of 4,670 preferred shares into 42,076 common shares	---	---	---	---	

Adjustment for minority interest in the Operating Partnership	---	---	(213)	---	

(213)					
Net income	---	---	---	4,312	
4,312					
Preferred dividends (\$21.87 per share)	---	---	---	(1,840)	
(1,840)					
Common dividends (\$2.43 per share)	---	---	---	(19,146)	
(19,146)					

Balance, December 31, 2000	\$ 1	\$ 79	\$ 136,358	\$ (45,561)	\$
90,877					
=====					

The accompanying notes are an integral part of these consolidated financial statements.
</TABLE>

F-4

<TABLE>
<CAPTION>

TANGER FACTORY OUTLET CENTERS, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
(In thousands)

31,	Year Ended December	
	2000	1999
1998		

OPERATING ACTIVITIES		
<S>	<C>	<C>
<C>		
Net income	\$ 4,312	\$ 15,588
11,827		
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	26,218	24,824
22,154		
Amortization of deferred financing costs	1,264	1,005
1,076		
Minority interest	956	5,278
3,816		
Loss on early extinguishment of debt	---	345
460		
Asset write-down	1,800	---
2,700		
Gain on disposal or sale of real estate	6,981	(4,141)
(994)		
Gain on sale of outparcels of land	(908)	(687)

Straight-line base rent adjustment	92	(214)
(688)		
Compensation under Unit Option Plan	---	---
195		
Increase (decrease) due to changes in:		
Other assets	(2,138)	(1,181)
(1,956)		
Accounts payable and accrued expenses	(274)	2,358
(2,803)		

Net cash provided by operating activities	38,303	43,175
35,787		

INVESTING ACTIVITIES		
Acquisition of rental properties	---	(15,500)
(44,650)		
Additions to rental properties	(36,056)	(34,224)
(35,252)		
Additions to deferred lease costs	(2,238)	(1,862)
(1,895)		
Net proceeds from sale of real estate	8,598	1,987
2,561		
Net insurance proceeds from property losses	4,046	6,451

Advances to officer, net	(48)	(2,811)

Net cash used in investing activities	(25,698)	(45,959)
(79,236)		

FINANCING ACTIVITIES			
Repurchase of common shares (216)	---	(958)	
Cash dividends paid (20,418)	(20,986)	(20,904)	
Distributions to minority interest (7,128)	(7,362)	(7,325)	
Proceeds from mortgages payable ---	46,160	66,500	
Repayments on mortgages payable (1,260)	(1,499)	(48,638)	
Proceeds from revolving lines of credit 152,760	126,435	118,555	
Repayments on revolving lines of credit (78,065)	(153,900)	(109,255)	
Additions to deferred financing costs (263)	(1,322)	(1,030)	
Proceeds from exercise of unit options 762	---	12	

Net cash provided by (used in) financing activities 46,172	(12,474)	(3,043)	

Net increase (decrease) in cash and cash equivalents 2,723	131	(5,827)	
Cash and cash equivalents, beginning of period 3,607	503	6,330	

Cash and cash equivalents, end of period 6,330	\$ 634	\$ 503	\$
=====			

The accompanying notes are an integral part of these consolidated financial statements.
</TABLE>

F-5

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. Organization of the Company

Tanger Factory Outlet Centers, Inc. (the "Company"), a fully-integrated, self-administered, self-managed real estate investment trust ("REIT"), develops, owns and operates factory outlet centers. Recognized as one of the largest owners and operators of factory outlet centers in the United States, the Company owned and operated 29 factory outlet centers located in 20 states with a total gross leasable area of approximately 5.2 million square feet at the end of 2000. The Company provides all development, leasing and management services for its centers.

The factory outlet centers and other assets of the Company's business are held by, and all of its operations are conducted by, Tanger Properties Limited Partnership (the "Operating Partnership"). The Company owns the majority of the units of partnership interest issued by the Operating Partnership (the "Units") through its two wholly-owned subsidiaries, the Tanger GP Trust and the Tanger LP Trust. The Tanger GP Trust controls the Operating Partnership as its sole general partner. The Tanger LP Trust holds a limited partnership interest. The Tanger family, through its ownership of the Tanger Family Limited Partnership ("TFLP"), holds the remaining Units as a limited partner. Stanley K. Tanger, the Company's Chairman of the Board and Chief Executive Officer, is the sole general partner of TFLP.

As of December 31, 2000, the Company's wholly owned subsidiaries owned 7,918,911 Units, and 80,600 Preferred Units (which are convertible into approximately 726,203 limited partnership Units) and TFLP owned 3,033,305 Units. TFLP's Units are exchangeable, subject to certain limitations to preserve the Company's status as a REIT, on a one-for-one basis for common shares of the Company. Preferred Units are automatically converted into limited partnership Units to the extent of any conversion of preferred shares of the Company into common shares of the Company.

2. Summary of Significant Accounting Policies

Principles of Consolidation - The consolidated financial statements include the accounts of the Company, its wholly-owned subsidiaries and the Operating Partnership. All significant intercompany balances and transactions have been eliminated in consolidation.

Minority Interest - Minority interest reflects TFLP's percentage ownership

of the Operating Partnership's Units. Income is allocated to TFLP based on its respective ownership interest.

Use of Estimates - The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Operating Segments - The Company aggregates the financial information of all its centers into one reportable operating segment because the centers all have similar economic characteristics and provide similar products and services to similar types and classes of customers.

Rental Properties - Rental properties are recorded at cost less accumulated depreciation. Costs incurred for the acquisition, construction, and development of properties are capitalized. Depreciation is computed on the straight-line basis over the estimated useful lives of the assets. The Company generally uses estimated lives ranging from 25 to 33 years for buildings, 15 years for land improvements and seven years for equipment. Expenditures for ordinary maintenance and repairs are charged to operations as incurred while significant renovations and improvements, including tenant finishing allowances, that improve and/or extend the useful life of the asset are capitalized and depreciated over their estimated useful life.

F-6

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Buildings, improvements and fixtures consist primarily of permanent buildings and improvements made to land such as landscaping and infrastructure and costs incurred in providing rental space to tenants. Interest costs capitalized during 2000, 1999 and 1998 amounted to \$1,020,000, \$1,242,000, and \$762,000, and development costs capitalized amounted to \$843,000, \$1,711,000, and \$1,903,000, respectively. Depreciation expense for each of the years ended December 31, 2000, 1999 and 1998 was \$24,239,000, \$23,095,000, and \$20,873,000, respectively.

The pre-construction stage of project development involves certain costs to secure land control and zoning and complete other initial tasks essential to the development of the project. These costs are transferred from other assets to developments under construction when the pre-construction tasks are completed. Costs of potentially unsuccessful pre-construction efforts are charged to operations when the project is abandoned.

Cash and Cash Equivalents - All highly liquid investments with an original maturity of three months or less at the date of purchase are considered to be cash and cash equivalents. Cash balances at a limited number of banks may periodically exceed insurable amounts. The Company believes that it mitigates its risk by investing in or through major financial institutions. Recoverability of investments is dependent upon the performance of the issuer.

Accounting for Joint Ventures - Effective August 7, 2000, the Company announced it entered into a joint venture with C. Randy Warren Jr., former Senior Vice President of Leasing of the Company. The new entity, Tanger-Warren Development, LLC ("Tanger-Warren"), was formed to identify, acquire and develop sites for the Company. The Company and Mr. Warren agreed to be co-managing general partners, each with 50% ownership interest in the joint venture and any entities formed with respect to a specific project. The investment in Tanger-Warren is accounted for under the equity method of accounting. Equity in earnings was insignificant in 2000. At December 31, 2000 the Company's investment in Tanger-Warren was approximately \$116,000.

Deferred Charges - Deferred lease costs consist of fees and costs incurred to initiate operating leases and are amortized over the average minimum lease term. Deferred financing costs include fees and costs incurred to obtain long-term financing and are being amortized over the terms of the respective loans. Unamortized deferred financing costs are charged to expense when debt is retired before the maturity date.

Impairment of Long-Lived Assets - Rental property held and used by an entity is reviewed for impairment in the event that facts and circumstances indicate the carrying amount of an asset may not be recoverable. In such an event, the Company compares the estimated future undiscounted cash flows associated with the asset to the asset's carrying amount, and if less, recognizes an impairment loss in an amount by which the carrying amount exceeds its fair value. The Company believes that no material impairment existed at December 31, 2000.

Derivatives - The Company selectively enters into interest rate protection agreements to mitigate changes in interest rates on its variable rate borrowings. The notional amounts of such agreements are used to measure the interest to be paid or received and do not represent the amount of exposure to loss. None of these agreements are used for speculative or trading purposes. The cost of these agreements are included in deferred financing costs and are

amortized on a straight-line basis over the life of the agreements.

The Financial Accounting Standards Board ("FASB") has issued Statement of Financial Accounting Standards No. 133, "Accounting for Derivative Instruments and Hedging Activities", as amended by FAS 137 and FAS 138 (collectively, "FAS 133"). FAS 133 is effective for all fiscal quarters of all fiscal years beginning after June 15, 2000; accordingly, the Company adopted FAS 133 on January 1, 2001. Upon adoption on January 1, 2001, the Company recorded a \$216,500 loss, net of minority interest, in Other comprehensive income (loss).

F-7

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Revenue Recognition - Base rentals are recognized on a straight line basis over the term of the lease. Substantially all leases contain provisions which provide additional rents based on tenants' sales volume ("percentage rentals") and reimbursement of the tenants' share of advertising and promotion, common area maintenance, insurance and real estate tax expenses. Percentage rentals are recognized when specified targets that trigger the contingent rent are met. Expense reimbursements are recognized in the period the applicable expenses are incurred. Payments received from the early termination of leases are recognized when the applicable space is released, or, otherwise are amortized over the remaining lease term. Business interruption insurance proceeds received are recognized as other income over the estimated period of interruption.

Income Taxes - The Company operates in a manner intended to enable it to qualify as a REIT under the Internal Revenue Code (the "Code"). A REIT which distributes at least 95% of its taxable income to its shareholders each year and which meets certain other conditions is not taxed on that portion of its taxable income which is distributed to its shareholders. The Company intends to continue to qualify as a REIT and to distribute substantially all of its taxable income to its shareholders. Accordingly, no provision has been made for Federal income taxes. The Company paid preferred dividends per share of \$21.87, \$21.76, and \$21.17 in 2000, 1999, and 1998, respectively, all of which are treated as ordinary income. The table below summarizes the common dividends paid per share and the amount representing estimated return of capital.

<TABLE>

<CAPTION>

Common dividends per share:	2000	1999	1998

<S>	<C>	<C>	<C>
Ordinary income	\$.341	\$1.328	\$ 1.340
Return of capital	2.087	1.039	1.010
Long-term capital gain	---	.048	---

	\$2.428	\$2.415	\$ 2.350

=====

</TABLE>

Effective January 1, 2001, the Company will distribute at least 90% of its taxable income to its shareholders each year on a go forward basis to qualify as a REIT under the Code. The minimum distribution requirements under the Code were changed through the enactment of the Tax Relief Extension Act of 1999.

Concentration of Credit Risk - The Company's management performs ongoing credit evaluations of its tenants. Although the tenants operate principally in the retail industry, the properties are geographically diverse. No single tenant accounted for 10% or more of combined base and percentage rental income during 2000, 1999 or 1998.

Supplemental Cash Flow Information - The Company purchases capital equipment and incurs costs relating to construction of new facilities, including tenant finishing allowances. Expenditures included in construction trade payables as of December 31, 2000, 1999 and 1998 amounted to \$9,784,000, \$6,287,000, and \$9,224,000, respectively. Interest paid, net of interest capitalized, in 2000, 1999 and 1998 was \$25,644,000, \$23,179,000, and \$20,690,000, respectively.

Other assets include a receivable from the sale of real estate of \$723,500 as of December 31, 2000 and a property loss receivable of \$4.2 million from the Company's property insurance carrier at December 31, 1999.

3. Disposition of Properties

In June 2000, the Company sold its centers in Lawrence, KS and McMinnville, OR. Net proceeds received from the sales totaled \$7.1 million. As a result of the sales, the Company recognized a loss on sale of real estate of \$5.9 million. The combined net operating income of these two centers represented approximately 1% of the total portfolio's operating income.

In December 2000, the Company sold the real estate that the Stroud, OK center was located on prior to its destruction in May 1999 by a tornado. The net

proceeds for the property of approximately \$723,500 were received in January 2001. The land and site work had a net book value of \$1.8 million and the Company recognized a loss on sale of real estate of \$1,046,000.

F-8

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

4. Deferred Charges

Deferred charges as of December 31, 2000 and 1999 consist of the following (in thousands):

<TABLE>

<CAPTION>

	2000	1999
<S>	<C>	<C>
Deferred lease costs	\$12,849	\$11,110
Deferred financing costs	6,697	5,866
-----	-----	-----
Accumulated amortization	19,546	16,976
	10,980	8,800
-----	-----	-----
	\$ 8,566	\$ 8,176

</TABLE>

Amortization of deferred lease costs for the years ended December 31, 2000, 1999 and 1998 was \$1,578,000, \$1,459,000, and \$1,019,000, respectively. Amortization of deferred financing costs, included in interest expense in the accompanying consolidated statements of operations, for the years ended December 31, 2000, 1999 and 1998 was \$1,264,000, \$1,005,000, and \$1,076,000 respectively. During 1999 and 1998, the Company expensed the remaining unamortized financing costs totaling \$345,000 and \$460,000 related to debt extinguished prior to its respective maturity date. Such amounts are shown as an extraordinary item in the accompanying consolidated statements of operations.

5. Related Party Notes Receivable

In May 2000, the demand notes receivable totaling \$3.4 million from Stanley K. Tanger, the Company's Chairman of the Board and Chief Executive Officer, were converted into two separate term notes of which \$2.5 million is due from Stanley K. Tanger and \$845,000 is due from Steven B. Tanger, the Company's President and Chief Operating Officer. The notes amortize evenly over five years with principal and interest at a rate of 8% per annum due quarterly. The balances of these notes at December 31, 2000 were \$2.1 million and \$773,000, respectively.

6. Asset Write-Down

During November 2000, the Company terminated its contract to purchase an additional twelve acres of land in Dania Beach/Ft. Lauderdale, Florida. Because of this event, the Company wrote off all development costs associated with the expansion of its site in Ft. Lauderdale, as well as additional costs associated with various other non-recurring development activities at other sites which were discontinued. The total non-cash, non-recurring charge for abandoned development costs in the fourth quarter of 2000 was \$1.8 million.

During 1998, the Company discontinued the development of its Concord, North Carolina, Romulus, Michigan and certain other projects as the economics of these transactions did not meet an adequate return on investment for the Company. As a result, the Company recorded a \$2.7 million charge in the fourth quarter of 1998 to write-off the carrying amount of these projects, net of proceeds received from the sale of the Company's interest in the Concord project to an unrelated third party.

F-9

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

7. Long-term Debt

<TABLE>

<CAPTION>

Long-term debt at December 31, 2000 and 1999 consists of the following (in thousands):

	2000	1999
<S>	<C>	<C>
8.75% Senior, unsecured notes, maturing March 2001	\$ 75,000	\$ 75,000
7.875% Senior, unsecured notes, maturing October 2004	75,000	75,000
Mortgage notes with fixed interest:		
9.77%, maturing April 2005	15,099	15,351
9.125%, maturing September 2005	9,120	9,460

7.875%, maturing April 2009	64,980	65,841
8.86%, maturing September 2010	16,614	---
Mortgage note with variable interest:		
LIBOR plus 1.75%, maturing July 2005	29,500	---
Term note, unsecured, with variable interest:		
LIBOR plus 2.25%, maturing January 2002	20,000	---
Revolving lines of credit with variable interest rates ranging from either prime less .25% to prime or from LIBOR plus 1.60% to LIBOR plus 1.80%	41,530	88,995
	\$ 346,843	\$ 329,647

</TABLE>

The Company maintains revolving lines of credit, which provide for borrowing up to \$100 million. The agreements expire at various times through the year 2002. Interest is payable based on alternative interest rate bases at the Company's option. Amounts available under these facilities at December 31, 2000 totaled \$58.5 million. Certain of the Company's properties, which had a net book value of approximately \$137.8 million at December 31, 2000, serve as collateral for the fixed and variable rate mortgages.

The credit agreements require the maintenance of certain ratios, including debt service coverage and leverage, and limit the payment of dividends such that dividends and distributions will not exceed funds from operations, as defined in the agreements, for the prior fiscal year on an annual basis or 95% of funds from operations on a cumulative basis. All four existing fixed rate mortgage notes are with insurance companies and contain prepayment penalty clauses.

In January 2000, the Company entered into a \$20.0 million two year unsecured term loan with interest payable at LIBOR plus 2.25%. The proceeds were used to reduce amounts outstanding under the existing lines of credit.

On July 28, 2000, the Company entered into a five year collateralized term loan with Wells Fargo Bank for \$29.5 million with interest payable at LIBOR plus 1.75%. The proceeds were used to reduce amounts outstanding under the existing lines of credit.

On August 29, 2000, the Company entered into a ten year collateralized term loan with Woodmen of the World Life Insurance Society for \$16.7 million with interest payable at a fixed rate of 8.86%. The proceeds were used to reduce amounts outstanding under the existing lines of credit.

On September 8, 2000, the Company renewed a \$9.2 million collateralized loan with New York Life Insurance Company for five years at a fixed interest rate of 9.125%.

Maturities of the existing long-term debt are as follows (in thousands):

Year	Amount	%
<S> <C>	<C>	<C>
2001	\$ 76,880	22
2002	63,696	18
2003	2,596	1
2004	77,826	22
2005	51,376	15
Thereafter	74,469	22
	\$ 346,843	100

</TABLE>

F-10
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

8. Derivatives and Fair Value of Financial Instruments

In December 2000, the Company entered an interest rate swap agreement effective through January 2003 with a notional amount of \$25 million that fixed the 30 day LIBOR index at 5.97%. At December 31, 2000, the Company would have had to pay \$152,800 to terminate the agreement.

In January 2000, the Company entered into interest rate swap agreements on notional amounts totaling \$20.0 million. These agreements mature in January 2002. In order to fix the interest rate at 8.75%, the Company paid \$162,000. At December 31, 2000, the Company would have had to pay \$146,700 to terminate these agreements.

In June 1999, the Company terminated an interest rate swap agreement made in October 1998 effective through October 2001 with a notional amount of \$20

million that fixed the 30 day LIBOR index at 5.47%.

The impact of all of the above agreements had an insignificant impact on interest expense during 2000, 1999 and 1998.

The carrying amount of cash equivalents approximates fair value due to the short-term maturities of these financial instruments. The fair value of long-term debt at December 31, 2000, which is estimated as present value of future cash flows, discounted at interest rates available at the reporting date for new debt of similar type and remaining maturity, was approximately \$346.1 million.

9. Shareholders' Equity

The Series A Cumulative Convertible Redeemable Preferred Shares (the "Preferred Shares") were sold to the public during 1993 in the form of Depositary Shares, each representing 1/10 of a Preferred Share. Proceeds from this offering, net of underwriters discount and estimated offering expenses, were contributed to the Operating Partnership in return for preferred partnership Units. The Preferred Shares have a liquidation preference equivalent to \$25 per Depositary Share and dividends accumulate per Depositary Share equal to the greater of (i) \$1.575 per year or (ii) the dividends on the common shares or portion thereof, into which a depositary share is convertible. The Preferred Shares rank senior to the common shares in respect of dividend and liquidation rights.

The Preferred Shares are convertible at the option of the holder at any time into common shares at a rate equivalent to .901 common shares for each Depositary Share. At December 31, 2000, 726,203 common shares were reserved for the conversion of Depositary Shares. The Preferred Shares and Depositary Shares may be redeemed at the option of the Company, in whole or in part, at a redemption price of \$25 per Depositary Share, plus accrued and unpaid dividends.

The Company's Board of Directors has authorized the repurchase of up to \$6 million of the Company's common shares. The timing and amount of purchases will be at the discretion of management. The Company purchased no common shares during 2000. During 1999 and 1998, the Company purchased and retired 48,300 and 10,000 common shares at a price of \$958,000 and \$216,000, respectively. The amount authorized for future repurchases remaining at December 31, 2000 totaled \$4.8 million.

F-11

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

10. Shareholders' Rights Plan

On July 30, 1998, the Company's Board of Directors declared a distribution of one Preferred Share Purchase Right (a "Right") for each then outstanding common share of the Company to shareholders of record on August 27, 1998. The Rights are exercisable only if a person or group acquires 15% or more of the Company's outstanding common shares or announces a tender offer the consummation of which would result in ownership by a person or group of 15% or more of the common shares. Each Right entitles shareholders to buy one-hundredth of a share of a new series of Junior Participating Preferred Shares of the Company at an exercise price of \$120, subject to adjustment.

If an acquiring person or group acquires 15% or more of the Company's outstanding common shares, an exercisable Right will entitle its holder (other than the acquirer) to buy, at the Right's then-current exercise price, common shares of the Company having a market value of two times the exercise price of one Right. If an acquirer acquires at least 15%, but less than 50%, of the Company's common shares, the Board may exchange each Right (other than those of the acquirer) for one common share (or one-hundredth of a Class B Preferred Share) per Right. In addition, under certain circumstances, if the Company is involved in a merger or other business combination where it is not the surviving corporation, an exercisable Right will entitle its holder to buy, at the Right's then-current exercise price, common shares of the acquiring company having a market value of two times the exercise price of one Right. The Company may redeem the Rights at \$.01 per Right at any time prior to a person or group acquiring a 15% position. The Rights will expire on August 26, 2008.

11. Earnings Per Share

A reconciliation of the numerators and denominators in computing earnings per share in accordance with Statement of Financial Accounting Standards No. 128, Earnings per Share, for the years ended December 31, 2000, 1999 and 1998 is set forth as follows (in thousands, except per share amounts):

<TABLE>

<CAPTION>

	2000	1999	1998
Numerator:			
<S>	<C>	<C>	<C>
Income before extraordinary item	\$ 4,312	\$ 15,837	\$ 12,159
Less applicable preferred share dividends	(1,823)	(1,917)	(1,911)

Income available to common shareholders - numerator for basic and diluted earnings per share	2,489	13,920	10,248
Denominator:			
Basic weighted average common shares	7,894	7,861	7,886
Effect of outstanding share and unit options	28	11	123
Diluted weighted average common shares	7,922	7,872	8,009
Basic earnings per share before extraordinary item	\$ 0.32	\$ 1.77	\$ 1.30
Diluted earnings per share before extraordinary item	\$ 0.31	\$ 1.77	\$ 1.28

</TABLE>

Options to purchase common shares excluded from the computation of diluted earnings per share during 2000, 1999 and 1998 because the exercise price was greater than the average market price of the common shares totaled 1,270,078, 683,218, and 268,569 shares. The assumed conversion of the preferred shares as of the beginning of each year would have been anti-dilutive. The assumed conversion of the Units held by TFLP as of the beginning of the year, which would result in the elimination of earnings allocated to the minority interest, would have no impact on earnings per share since the allocation of earnings to an Operating Partnership Unit is equivalent to earnings allocated to a common share.

12. Employee Benefit Plans

The Company has a non-qualified and incentive share option plan ("The Share Option Plan") and the Operating Partnership has a non-qualified Unit option plan ("The Unit Option Plan"). Units received upon exercise of Unit options are exchangeable for common shares. The Company accounts for these plans under APB Opinion No. 25, under which no compensation cost has been recognized.

F-12 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Had compensation cost for these plans been determined for options granted since January 1, 1995 consistent with Statement of Financial Accounting Standards No. 123, Accounting for Stock-Based Compensation (SFAS 123), the Company's net income and earnings per share would have been reduced to the following pro forma amounts (in thousands, except per share amounts):

<TABLE>
<CAPTION>

		2000	1999	1998
<S>	<C>			
Net income:	As reported	\$4,312	\$15,588	\$11,827
	Pro forma	4,094	15,387	\$11,651
Basic EPS:	As reported	\$.32	\$ 1.74	\$ 1.26
	Pro forma	\$.29	\$ 1.71	\$ 1.24
Diluted EPS:	As reported	\$.31	\$ 1.74	\$ 1.24
	Pro forma	\$.29	\$ 1.71	\$ 1.22

</TABLE>

Because the SFAS 123 method of accounting has not been applied to options granted prior to January 1, 1995, the resulting pro forma compensation cost may not be representative of that to be expected in future years. The fair value of each option grant is estimated on the date of grant using the Black-Scholes option pricing model with the following weighted-average assumptions used for grants in 2000, 1999 and 1998, respectively: expected dividend yields ranging from 10% to 11%; expected lives ranging from 5 years to 7 years; expected volatility ranging from 20% to 23%; and risk-free interest rates ranging from 4.72% to 6.61%.

The Company may issue up to 1,750,000 shares under The Share Option Plan and The Unit Option Plan. The Company has granted 1,537,950 options, net of options forfeited, through December 31, 2000. Under both plans, the option exercise price is determined by the Share and Unit Option Committee of the Board of Directors. Non-qualified share and Unit options granted expire 10 years from the date of grant and 20% of the options become exercisable in each of the first five years commencing one year from the date of grant.

Options outstanding at December 31, 2000 have exercise prices between \$18.625 and \$31.25, with a weighted average exercise price of \$23.68 and a weighted average remaining contractual life of 5.8 years.

Unamortized share compensation, which relates to options that were granted at an

exercise price below the fair market value at the time of grant, was fully amortized in 1998. Compensation expense recognized during 1998 was \$195,000.

A summary of the status of the Company's two plans at December 31, 2000, 1999 and 1998 and changes during the years then ended is presented in the table and narrative below:

	2000		1999		1998	
	Shares	Wtd Avg Ex Price	Shares	Wtd Avg Ex Price	Shares	Wtd Avg Ex Price
Outstanding at beginning of year	1,280,890	\$ 24.63	1,069,060	\$ 25.27	874,230	\$ 23.76
Granted	240,200	18.63	241,800	22.13	277,600	30.15
Exercised	---	---	(500)	23.80	(31,880)	23.91
Forfeited	(45,820)	23.72	(29,470)	26.94	(50,890)	26.94
Outstanding at end of year	1,475,270	\$ 23.68	1,280,890	\$ 24.63	1,069,060	\$ 25.27
Exercisable at end of year	888,230	\$ 24.28	742,030	\$ 24.08	608,520	\$ 23.51
Weighted average fair value of options granted	\$ 1.20		\$ 1.05		\$ 1.59	

F-13
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The Company has a qualified retirement plan, with a salary deferral feature designed to qualify under Section 401 of the Code (the "401(k) Plan"), which covers substantially all officers and employees of the Company. The 401(k) Plan permits employees of the Company, in accordance with the provisions of Section 401(k) of the Code, to defer up to 20% of their eligible compensation on a pre-tax basis subject to certain maximum amounts. Employee contributions are fully vested and are matched by the Company at a rate of compensation deferred to be determined annually at the Company's discretion. The matching contribution is subject to vesting under a schedule providing for 20% annual vesting starting with the third year of employment and 100% vesting after seven years of employment. The employer matching contribution expense for the years 2000, 1999 and 1998 was immaterial.

13. Supplementary Income Statement Information

The following amounts are included in property operating expenses for the years ended December 31, 2000, 1999 and 1998 (in thousands):

	2000	1999	1998
Advertising and promotion	\$ 9,114	\$ 8,579	\$ 9,069
Common area maintenance	13,777	12,296	11,929
Real estate taxes	7,434	7,396	6,202
Other operating expenses	3,298	2,314	1,906
	\$ 33,623	\$ 30,585	\$ 29,106

14. Lease Agreements

The Company is the lessor of a total of 1,165 stores in 29 factory outlet centers, under operating leases with initial terms that expire from 2001 to 2018. Most leases are renewable for five years at the lessee's option. Future minimum lease receipts under noncancellable operating leases as of December 31, 2000 are as follows (in thousands):

2001	\$ 67,633
2002	58,755
2003	44,518
2004	32,396
2005	18,855
Thereafter	42,782
	\$ 264,939

15. Commitments and Contingencies

At December 31, 2000, commitments for construction of new developments and

additions to existing properties amounted to \$4.0 million. Commitments for construction represent only those costs contractually required to be paid by the Company.

The Company purchased the rights to lease land on which two of the outlet centers are situated for \$1,520,000. These leasehold rights are being amortized on a straight-line basis over 30 and 40 year periods. Accumulated amortization was \$615,000 and \$566,000 at December 31, 2000 and 1999, respectively.

F-14
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The Company's noncancellable operating leases, with initial terms in excess of one year, have terms that expire from 2000 to 2085. Annual rental payments for these leases aggregated \$2,023,000, \$1,481,000, and \$1,090,000, for the years ended December 31, 2000, 1999 and 1998, respectively. Minimum lease payments for the next five years and thereafter are as follows (in thousands):

2001	\$ 2,131
2002	2,073
2003	1,877
2004	1,813
2005	1,806
Thereafter	66,210

	\$ 75,910
=====	

The Company is also subject to legal proceedings and claims which have arisen in the ordinary course of its business and have not been finally adjudicated. In management's opinion, the ultimate resolution of these matters will have no material effect on the Company's results of operations or financial condition.

16. Subsequent Event

On February 9, 2001, the Operating Partnership issued \$100 million of 9.125% senior, unsecured notes, maturing on February 15, 2008. The net proceeds of \$97 million were used to repay all of the outstanding indebtedness under our \$75 million 8.75% senior, unsecured notes due March 11, 2001. The net proceeds were also used to repay the \$20 million LIBOR plus 2.25% term loan due January 2002. The interest rate swap agreements associated with this debt were terminated in February 2001 at a cost of \$295,200. In addition, approximately \$77,000 of unamortized costs related to fixing the interest rate and \$103,000 of unamortized debt issuance costs were written off in February 2001. The remaining proceeds were used for general operating purposes.

F-15
REPORT OF INDEPENDENT ACCOUNTANTS
ON FINANCIAL STATEMENT SCHEDULE

To the Board of Directors of
Tanger Factory Outlet Centers, Inc.
and Subsidiaries

Our audits of the consolidated financial statements referred to in our report dated January 18, 2001, except for the information presented in Note 16, for which the date is March 12, 2001, appearing in the 2000 Form 10-K of Tanger Factory Outlet Centers, Inc. also include an audit of the financial statement schedule, listed in Item 14(a)(2) of this Form 10-K in our opinion, this financial statement schedule presents fairly in all material respects the information set forth therein when read in conjunction with the related consolidated financial statements.

Greensboro, North Carolina
January 18, 2001, except for the information presented in
Note 16 for which the date is March 12, 2001

F-16

<TABLE>
<CAPTION>

Lancaster 31,017	Lancaster, PA 34,708	15,099	3,691	19,907	---	11,110	3,691
LL Bean 4,388	North Conway, NH 6,282	---	1,894	3,351	---	1,037	1,894
Locust Grove 19,623	Locust Grove, GA 22,181	---	2,558	11,801	---	7,822	2,558
Martinsburg 4,068	Martinsburg, WV 4,868	---	800	2,812	---	1,256	800
Nags Head 8,112	Nags Head, NC 9,965	6,716	1,853	6,679	---	1,433	1,853
Pigeon Forge 4,515	Pigeon Forge, TN 4,814	---	299	2,508	---	2,007	299
Riverhead 107,228	Riverhead, NY 113,380	---	---	36,374	6,152	70,854	6,152
San Marcos 39,642	San Marcos, TX 41,460	19,543	1,801	9,440	17	30,202	1,818
Sanibel 25,720	Sanibel, FL 30,636	---	4,916	23,196	---	2,524	4,916
Sevierville 44,208	Sevierville, TN 44,208	---	---	18,495	---	25,713	---
Seymour 13,942	Seymour, IN 15,613	---	1,671	13,249	---	693	1,671
Terrell 18,174	Terrell, TX 18,952	---	778	13,432	---	4,742	778
West Branch 7,935	West Branch, MI 8,406	7,304	350	3,428	121	4,507	471
Williamsburg 18,226	Williamsburg, IA 19,648	20,080	706	6,781	716	11,445	1,422
		\$ 135,313	\$ 50,795	\$298,243	\$9,063	\$226,827	\$59,858

</TABLE>

<TABLE>
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TANGER FACTORY OUTLET CENTERS, INC. and SUBSIDIARIES
SCHEDULE III
REAL ESTATE AND ACCUMULATED DEPRECIATION
For the Year Ended December 31, 2000
(In thousands)

Outlet Center Name	Accumulated Depreciation	Date of Construction	Life Used to Compute Depreciation in Income Statement
<S> Barstow	<C> \$4,103	<C> 1995	<C> (2)
Blowing Rock	1,236	1997 (3)	(2)

Boaz	1,863	1988	(2)
Bourne	825	1989	(2)
Branch	3,417	1992	(2)
Branson	9,423	1994	(2)
Casa Grande	4,639	1992	(2)
Clover	476	1987	(2)
Commerce I	4,480	1989	(2)
Commerce II	6,261	1995	(2)
Dalton	1,466	1998 (3)	(2)
Ft. Lauderdale	307	1999 (3)	(2)
Gonzales	7,624	1992	(2)
Kittery-I	2,375	1986	(2)
Kittery-II	1,019	1989	(2)
Lancaster	7,310	1994 (3)	(2)
LL Bean	2,001	1988	(2)
Locust Grove	5,464	1994	(2)
Martinsburg	2,063	1987	(2)
Nags Head	1,097	1997 (3)	(2)
Pigeon Forge	1,995	1988	(2)
Riverhead	19,150	1993	(2)
San Marcos	6,110	1993	(2)
Sanibel	1,956	1998 (3)	(2)
Sevierville	4,750	1997 (3)	(2)
Seymour	4,646	1994	(2)
Terrell	5,699	1994	(2)
West Branch	3,054	1991	(2)
Williamsburg	7,556	1991	(2)
	\$122,365		

</TABLE>

- (1) Aggregate cost for federal income tax purposes is approximately \$583,251,000
- (2) The Company generally uses estimated lives ranging from 25 to 33 years for buildings and 15 years for land improvements. Tenant finishing allowances are depreciated over the initial lease term.
- (3) Represents year acquired

F-17

TANGER FACTORY OUTLET CENTERS, INC. and SUBSIDIARIES

SCHEDULE III - (Continued)

REAL ESTATE AND ACCUMULATED DEPRECIATION

For the Year Ended December 31, 2000

(In Thousands)

The changes in total real estate for the three years ended December 31, 2000 are as follows:

<TABLE>
<CAPTION>

	2000	1999	1998
	-----	-----	-----
<S>	<C>	<C>	<C>
Balance, beginning of year	\$566,216	\$529,247	\$ 454,708
Acquisition of real estate	---	15,500	44,650
Improvements	39,701	31,343	31,599
Dispositions and other	(20,989)	(9,874)	(1,710)
	-----	-----	-----
Balance, end of year	\$584,928	\$566,216	\$ 529,247
	=====	=====	=====

</TABLE>

The changes in accumulated depreciation for the three years ended December 31, 2000 are as follows:

<TABLE>
<CAPTION>

	2000	1999	1998
	-----	-----	-----
<S>	<C>	<C>	<C>
Balance, beginning of year	\$ 104,511	\$84,685	\$ 64,177
Depreciation for the period	24,239	23,095	20,873
Dispositions and other	(6,385)	(3,269)	(365)
	-----	-----	-----
Balance, end of year	\$122,365	\$104,511	\$ 84,685
	=====	=====	=====

</TABLE>

PROMISSORY NOTE
May 16, 2000

FOR VALUE RECEIVED, Stanley K. Tanger (the "Maker" promises to pay to the order of Tanger Properties Limited Partnership (the "Payee") the principal sum of Two Million Six Hundred Twenty-five Thousand Dollars (\$2,625,000.00) or such lesser amount as shall have been advanced by the Payee to the Maker from time to time and shall remain unpaid plus interest upon unpaid principal from the date hereof at the rate of eight percent (8%) per annum, said principal and interest being payable in nineteen (19) quarterly installments of \$160,500.00 each beginning on August 15, 2000 and continuing on each November 15, February 15, May 15 and August 15 thereafter and a final balloon payment of all unpaid interest and principal on May 15, 2005.

Any payment on the indebtedness evidenced by this Note shall be applied first to interest on the principal sum from time to time remaining unpaid and the balance shall be applied in payment and reduction of the principal. Any past due installment of principal shall bear interest at the rate above set out until paid. After the indebtedness evidenced by this Note shall become due, whether by acceleration or otherwise, such indebtedness shall bear interest at the highest contract rate permitted by applicable law not to exceed 8% per annum.

The indebtedness evidenced by this Note is secured by a Collateral Assignment of Limited Partnership Interest dated as of the same date as this promissory note creating a security interest in Stanley K. Tanger's 85.0071% limited partnership interest in Tanger Investments Limited Partnership, a North Carolina limited partnership.

In the event any installment of principal and interest is not paid when due, the remaining unpaid principal of this Note and all accrued but unpaid interest thereon shall immediately become due and payable, at the option of the holder hereof. In the event this Note is placed with an attorney at law for collection or enforcement, the undersigned agree to pay all costs of collection or enforcement, including, without limitation, court costs and reasonable attorneys' fees.

If any partial prepayments of the principal of this Note shall be permitted by the holder, such prepayments shall be applied to the installments of principal last maturing hereon.

All parties to this Note, including endorsers, sureties and guarantors, if any, hereby waive presentment for payment, demand, protest, notice of non-payment or of dishonor or of protest, and any and all other notices and demands whatsoever, and agree to remain bound until the principal and interest are paid in full notwithstanding any extensions of time for payment which may be granted, even though the period of extension be indefinite, and notwithstanding any inaction by, or failure to assert any legal right available to the holder of this Note.

IN TESTIMONY WHEREOF, each maker has executed this instrument under seal as of the day and year first above written.

_____(SEAL)
Stanley K. Tanger

PROMISSORY NOTE
May 16, 2000

FOR VALUE RECEIVED, Steven B. Tanger (the "Maker" promises to pay to the order of Tanger Properties Limited Partnership (the "Payee") the principal sum of Eight Hundred Seventy-five Thousand Dollars (\$875,000.00) or such lesser amount as shall have been advanced by the Payee to the Maker from time to time and shall remain unpaid plus interest upon unpaid principal from the date hereof at the rate of eight percent (8%) per annum, said principal and interest being payable in nineteen (19) quarterly installments of \$53,500.00 each beginning on August 15, 2000 and continuing on each November 15, February 15, May 15 and August 15 thereafter and a final balloon payment of all unpaid interest and principal on May 15, 2005.

Any payment on the indebtedness evidenced by this Note shall be applied first to interest on the principal sum from time to time remaining unpaid and the balance shall be applied in payment and reduction of the principal. Any past due installment of principal shall bear interest at the rate above set out until paid. After the indebtedness evidenced by this Note shall become due, whether by acceleration or otherwise, such indebtedness shall bear interest at the highest contract rate permitted by applicable law not to exceed 8% per annum.

The indebtedness evidenced by this Note is secured by a Collateral Assignment of Limited Partnership Interest dated as of the same date as this promissory note creating a security interest in Steven B. Tanger's 12.9929% limited partnership interest in Tanger Investments Limited Partnership, a North Carolina limited partnership.

In the event any installment of principal and interest is not paid when due, the remaining unpaid principal of this Note and all accrued but unpaid interest thereon shall immediately become due and payable, at the option of the holder hereof. In the event this Note is placed with an attorney at law for collection or enforcement, the undersigned agree to pay all costs of collection or enforcement, including, without limitation, court costs and reasonable attorneys' fees.

If any partial prepayments of the principal of this Note shall be permitted by the holder, such prepayments shall be applied to the installments of principal last maturing hereon.

All parties to this Note, including endorsers, sureties and guarantors, if any, hereby waive presentment for payment, demand, protest, notice of non-payment or of dishonor or of protest, and any and all other notices and demands whatsoever, and agree to remain bound until the principal and interest are paid in full notwithstanding any extensions of time for payment which may be granted, even though the period of extension be indefinite, and not withstanding any inaction by, or failure to assert any legal right available to the holder of this Note.

IN TESTIMONY WHEREOF, each maker has executed this instrument under seal as of the day and year first above written.

_____(SEAL)
Steven B. Tanger

<TABLE> <S> <C>

<ARTICLE> 5

<LEGEND>

The schedule contains summary financial information extracted from the financial statements as of and for the year ended December 31, 2000 included herein and is qualified in its entirety by reference to such statements.

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